

FINANCIAL TIMES

FARM TRADE

Cairns Group aims at liberalisation

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No.31,010

Tuesday November 28 1989

World News

Colombian airliner explodes killing 107

Colombian Boeing 727 jetliner exploded in mid-air minutes after it took off from Bogota on a domestic flight to Cali...

Gen Michel Aoun ready for fight

Gen Michel Aoun, leader of Christian forces in East Beirut, said he was prepared for "the final battle for the defence of Lebanon."

EC aid deal agreed

EC foreign ministers agreed on aid package by pledging \$12.2bn to 66 of the world's poorest countries.

Baltic freedoms won

The Soviet parliament approved a law granting economic autonomy to the Baltic republics of Estonia, Latvia and Lithuania.

Radicals win vote

Hungarian voters, in a victory for opposition parties, opted by a narrow margin to delay the election of the country's next President.

French NF gains

France's right-wing National Front won a breakthrough in the first round of voting in two parliamentary by-elections.

IRA bombs factory

Two Irish Republican Army bombs exploded at the newly privatised Short Brothers aircraft factory in Belfast.

Whites back ANC

A group of influential white South Africans joined anti-apartheid activists and the African National Congress in a French-sponsored conference seeking to speed political change in Pretoria.

Blanco wins vote

Luis Alberto Lacalle, main candidate of the opposition Partido Nacional (Blanco Party), won Uruguay's presidency and toppled the ruling Colorado Party.

Comoros leader shot

President Ahmed Abdallah Abderrahmane of the Comoros Republic, a group of islands between Africa and Madagascar, was assassinated amid reports of fighting in the capital, Moroni.

Fresh ethnic clash

Soviet troops sealed off Tskhinvali, in the Caucasus Mountains, after clashes between Georgians and Ossetians in the country's newest ethnic trouble spot.

Brady takes leave

US Treasury Secretary Nicholas Brady will take medical leave from December 14 until early January to have a hip replacement operation.

Business Summary

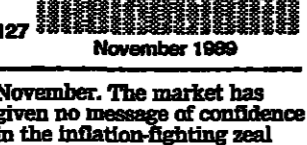
Peru agrees to IMF debt and inflation programme

PERU has agreed to resume payments to the International Monetary Fund, to which it owes \$800m, and to accept a shadow economic programme aimed at curbing its raging inflation.

UK gilts

UK gilts falls in UK government bond prices yesterday amid worries that sterling's weakness could be inflationary.

FT-A All Stocks Index



November. The market has given no message of confidence in the inflation-fighting zeal professed by the new Chancellor of the Exchequer, who took office on October 26.

PERKIN-ELMER, leading US manufacturer of advanced lithography equipment for semiconductor chip production is reported to be in talks with Japanese companies about the possible sale of its semiconductor manufacturing equipment division.

US Treasury bonds slipped after the Federal Reserve drained liquidity from the banking system, casting doubt on whether it had eased monetary conditions last week as had been thought.

FOUND fell by nearly 3 pence against a strong Deutsche mark raising fresh fears that the Government may have to raise bank base rates again.

PARIBAS, French investment banking group, triggered a 2 per cent rise in its offer for Compagnie de Navigation Mixte, food to financial services conglomerate, by moving into the market to buy shares above its previous bid price.

THE Ferranti International Signal affair claimed its latest victims when it emerged that Sir David Checketts and Mr Joseph Zilligen, both former main board directors of International Signal & Control Group, had resigned.

JAPAN: The profits of Japanese trust banks are being squeezed by rising interest rates. In the six months to the end of September, the pre-tax profits of seven trust banks rose by 9.6 per cent to ¥366bn (\$2.55bn).

BRITISH Island Airways, charter airline quoted on the Unlisted Securities Market, has flown into major financial turbulence because of the rise in UK interest rates and the slump in the holiday charter market.

GAS: West German chemicals company BASF is considering connecting to East Germany a DM750m (\$490m) pipeline it is planning to carry North Sea natural gas to southern West Germany.

SOUTH Korea is to provide \$4bn in aid to its textile industry, with the aim of becoming the world's highest textile exporter.

CARLSBERG, Danish beverages group, forecast a short-term decline in profits as a result of investments and other adjustments necessary to meet intensifying international competition.

Kohl to detail three-stage plan towards German unity

By David Goodhart in Bonn

MR Helmut Kohl, the West German Chancellor, will today spell out a three-stage plan towards German reunification, which would involve a stage of loose "confederation" before full unity.

Morgan Grenfell agrees to £950m Deutsche Bank offer

By David Lascelles, Banking Editor, in London

DEUTSCHE BANK yesterday powered one of Europe's most high-profile banking combinations by launching an agreed £950m (\$1.45bn) bid for Morgan Grenfell.

The bid, which had been widely expected, will link West Germany's largest bank with one of the top names in corporate finance. It will also produce an asset management group controlling a total of £48bn of funds.

Deutsche Bank's move came in response to an attempt by Banque Indosuez of France to buy 25 per cent of Morgan Grenfell.

Phoenix Securities, Morgan's subsidiary specialising in financial institutions, will be bought out by its management.

Mr Alfred Herrhausen, Deutsche Bank chief executive, and Mr John Craven, Morgan chairman, both described the deal as "historic" for Deutsche.

The deal, for which shareholders can choose cash or loan notes, will enable top Morgan staff to cash in a profit of £7m on their stock options.

The foreign takeover of a leading City merchant bank, inconceivable 10 years ago, is unlikely to face any regulatory obstacles from the Bank of England.

Mr Herrhausen said: "Together we will form an unrivalled and powerful team, and give the enlarged Deutsche Bank group a leading position in Europe."

Mr Kohl outlined his three-stage plan to a meeting of the Christian Democrat/Christian Social Union Bundestag committee, stressing that the goal of eventual unification could only be fulfilled after free decisions in both Germany.

Herrhausen swallows a bank before lunch

By Andrew Fisher and David Lascelles in London



MR Alfred Herrhausen lunched in London yesterday after swallowing Morgan Grenfell. Looking slim, elegant, and younger than his 59 years, he ate a decent meal.

Wolfgang Schäfer, Deutsche Bank spokesman, said that Mr Herrhausen, chief executive (speaker) of Deutsche Bank, evokes respect, envy, and plenty of irritation among fellow German bankers and industrialists.

From its Zurich headquarters, ABB said Mr Norgren had resigned from its board. In Stockholm, Asea, the Swedish company which merged with Switzerland's Brown Boveri to form ABB in 1987, said it had also received Mr Norgren's resignation from the board.

ABB disclosed its \$1.5bn bid for Combustion Engineering on November 15. Three days later the US Securities & Exchange Commission (SEC) charged that Finacor Anstalt, a Liechtenstein company, had used inside information to buy call options in Combustion Engineering between November 9

Norgren dismissed over alleged involvement in insider dealing

By William Dulfors in Geneva and Janet Bush in New York

MR Christian Norgren, chairman of Bank in Liechtenstein and president of the foundation that administers the princely house of Liechtenstein's wealth, was dismissed from both positions yesterday for alleged involvement in an insider trading affair.

The boards of the bank and the foundation said in a joint communiqué that suspicions had been confirmed that the 48-year-old Swedish banker had misused information he had received as a board member of Asea Brown Boveri, the electrical engineering group.

The information was used, they said, to buy shares and options in Combustion Engineering before ABB's takeover offer for the US power and process engineering company had been officially announced.

Mr Norgren has had a meteoric career as an international banker, starting with seven years at the Wallenberg-controlled Skandinaviska Enskilda Banken in Stockholm, moving on to the Scandinavian Bank,

against insider trading under which US authorities could seek legal aid in unravelling the details of the deal. But they can do this only if they can prove that the Liechtenstein Government, if they can show a criminal offence has been committed.

Editorial Comments: Takeovers and 1992: Self-regulation of the UK press

Foreign Affairs: Bush and Gorbachev - peaceful manoeuvres off Malta

Lex: Morgan Grenfell, sterling, British Aerospace, airlines

Technology: A belt for small sizes - Lancia's Y10 model transmission

MARKETS

Table with columns for Sterling, Dollar, FT-SE 100, and other market indices. Includes sub-sections for Sterling, Dollar, FT-SE 100, and LONDON MONEY.

CONTENTS

Table of contents listing various articles and their page numbers, including sections like 'FLN still looks to the past as Algeria seeks way forward', 'El Salvador: Fighting returns to outskirts of the capital', and 'Romeo Fiat group heads Italy's list of Soviet ventures'.

Komarek emerges as new star of Czech opposition

By John Lloyd, Leslie Coliff and Judy Dempsey in Prague

CZECHOSLOVAK workers went on strike for two hours yesterday in a resounding response to opposition calls for a vote of no confidence in the country's Communist Party leaders.

Leader of opposition in India may be PM

By David Housego in New Delhi

THE Indian Parliament was dissolved last night after the severe losses suffered by Mr Rajiv Gandhi's ruling Congress Party in the general election.

Mr Gandhi, however, remains caretaker Prime Minister and held consultations with several Congress members of parliament.

These two groups will have a pivotal role in the new parliament, with the BJP holding close to 80 seats.

The opposition leadership is increasingly convinced that following the election results President Ramaswamy Venkataram will turn to Mr Singh to form the next government.

Czech pen defies party sword, Page 2; Moscow may reassess 1968 invasion, Page 3.

Fidelity International advertisement for Global Investment Management at its Best. Includes text about fund management and contact information for various cities.

EUROPEAN NEWS

Yugoslavia seeks more EC aid to reform economy

By David Buchan in Brussels

THE YUGOSLAV Government yesterday made renewed promises about political pluralism as it sought fresh European Community help to create a market economy. Speaking before a formal Co-operation Council meeting with his EC counterparts, Mr Budimir Loncar, Yugoslavia's Foreign Minister, stressed the Belgrade Government's belief that "political pluralism and a market economy are inter-related". But, he said, it was not decided whether political reform should take the form of "a multi-party system or direct democracy". At present, the country has one party, the League of Communists whose leadership and that of the state presidency rotates between appointees of the country's eight republics and provinces. Mr Loncar said certain republics had prejudged the issue, notably Slovenia which now permitted free political association, but the Communist congress next January would have to take a national view. The dramatic events in Eastern Europe have sharply raised

EC expectations of political change in the Communist world as a whole, and Yugoslavia may come under some pressure to reform its political system as the price of further aid. On the other hand, the Community will be wary of creating instability in a country with such wide economic and ethnic differences. Yugoslavia would like to become a full member, if not of the EC itself, then of the broader market embracing the EC and the European Free Trade Association in the "European Economic Space". Though welcoming the fact that various East European countries were now "on the reform course which Yugoslavia had long followed", Mr Loncar admitted anxiety about competition for EC attention. Yugoslavia has asked the European Commission and EC governments for various supplements to its 1980 Co-operation Agreement, including contributions to a \$1bn long-term loan fund to "recapitalize" the banking system and a further \$1bn in European Investment Bank loans (half for banking and half for industry).

The Czechoslovak pen defies the party sword

AT THE Czech School of Applied Art on People's Militia Avenue, the students who occupy the high-ceilinged studios by night and day are working in teams on posters, stickers and banners. Every day, explains Ivan Adam, a strike committee leader, they react to the flow of events. Whatever message must be put out, they stencil or print on paper or cloth. Runners then post it about town.

A 20-minute video showing police brutalities of the November 19 demonstration plays continuously to a large crowd outside. The tape is being copied for distribution everywhere. A leading actor, explains in his dressing room how "we use poetry, songs, letters, bits of plays which are appropriate...." "We always offer people their money back because they are not seeing the play they are paid for (it was Bulgakov's Master and Margarita) but no one has ever taken it."

After party power in Hungary, workers power in Poland and peoples power in East Germany, Eastern Europe witnesses media power. John Lloyd and Judy Dempsey report

The Prague theatres have been on strike since last weekend. Actors, inspired by the November 19 events and the fact that drama students were the first to protest, have scrapped their plays in favour of nightly agitprop.

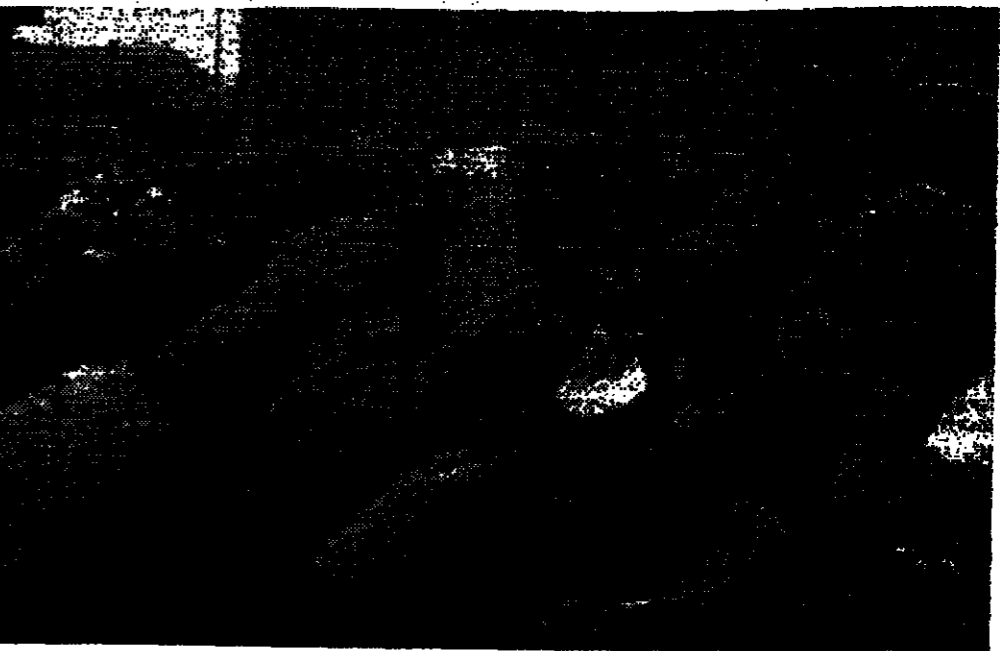
On Saturday, the student poster-makers had to react to the claim on television by the Education Minister that their strike would end on Monday. Hundreds of stickers were reproduced saying: "TV lies: the strike won't end on Monday."

Two photocopyers have broken down: a service engineer, tinkering with them in his own time, begs not to be named: "It's too soon for that."

Down by the river, in the Manes exhibition hall, the unofficial artists committee formed only a week ago is in constant session.

On Saturday night, the Vinohradské Theatre was packed, with hundreds outside.

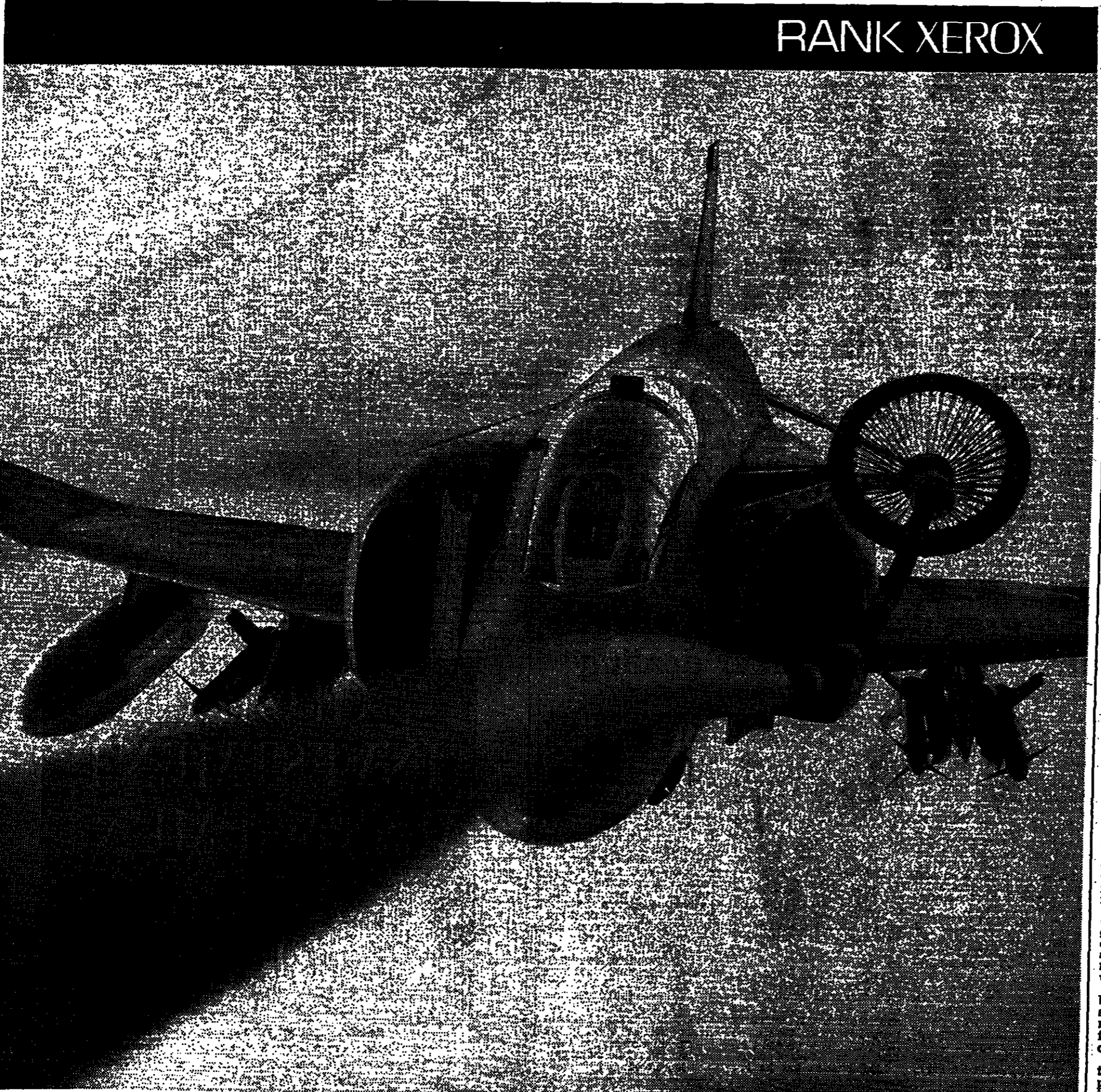
The press is cautiously freeing itself. Svobodne Slovo, the Socialist Party newspaper lucky enough to have offices on Wenceslas Square, thus offering a podium for Alexander Dubcek and Vaclav Havel, has in the last 10 days switched from slavish backing of the regime to support for the Civic Forum. So has Lidova Demokracie, the paper of the other legal non-Communist grouping, the People's Party.



Zagor Czechoslovak hands reach out for the latest information. Journalists faced a whole series of censorship hurdles. Any idea for a programme had to be vetted by the chief editor. In the studio, the audience was vetted, the technicians and cameramen told what to do. The censor's scissors followed the programme into the editing room. Even if the producers had managed to overcome these hurdles, they still had to face the final one: "Our programme could be simply canned. Assigned to the archives. Never used," one editor explains.

But the staff knew better. Many had been on the streets the previous Friday. They also had at their disposal a film made by students, of what had really happened. Mr Mr Libor Batrik, deputy head of television, at first refused to lift the censorship. Then on the Sunday, editors telephoned each other. A meeting was held on the Monday at the television centre. Other meetings were held by the local party and trade union organisations. They all demanded that the public should be informed; that the students film be broadcast; that the truth be told.

The die had been cast. Last Wednesday, a 120-man strike committee was set up in the television centre. Fearing that television would move over to the side of the streets, the party leadership agreed that television could broadcast live the Wednesday evening demonstration. But the transmission was repeatedly interrupted. And then, as the camera recorded live a worker, who was highly critical of the regime, the plug was suddenly yanked. He had mentioned one name: Dubcek.



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As Wenceslas Square became the meeting point for more mass demonstrations, television staff issued a three-point programme which demanded that the public be told about the police repression. And they expressed no confidence in the leadership of the Czechoslovak Communist Party.

But we needed no protection," a technician explained. "This is a peaceful revolution. There is no violence here."

Following a hastily convened meeting of local Communist Party organisations, control of television was transferred from the control of the party's central committee to the Government.

From then on, television was almost freed from the shackles of censorship. It showed workers shouting down Mr Stepan; it also broadcast live the phenomenal meeting on Saturday in which Mr Dubcek and Mr Havel addressed half a million people.

That same evening, the people saw Mr Havel being interviewed on television. The next day, they saw Prime Minister Ladislav Adamec, Mr Dubcek and Mr Havel share a platform.

BASF may pipe gas to E Germany

By Peter Marsh

THE BIG West German chemicals company BASF is considering connecting to East Germany a DM750m (£370m) pipeline to carry North Sea natural gas to southern West Germany. Mr Ronaldo Schmitz, BASF's board member for finance, said in an interview that West Germany's chemical industry had much to offer in efforts to speed up industrial changes in East Germany. But any detailed co-operation projects would have to await further signs of political reform. The pipeline will run for 50km in a curve from Emden, on the north coast, to Ludwigshafen, passing close to the East German border. It is due to be finished in 1993. BASF intends to use a third of the 6bn cubic metres annual capacity to channel fuel from the Norwegian or UK sectors of the North Sea to its own chemical plants. The rest of the gas would be sold to other users. The company is already considering selling some of the gas to Austria and is now discussing a connection to East Germany.

Irish plan for 1992 on a big scale

By Kieran Cooke in Dublin

WHAT IS being described as the biggest single development programme in the history of the Irish state was outlined yesterday by Mr Albert Reynolds, the Finance Minister. It involves a total of £2.69bn (£7.25bn) over the 1990-93 period, and is aimed mainly at infrastructural development to enable Ireland to compete in the post-1992 single European market. Brussels is contributing £2.66bn of structural funds, the state £2.6bn and the private sector (it is hoped) a further £2.2bn. "This will not solve all Ireland's problems of peripheral status within the EC but it will make a significant contribution," said Mr Reynolds. Ireland is classified as a less developed or Objective One region within the Community. Mr Reynolds said that Ireland's share of structural funds from Brussels had exceeded that of all other regions in the less developed category. "Ireland's population represents about 5 per cent of the total in the Objective One regions but on a per capita basis we are receiving more than 10 per cent of the funds for those regions designated by Brussels," he said. Mr Reynolds has listed at changes in Ireland's corporation tax, including the 10 per cent rate for the manufacturing sector. Low corporate taxes plus various other incentives have been a big factor in luring foreign companies. Mr Reynolds said tax yields from the corporate sector had to be increased. Only 2.3 per cent of total Irish taxes come from corporate income, less than half the EC average.

Published by the Financial Times (Europe) Ltd., 10, Broad Street, London W1J 7BN. Telephone 060-75990; Telex 416173. Editor: G. H. Jones. Managing Director: G. T. S. Damer. A.C. McGee, Director, Finance. Director, Publishing: G. T. S. Damer. Responsible Editor: G. T. S. Damer. Financial Times, Number One Southbank Bridge, London SE1. Financial Times Ltd, 1989. FINANCIAL TIMES, USPS No 150640, published daily except Sundays and holidays. US subscription rates \$250 per annum. Second-class postage paid at New York, NY, and at additional mailing offices. POSTNET at additional mailing offices. Change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022. Financial Times (Slovakia) Ltd, Opatovská 44, D-11000 Bratislava-S, Czech Republic. Telephone (01) 13 44 41. Fax (01) 933325.

OVERSEAS NEWS

As the Indian opposition sets about forming a minority government, FT writers assess how the country's electoral map has changed
Congress reflects ruefully on impact of 'north-south' divide
Hindu militants back from the political wilderness

INDIAN politicians yesterday began taking stock of the dramatically changed political landscape that has emerged from the general election. Apart from Congress's loss of over half the seats it had in the last Parliament - bringing its total to around 200 of the 525 seats contested - the most striking trend in the results is the resurfacing of the "north-south" divide that marked the 1977 elections.

Congress has emerged much stronger in the south, which will be the new heartland of the party, while it has been routed in the north, its traditional bastion.

In the south, Congress gained control of virtually all the seats in Andhra Pradesh, Kerala, Karnataka and Tamil Nadu (in alliance with the local regional party the AIADMK).

In Andhra, where simultaneous elections were held for the state assembly, it ousted the government of Mr N.T. Rama Rao, the head of the regional Telugu Desam party and chairman of the National Front group of opposition parties. Mr Rama Rao pointedly announced his Government's resignation early yesterday as a hint to Mr Rajiv Gandhi to do the same in New Delhi.

In Karnataka, where simultaneous elections were also held to the state assembly, Congress gained a two-thirds majority - thus imposing a humiliating defeat on Mr Ramakrishna Hegde, another senior Front leader and one strongly disliked by Mr Gandhi.

The results in the south reflect both a

disenchantment with the poor performance of non-Congress governments in Andhra and Karnataka.

They also reflect the south's traditional anxiety to see a strong government in Delhi in the interests of national unity.

By contrast the wave against Congress enveloped the populous Hindi speaking states of the north, but more surprisingly Gujarat in the west and Orissa in the east. Congress also did much less well than expected in Maharashtra in the west where it seemed likely to win only 27 seats as against forecasts of up to 36. In Orissa, Gujarat and Madhya Pradesh the local Congress leaders handed in their resignations to Mr Gandhi yesterday.

The National Front, likely to emerge with about 150 seats in the new Parliament, picked up the bulk of its seats in Uttar Pradesh, Bihar, Rajasthan, Haryana and Orissa. These were seats won by the Janata Dal, the major constituent of the Front led by Mr V.P. Singh. With the southern regional parties making only a minimal contribution of about two seats to the Front's total, the Front in effect becomes the Janata Dal - and thus a grouping of northern farming interests, socialists and disident Congressmen like Mr Singh himself.

Important for the Janata Dal in terms of governing the country is that it seemed to be heading for an absolute majority in the state assembly of Uttar Pradesh, the other big province in which state elections coincided with the

general election.

On the opposition side, the most surprising feature of the results was the surge in strength of the BJP, the militant Hindu party that has campaigned in favour of Hindu revivalism. The BJP, gaining about 80 seats, did well in Madhya Pradesh, Rajasthan, Delhi, Gujarat - and in alliance with the extremist Shiv Sena - in Maharashtra.

The opposition gains across the north and in the east and west seemed to reflect a rejection of Mr Gandhi and a disenchantment with the government over a host of issues including inflation, corruption and a loss of touch of the leadership with grass roots opinion in the country.

But a feature that emerges strongly from this poll as it does from other recent elections in India is the volatility of the Indian electorate.

At the national level, governments have now been overthrown in three out of the last four elections. In Tamil Nadu, the DMK regional party which won the state assembly election in February, failed to get a single seat only nine months later to the parliament.

The one state that has gone against this trend is West Bengal where the CPM, the Marxist party of Mr Jyoti Basu, improved its performance.

The election saw most opposition leaders win their seats. But on the government side several ministers, including some close to Mr Gandhi, failed to get returned.

Among them was Mr Buta Singh, the Home Minister, Mr Jagdish Tytler, the



Rajiv Gandhi: facing disenchantment over a host of issues including inflation

Minister for Food Processing, Mr K.N. Singh, Foreign Minister, and Mr Rajesh Pilot, Minister for Surface Transport.

For both the Janata Dal and the Congress, the election diminishes the number of contenders for the leadership of the two parties. On the Janata Dal side, the poor showing of both Mr Rama Rao in Andhra and - to a lesser extent - Mr Devi Lal in Haryana leaves the field much clearer for Mr V.P. Singh.

On the Congress side, the party's poor showing in Uttar Pradesh weakens the chances of Mr N.D. Tiwari, the Chief Minister of the state and long thought the most likely successor to Mr Gandhi, of taking over the leadership of the party. A front-runner now is Mr Narasimha Rao, the Minister for External Affairs, and an MP from the south.

THE performance of the Bharatiya Janata Party, which has a block of around 80 seats in the new Lok Sabha, or lower House, has more than fulfilled the expectations of its Hindu militant leaders.

The BJP, having increased its strength from two seats, is now in a strong bargaining position in relation to the National Front of opposition parties.

Mr L.K. Advani, the party president, was aware of this yesterday as he triumphantly led a colourful victory procession of his jubilant, applauding supporters through New Delhi.

Mr Advani proclaimed as long ago as July that the BJP's priorities were to oust Mr Rajiv Gandhi's Congress Government and acquire "a sizeable presence" in the Lok Sabha to enable it to play the "role of a stabilising nucleus in Indian politics".

Now that the National Front needs BJP support to form a government, BJP leaders are preparing to extract a price. They are keeping their options open. They are willing both to take part in a coalition government - provided it does not include the Marxists - or support the National Front from outside.

The only point on which Mr

Advani is firm is that the BJP will have no truck with Congress. That Mr Advani means to extract the maximum mileage is also clear from his statement that "until now, the Janata Dal (a central plank of the National Front) has not been able to inspire trust and confidence in me".

As the party's president Mr Advani can be expected to have a big say in formulating the BJP's post-election strategy.

The BJP gains are largely due to the anti-Congress vote and only partly inspired by Hindu revivalism

the Janata Party broke up in 1988, the party re-emerged in its present garb.

The BJP has done less well in Uttar Pradesh in the Hindi-speaking north than it expected and most of its new strength comes from states such as Rajasthan, Madhya Pradesh, Gujarat and (in alliance with the Shiv Sena, a local Hindu nationalist group) Maharashtra. Much of its gains is due to the anti-Congress vote and only partly due to its stand on Hindu revivalism.

The BJP's strength fell to a dismal two in the Lok Sabha formed after the 1984 elections. Since then, its leaders have been planning a national revival based on distinctive policies and aimed at what many see as a narrow pro-Hindu orientation.

Such policies will obviously be the BJP's priority as part of its stand for "justice for all and appeasement of none" - a euphemism that emphasises the rights of the majority Hindus against the minority Moslems. Most recently, this took the form of active support to the Hindu fundamentalist Vishwa Hindu Parishad in laying the foundations of a temple at Ayodhya.

K.K.Sharma

David Housego

Indian vehicle maker emerges bruised from Pune labour dispute

By R.C. Murthy in Bombay

BOMBAY Tata Engineering and Locomotive Company (Telco), India's largest vehicle manufacturer and part of the Tata empire, is bruised by six months of labour agitation at its Pune plant which ended last week. The company will probably take a couple of years to recover.

However, Mr Rajan Nair, who led the campaign which culminated in a 90-day strike from October 24, may be relegated to oblivion. His dreams of organising the 200,000-strong industrial labour force in Pune's industrial belt in Maharashtra lies shattered, at least for the present.

The Telco Kamgar Sanghatana (Telco workers union) which he heads, called off the strike last Wednesday unconditionally as disenchanted workers trekked back to work. Mr Nair says he has taken a step backward in the interest of the workers.

In the war of wits, the TKS is clearly the loser. None of its demands has been met. The management refused to hold talks with Mr Nair, whom it did not recognise as the leader of the union. Mr Ratan Tata, Telco chairman, says the 8,500 workers at the Pune plant are divided nearly equally between two unions and the industrial court is to determine which of the two is the larger. Furthermore, Telco refused to revoke the suspension of 105 employees, many of whom are TKS activists, on charges of indiscipline. An independent panel is

reviewing their cases.

Mr Nair gambled when he escalated the agitation late last month and blocked the entry of Tata products into Pune hoping to politicise the labour dispute and capitalise on the eagerness of political parties to jump into the fray on the eve of general elections. That did not happen.

The labour problem at Telco is the first big test for Mr Tata, who became chairman in the teeth of opposition within the group. Sales of Telco went up by a sixth to Rs7bn (€225m) in the first half to September but Mr Tata says sales would have been higher by Rs2bn had the company been able to produce according to plan.

Truck production was affected at Pune, one of the two Telco plants with a combined capacity of 100,000 vehicles. The other, at Jamshedpur in the northern state of Bihar, does not have any labour problem.

Mr Tata has an uphill task to build bridges with the employees, who are among the highest paid workers in Pune, and instil a sense of confidence in the management.

When the dust settles, Telco wants to encourage more workers/participation along Japanese lines and establish an effective communication system. Mr Tata has ambitious plans. His priority is to make good the lost production and accelerate the work on a new car that is scheduled to be on the road in 1991.

Kuwait's dialogue towards democracy stuck in the sand

By a Special Correspondent in Kuwait

A DIALOGUE between the Emir of Kuwait and citizens calling for the restoration of parliamentary democracy has come to a standstill after the ruler declined to accept a petition asking him to bring back the suspended national assembly.

Sheikh Jaber al-Ahmad al-Sabah suspended the assembly at the height of the Gulf war in 1988. The group of 30 leading citizens behind the petition drive is said to have collected more than 25,000 signatures comprising nearly a quarter of the Kuwaiti electorate.

Discreet contacts between the ruling Al-Sabah family and proponents of a restored assembly halted after three emissaries were asked to attend an audience with the Emir without presenting the petition.

"Now that the Gulf war is over and the security situation has relaxed, we feel it is time for the Emir to restore the national assembly," said one Kuwait investment banker who spoke on condition of anonymity.

The Emir suspended the assembly for a second time in the summer of 1988, citing tensions generated within Kuwaiti society as a result of the Iran-Iraq war. While most Kuwaitis are Sunni Moslems, Shias make up over a third of the population.

However, one local political scientist cites investigations launched by the parliament into the affairs of government ministries run by the ruling family as the key reason for the dissolution.

A dispute over the constitutionality of parliament's investigations is said to have led the

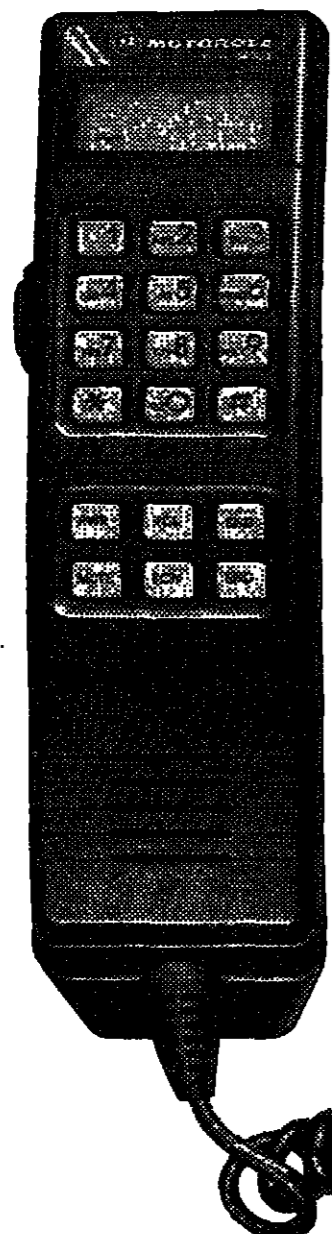


Sheikh Jaber: refused to accept petition

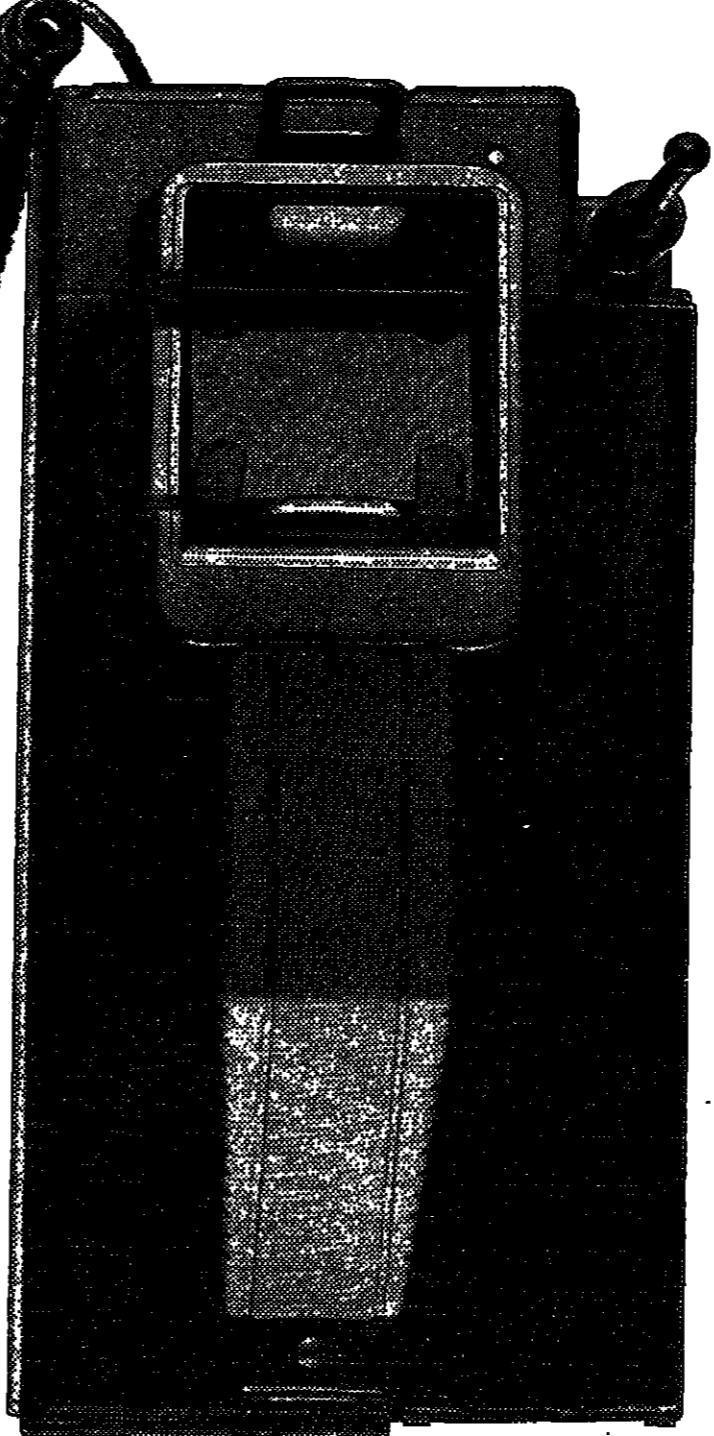
ruling family to believe the legislature had emerged as a threat to their authority. Many Kuwaitis believe that the parliament was too aggressive, considering the fragility of democracy in the Middle East.

"The problem was that the Majlis (assembly) had degenerated into factional bickering," said a local architect. "It was not a difficult task for the Government to convince people that suspending the parliament was in the national interest."

Optimists point out that the Emir has often indicated he intends to restore the assembly. But several members of the pro-democracy group believe Sheikh Jaber's refusal to accept their petition means that Kuwaitis can expect to wait along time before they will return to the polls to elect a national assembly.



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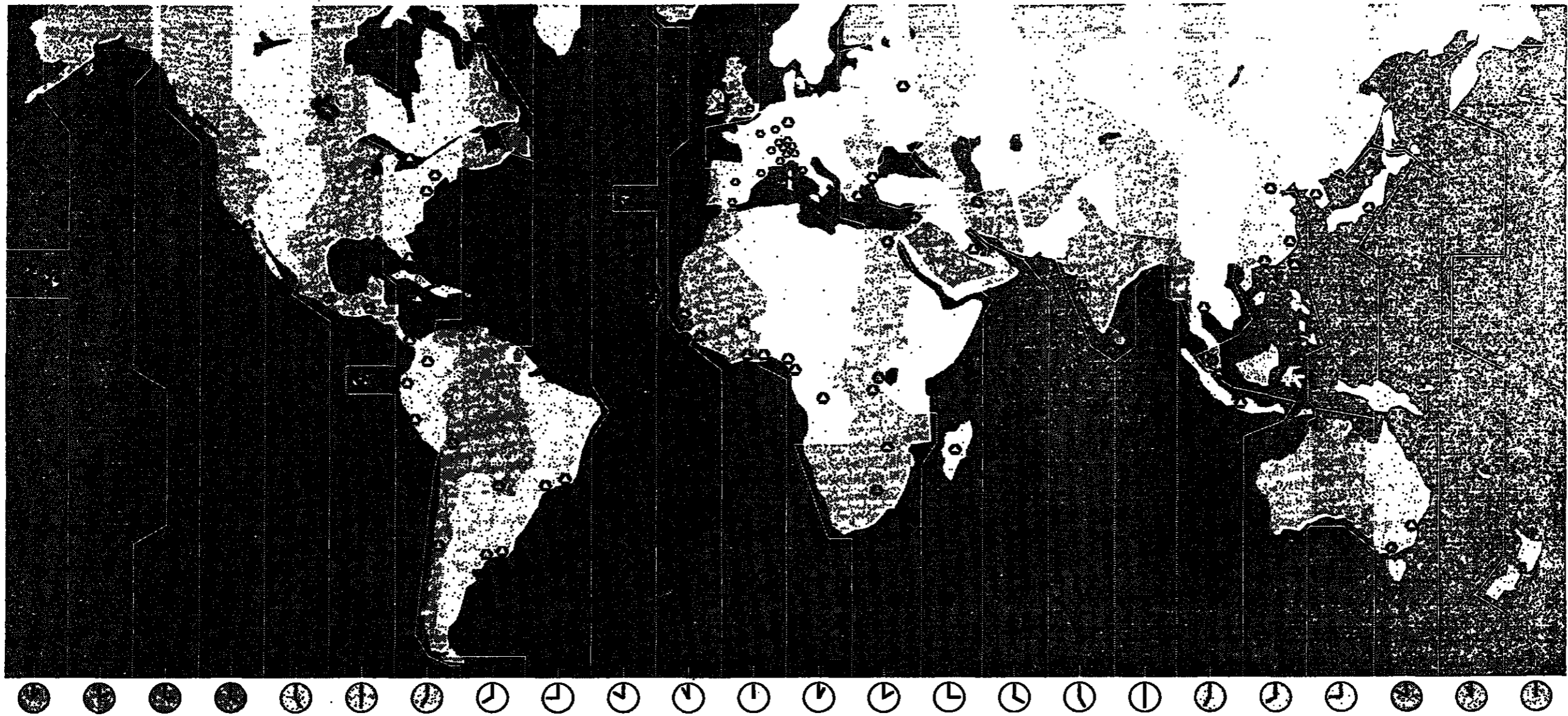
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OVERSEAS NEWS

Palestinian leaders chafe at 'invisible' role in peace process

By Lamis Adoni and Tony Walker in Tunis

PALESTINIAN leaders are expressing increasing frustration at what they regard as attempts by both the US and Egypt to pressure them into accepting an almost invisible role in preliminary steps towards the resumption of a Middle East peace process. Mr Abu Iyad, number two in the Palestine Liberation Organisation leadership said that the PLO was willing to show "cautions and conditional flexibility" on US proposals for preliminary peace talks between non-PLO Palestinians and Israelis, but it would not

accept being excluded from this initial process altogether. The PLO official also indicated that there was growing pressure from within the organisation for a sharper response to what are seen as attempts by both Washington and Cairo to manoeuvre the PLO into accepting a "Palestinian Camp David". This was a reference to the 1978 agreement under which Egypt made a separate US-sponsored peace with Israel. Stage two of Camp David, which called for negotiations on greater autonomy for Palesti-

nians living under occupation, was never implemented. The PLO was also considering a number of other options. These include a drive to involve Western Europe and Moscow more vigorously in efforts to promote a Mideast peace settlement. There are also indications that the PLO may be planning a fresh phase in the intifada or uprising in West Bank and Gaza Strip. PLO leaders acknowledge they are engaged in a "battle of tactics" with Israel over a five-point plan advanced by Mr James Baker, the US Secretary

of State, for an opening round of discussions on Israeli-proposed elections for the occupied territories. Neither side wishes to be held responsible for the failure of the Baker plan. Thus, both the PLO and the Israelis are involved in elaborate attempts at least to maintain an illusion that the proposals might provide the possible basis for the beginning of a dialogue. The PLO is continuing to seek clarifications of the US plan, and to offer suggestions in an effort to overcome procedural deadlocks, but there is

little optimism in Tunis about the possibility of a breakthrough as long as Mr Yitzhak Shamir, the Israeli Premier, remains in power, and as long as the US is unwilling to exert real pressure on Israel. Mr Shamir has rejected any dealings with the PLO, and is opposed to exchanging land for peace in the Occupied Territories. "Mr Shamir wants to have a dialogue with himself in the mirror," said Mr Abu Iyad. The PLO leadership is insisting that it be involved in naming the delegation to meet the Israelis. It is also demanding

that there be an open agenda. Israel, however, has said that it will not accept any PLO involvement, and it also wants to confine any discussion in Cairo to technicalities for holding elections. "We would not even be addressed as a party," said Mr Abu Iyad. "And we're also being asked to forego our right to select the Palestinian representatives." He said his organisation was concerned about the legal precedent that might be established if, after 25 years of struggle for independence, the PLO yielded its right to

name Palestinian representatives. "After all," he said, "what was our battle with Syria all about, which tried for all those years to form a parallel PLO." He said the US was trying to find ways around the impasse, but it was not prepared to acknowledge publicly that the PLO was a party principal. "The Americans are dealing with us in an intelligent way," he declared, "but in a conspiratorial manner." "They want us to accept it (the Baker plan) secretly, and to reject it publicly."

Israelis prepare way to privatise five banks

By Eric Silver in Jerusalem

THE Israeli Government has cleared the way for privatisation of the country's five leading banks early in the new year. It will begin offering shares as soon as the necessary legislation has been passed. The Ministerial Economics Committee decided on Sunday to send a bill equalising voting rights in the bank shares to parliament. It is expected to be passed by the end of the year. Mr Shimon Peres, the Finance Minister, said that once legislation had been approved, the Government would take steps to sell its majority holdings, but at present carry no voting rights. The first to be sold would be Bank Leumi, a subsidiary of Bank Leumi.

A spokesman for M.L. Holdings, the company handling the sales, said this would be done in turn by the Mizrahi, Discount, Hapoalim and Leumi banks. Thirty Israeli and foreign investors have already expressed an interest. The Government owns about 35 per cent of the banks' shares, which it bought after the 1983 collapse of the Tel-Aviv stock exchange. As part of the rescue operation, it left control of the banks with minority shareholders. The new measure would give all shares equal rights, the transferring control to the Government. The ministerial committee was told that negotiations with the controlling shareholders had failed. The former Finance Minister, Jacobo Nissim, complained: "They just want to stay in control with no money, no capital and no economic responsibility." Professor Michael Bruno, the Governor of the Bank of Israel, preferred to continue negotiations, but acknowledged that without legislation there was no chance of success in the talks. Both Likud and Labour wings of the national unity coalition agreed that legislation was the only option.

Moscow sees Korean rapprochement

By Maggie Ford in Seoul

THE Soviet Union believes that both North and South Korea want a rapprochement and is working hard to assist in negotiations, according to the chief Soviet representative in Seoul.

Mr Valery Nazarov, who also holds the position of Vice Chairman of the Soviet Chamber of Commerce and Industry, said that changes on the Korean peninsula involved several countries. Moscow established economic relations with Seoul earlier this year in the wake of President Roh Tae Woo's "Nordpolitik" policy of improving relations with communist countries. Addressing the Seoul Foreign Correspondents' Club, Mr Nazarov said that the first "joint venture" between North and South Korea might be to despatch one team to the Peking Asian Games next September. The Soviet representative's comments are the first concrete indication that Pyongyang is beginning to respond to South Korea's "Nordpolitik" initiatives.

BLOODY AFTERMATH OF DISPUTED REFERENDUM Comoran president shot dead

By Our Foreign Staff

PRESIDENT Ahmed Abdallah Abderrahmane of the Comoro Republic, a group of islands between Africa and Madagascar, was assassinated on Sunday night, the state-run radio reported yesterday.

The president, said to have died in an attack on his palace led by a disgruntled army officer, had survived at least three coup attempts since taking office in 1975. Three weeks ago he won a disputed referendum that would have allowed him to stay in office until the mid-1980s. Mr Haribon Chebani, the Supreme Court President, has taken over as president, the state radio said. The rebels launched their attack in the capital of Moroni, on the main island of Grande Comore, just before midnight Sunday. The president, who was 70, died in the ensuing battle with the 300-strong presidential guard, Radio Comoro said. Political tension in the three independent Comoros islands, which unilaterally declared



Abdallah: survived three other coup attempts

help of a group of European mercenaries led by the Frenchman Bob Denard. Mr Ali Solih, a radical left-winger took over the government, prompting France to withdraw financial support. Denard led an invasion of about 50 European mercenaries in 1978 to depose Mr Solih and restore Mr Abdallah to power. Mr Abdallah ruled the islands, which have a population of 500,000, in authoritarian fashion, relying on his mercenary-led bodyguard to retain power. He reconciled the Comoros with France, which is the islands' main aid donor, and developed close links with South Africa, which has helped to equip and pay for his security and has invested in the construction of a new tourist hotel. The islands' economy depends on the export of vanilla, cloves and ylang ylang, an essential oil used in the manufacture of perfume.

Whites join ANC at Paris conference

A GROUP of influential white South Africans joined anti-apartheid activists and the African National Congress yesterday in a French-sponsored conference seeking to speed political change in Pretoria, Reuters reports from Paris. More than 100 businessmen, politicians, church and trade union leaders and ANC officials were brought together by Mrs Danielle Mitterrand, the wife of the French president, who heads the influential human rights group France-Liberte.

A leading participant said that delegates - whose names have not been made public - included members of the Broederbond, a secretive Afrikaner society which has exerted a powerful influence on government since the Afrikaner-based National Party came to power in 1948. Also taking part were top white businessmen with influence on the government and on South Africa's economy, hit by international sanctions aimed at forcing an end to apartheid.

Aoun ready for 'final battle' for Lebanon

By Lara Mariow in Beirut

GEN Michel Aoun, the leader of Christian forces in East Beirut, said yesterday he was prepared for "the final battle for the defence of Lebanon". At a press conference in his bunker at Baabda, the general spoke of "troop movements and the reinforcement of Syrian positions." However reports of a build-up of Syrian troops and armour around Baabda appear to have been much exaggerated. Newly elected President Elias Hrawi has made it clear that he will not accept the continuation of a separate government led by Gen Aoun and has given him until today to step down or face the possibility of attacks on the presidential palace that he occupies. Moaleen army officers were reported to be holding urgent consultations with their Christian counterparts yesterday. The internal army and militia security committee that was formed by Mr Lakhdar Brahimi, the Arab League's special envoy to Lebanon, to oversee the September 23 ceasefire is also believed to have attempted to secure the support of the Christian Phalange militia for the reformation of the army under a new commander. The Phalange had fought alongside Gen Aoun's army

units in artillery battles that killed 1,000 people between March and September of this year. A meeting of the cabinet formed after President Hrawi's election on Friday night is expected to appoint Brig Gen Emilie Lahoud, the former aide de camp to the minister of defence, as commander-in-chief of the army today. Gen Lahoud has been in the Bekaa Valley, where President Hrawi and Prime Minister Selim el Hoss's government are temporarily located, for several days. The name of Fahim Haggi, the former air force commander who is close to President Hrawi, is also being mentioned. Gen Aoun earlier told a French radio station that "confrontation is very near if none of the great powers intervenes today or tomorrow". He also said that his own and the new government could co-exist peacefully. Having failed to exert his authority over all of Lebanon, the general would now be content to rule the Christian enclave. But President Hrawi and his Syrian allies appear determined to uproot the general who called on the young men of East Beirut to volunteer at army recruitment centres yesterday and vowed to fight to the death to defend himself.

UK minister to visit South Yemen

By Victor Mallet

A UK minister is to visit Mansour South Yemen for the first time since the country's independence from Britain in 1967, the Foreign Office announced in London yesterday. It was the latest acknowledgment that President Mikhail Gorbachev's reforms in the Soviet Union are reaching beyond eastern Europe to the remotest corners of the Soviet sphere of influence. Mr William Waldegrave, Foreign Office Minister of State, is due to arrive in Aden on December 3. He will go on to North Yemen and Oman. This year South Yemen - the only Communist state in the Arab world - has been wounding the West and its conservative Arab neighbours.

Renewal of relations between the US and South Yemen, which occupies the strategic tip of the Arabian peninsula at the mouth of the Red Sea, is thought to be imminent. The Soviet Union remains an important ally and military supplier for Aden, but Moscow is becoming increasingly impatient with its old-fashioned Third World allies.

FLN still looks backwards as Algeria seeks a way forward

Francis Ghiles on today's ruling party congress

ALGERIA is adrift. More than a year on from the riots of October 1988, which saw the worst violence since this former French colony won independence in 1962, the Front de Liberation National seems incapable of deciding whether to fight for the reforms President Chadli Bendjedid is seeking to promote or to sink and recount tales of its long-lost glorious past. The meetings held by the FLN before its extraordinary party congress today suggest that many have not forgiven the head of state for blaming them for the violence last year. Despite the party's formal loss of power in the wake of a referendum last February that prepared the way for a new constitution, the National Assembly - all of whose members still belong to the FLN - has been emancipating itself on the press, joint ventures and other issues submitted by the President. In July the deputies saw fit, in closed session, to vote themselves high salaries, many perks and a string of other privileges. The Front Islamique de Salvation (FIS) have meanwhile stepped into the vacuum left by a demoralised FLN and army leaders who have stopped interfering in political and economic affairs. A climate of increasing "social terrorism" is being unleashed as FIS militants and their shady *shourta Islamiya* (Islamic police), take the law into their own hands. They have threatened journalists, beaten up women and, in one recent instance, burned down the house of a woman who in Annaba was leading a campaign against FIS pressure to impose "Sharia" law. They have also smashed the windows of bars which serve wine and questioned university lecturers about the content of what they teach in history and literature. The courts dare not react. The FIS also appeared better organised than the state when, last month, it rushed tents and blankets to the victims of an

earthquake in the coastal town of Tizeba where the local governor seemed more intent on deploying riot police against the protesting victims. Last summer, in the nearby town of Ain Benian, the official list of people entitled to new houses was re-written by the FIS, whose views eventually prevailed. An attempt to call an all-out strike at the beginning of the school year a month ago, however, proved a dismal failure. The other parties, which have won legal status since the spring, notably the communist Parti de l'Avant Garde de la Revolution and Socialistes or the more social democrat Rassemblement Democratique Constitutionnel suffer from an important handicap: unlike the FLN and the FIS, which can often use the local mosque, they have no ready-made network throughout Algeria.

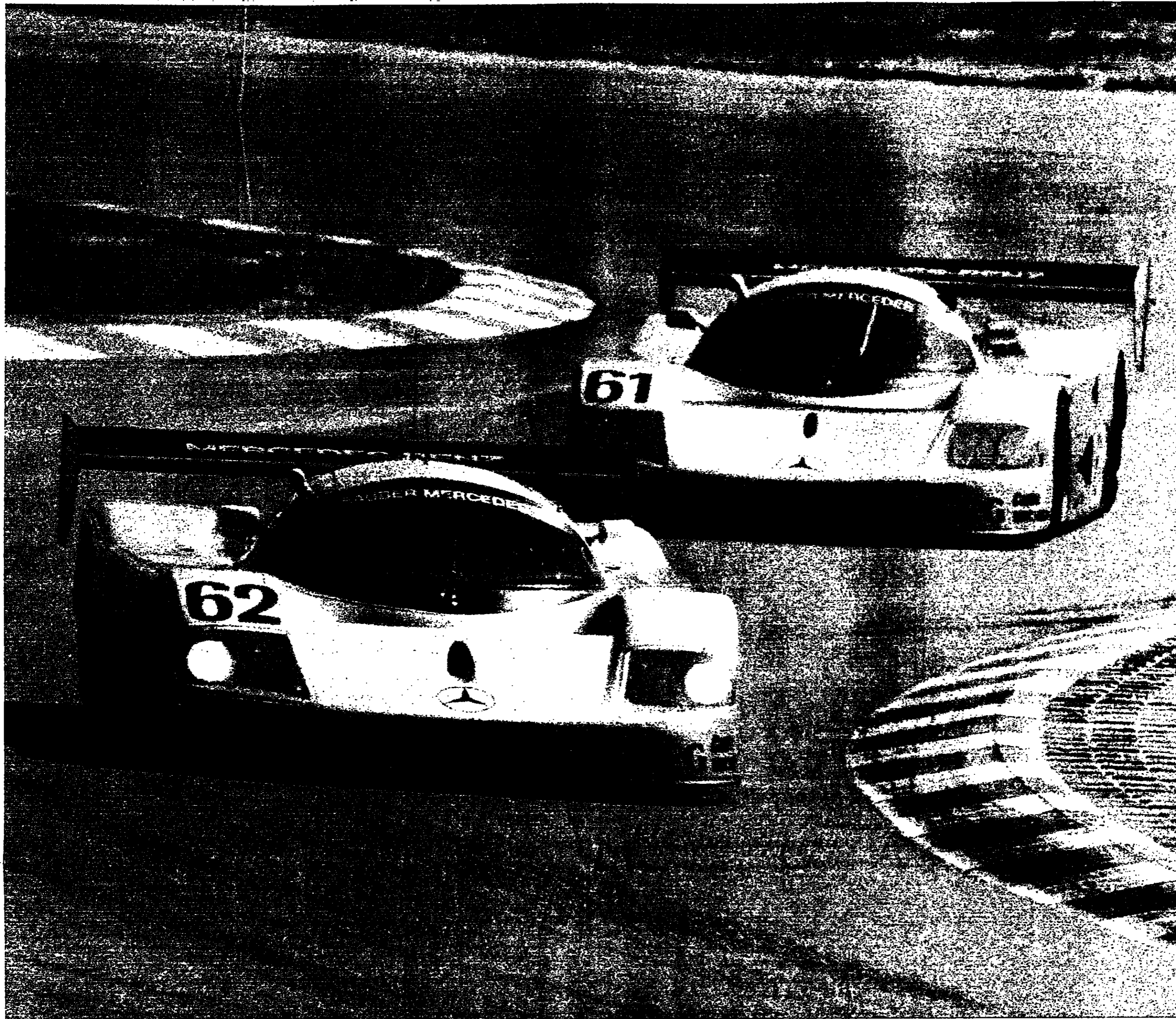
Meanwhile, the continuing shortages of consumer goods and foodstuffs, large quantities of which disappear in the various distribution networks, will find their way to the recently opened frontier to Morocco. Ricketing prices of daily staples die an ever deeper grief between the poor and the rich, between those living on fixed incomes and those with the daring and the foreign connections to participate in the *trabendo* economy of speculation. Many private factories are closed, yet their owners often keep their workers on with full pay, so giving away traditional attitudes to social solidarity. Most factories, be they state or privately owned, are functioning at a fraction of their real capacity. Figures for the first seven months of the year show that the value of imports increased by nearly 50 per cent, reflecting the decline in the value of the dinar and rising world prices. The shortage of spare parts is in danger of throttling the economy. Opening the private sector in foreign trade will be no easy task despite the optimism dis-

played recently by the Minister of Economic Affairs, Mr Ghazi Hidoui. However, there have been some successes. The Hyatt hotel company has been able to sign a joint venture with a private businessman, the first of its kind. More recently another private company, Afréfil, which specialises in car brake linings, has been allowed to set up a joint venture with a Saudi company, where it will hold 25 per cent of the capital. Thus, despite the unwillingness of deputies to write a liberal joint venture bill, the authorities are slowly, deliberately, moving ahead. However, the Government and Mr Oloud Hamrouche, the Prime Minister, have remained discreet on most issues. Strikes, meanwhile, seem never ending, some motivated by real grievances, others much more political. The intense resentment, recycled week after week in columns of the press and on radio, is fuelling a growing sense among Algerians that they have been betrayed by their rulers since 1962. An ever-growing number see little future for their children and at the same time have been forced to endure the brutal tactics of the Islamic militants. Many Algerians would probably still support the ruling party if only the FLN could rid itself of its dead wood and speak with a clear voice and offer a system which places quality ahead of quantity and rewards initiative, even at some cost to job security. What one commentator recently pointed out about Eastern Europe could equally be said of Algeria. In addition to the budget deficits that infect most state enterprises, there is a deficit of political stability, a deficit of economic and commercial knowledge, perhaps even a deficit of governing will. If the FLN and the President fail to offer some comfort and confusion will lead to calls for more radical solutions.

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OVERSEAS NEWS

Population boom seen as a drain by Iran
Scheherazade Daneshkhu in Tehran counts the cost of a lack of serious birth control

Iran losing revenue to E Europe



With the population boom, most parts of Iran experience shortages of clean water supplies

In its new-found mood of realism, the Iranian Government is gradually waking up to one of the country's most severe problems: its phenomenally high population growth rate. It is an issue that lies at the root of the economic difficulties Iran is likely to encounter in coming years, yet as the authorities are already discovering, there are no easy answers.

Iran's population today stands at an estimated 53m, against just over 37m at the beginning of the revolution 10 years ago.

The average rate of growth of 3.9 per cent over the past decade is among the highest in the world, and very close to the biological maximum of just over 4 per cent.

Even by the standards of the Middle East, which is used to rapidly rising populations, Iran's boom is exceptional. A majority of Iranians is younger than 17, and at the present rate, the population will double to over 100m by 2010.

The present numbers are based on the country's most recent census in 1986, which put the population at a suspiciously exact 48,181,463.

The Government's selective release of census material has made it difficult to make an objective assessment of its accuracy.

But the margin of error is not thought to be much more than 5 per cent. Even at the lower end this would leave Iran with a population of 50m and a growth rate of about 3.6 per cent compared to 2.4 per cent before the revolution.

There was a time when the population boom was seen by Iran's revolutionary authorities as an unmixed blessing. When the census was released three years ago, Mr Mir Hussein Mousavi, then Prime Minister, appeared to be over the moon.

Some 11m Iranians have been born since the revolution, he said on Iranian TV, and have been brought up with the cries of "Death to America" and "Allah-o akbar" (God is great).

More Iranians meant more resources to build the country into an Islamic model, he said, and would ensure that the country became powerful, wealthy and prosperous.

Mr Mousavi said that he therefore saw no reason why birth control should be encouraged.

Such ideological perspectives now seem a thing of the past. Greater realism and a preoccupation with the economy have been hallmarks of Hojatoleslam Ali Akbar Hashemi Rafsanjani, who became president in early August.

He and those who think like him recognise that current rates of population growth are likely to be a serious drag on Iran's economy for the foreseeable future.

Even before he was elected, ministers had taken to calling for effective population control.

"The phenomenal growth of the population during these years counts among the negative factors in the development of the economy," said Mr Mohammad Javad Iravani, the former Economics Minister, in July.

"Great stress" would be put on discouraging large families but even if government control policies are implemented, added Mr Iravani in some despair, the government expected the population to grow to 80m in the next two decades.

It is clear why the government is worried. The country's foreign exchange income oil falls far short of its present requirements and any future improvements in oil revenues will be more than offset by the increase in the population.

The Government is having the greatest difficulty simply keeping up with demand for basic services. Most parts of the country, including Tehran, experience daily power cuts and shortages of clean water supplies.

Food imports account for as much as a third of total imports. Unemployment is growing, particularly now that the war is over.

And the Government is faced with an additional problem in the burgeoning population of Tehran, which has doubled in the past 10 years to an estimated 8m-9m, or around one-sixth of the total.

Housing is desperately short and an allocation of \$280m in foreign exchange to build 12 new townships looks like a drop in the ocean.

While the government is now aware of the population problems, little has been revealed about what form "government control policies" might take. So far the leader of

Iran is missing its chance of attracting desperately needed western capital now that financiers are being attracted by newly democratising Eastern Europe, Iranian economists and Western bankers in the Gulf said.

Its failure to make a political peace with the West or provide a cohesive economic plan to guarantee western investments will seriously jeopardise its reconstruction after eight years of war with Iraq, they said.

Eastern Europe's rapid move toward economic and political liberalisation, has sparked the interest of Western business in a region which is already culturally and socially closer than countries such as Iran and China.

The US government investment insurance agency OPIC said on Friday that recent US direct investment interest alone amounted to \$1.1bn for Poland and \$700m for Hungary.

Independent economists said Iran needs a minimum \$15bn hard currency a year to effectively repair the devastation of war and basic economic mismanagement. But the only sources in the West, and in Japan, which could provide such large amounts are largely cut off, bankers said.

Iran claims as much as \$12bn from the United States in assets it said were frozen by Washington following the Islamic revolution in Iran in 1979. Iran has tried to link the freezing of these assets with the release of Western hostages held by pro-Iranian guerrillas in Lebanon.

the republic, Ayatollah Ali Khamenei has said that birth control is not contrary to Islam.

Islam, he said, does not categorically encourage people to have large families; moreover, fewer children would make it easier for parents to take care of the needs of their children.

Contraceptives, when available, are relatively inexpensive but are in short supply.

A major obstacle to more effective population control is posed by changing social conditions. Islamisation has led greater stress than before on early marriage and the woman's role as wife and mother.

The number of marriages doubled from 4.6 per thousand in 1976 to 9.8 in 1983; polygamy is legal. Moreover, increased poverty, the war and lack of entertainment outside the home have all played their part.

But some observers believe that while Islam may be a factor, such a steep increase in the population could not have occurred in the relatively short period of a decade had there not been an underlying trend towards high rates.

According to Dr Keith McLachlan of London University's School of Oriental and African Studies, the fertility

pattern can be traced back to the 1960s with the government's relatively successful health campaigns. Fertility increased rapidly in the 1970s leading to the acceleration in births in the 1980s.

"What we are seeing is Iran's late entry into the population growth race," he said.

Slowing down again is an enormous problem: no country has been able to force down the rate of population growth significantly within a short period.

The lack of a serious birth control programme can only compound Iran's economic difficulties.

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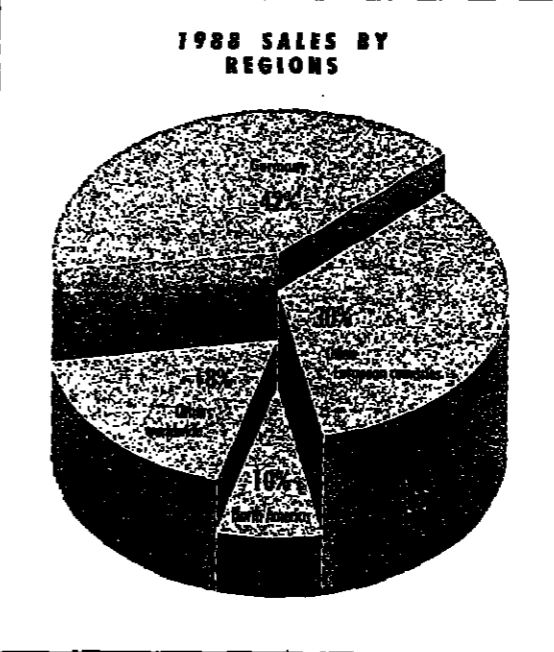
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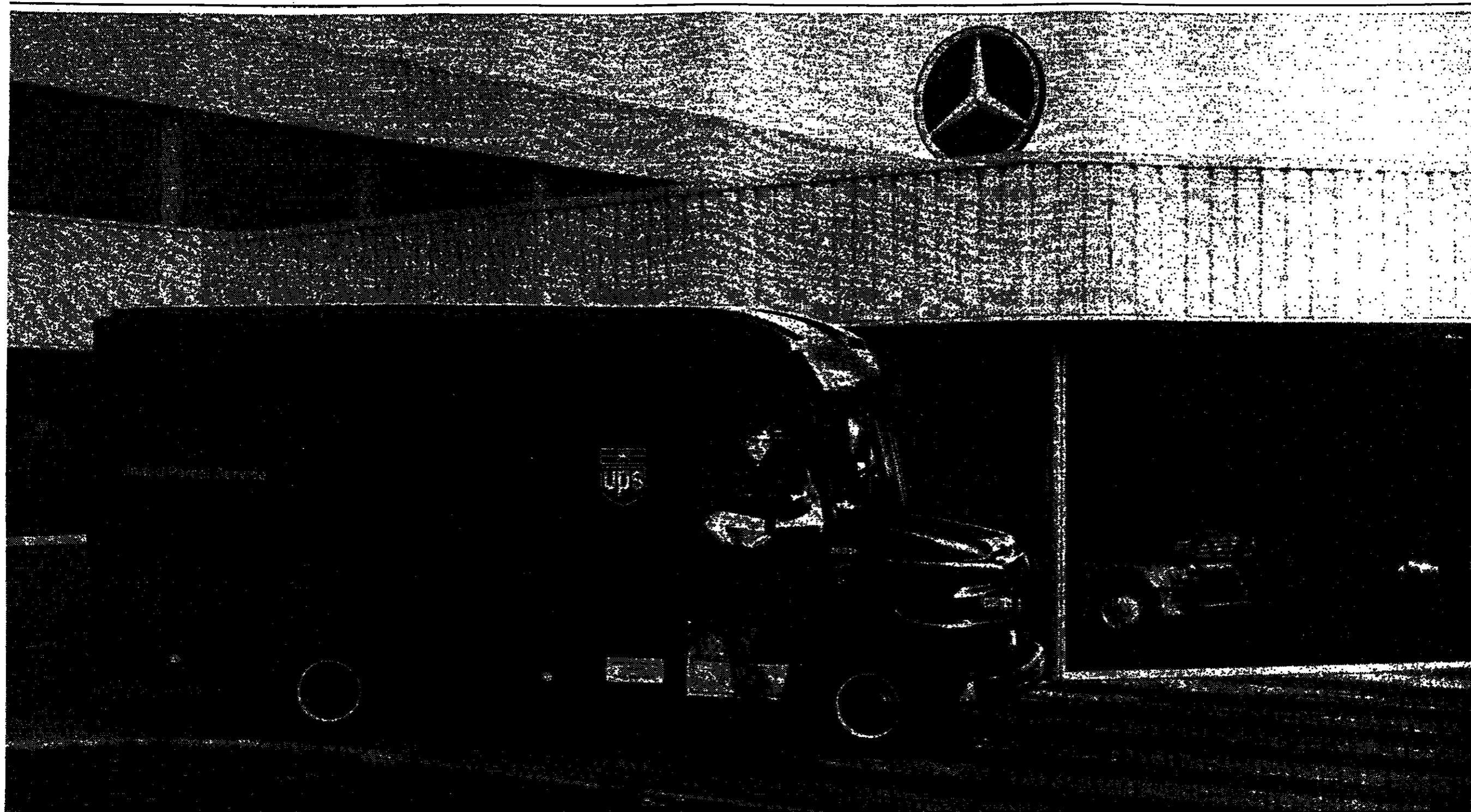
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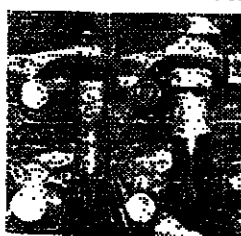
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FINANCIAL TIMES SURVEY



Brands and distribution have been at stake in the fierce take-over battles of the 1980s,

says Lisa Wood. Now, an important theme of the 1990s will be the industry's response to the growing anti-alcohol movement and the concentration of ownership.

Buying less but better

TASTES IN alcoholic beverages are being transformed. Australians are drinking stout. Frenchwomen are drinking Irish and Scotch whisky brands, and Americans are drinking less.

For along with the trend towards more international tastes in alcohol has come increasing concern over its abuse, with the development of a worldwide anti-alcohol movement at a time of static sales.

The development started in the US, where government health and safety warnings are now being printed on bottles and cans of drink, but is spreading to much of the rest of the world, including Britain.

How the industry deals with this issue will, along with increasing concentration of ownership, be one of the most important themes of the industry in the 1990s. "Consolidation and social responsibility will be the two major features of the international drinks industry in the early 1990s," says Mr Tim Ambler, of International Distillers and Vintners (IDV), the wine and spirit subsidiary of Grand Metropolitan.

The two topics are not unrelated. In the UK, for example, it is the big drinks groups - including Seagram, IDV, Allied-Lyons and Guinness -

which have been active in setting up a new organisation, called The Portman Group, to tackle alcohol misuse.

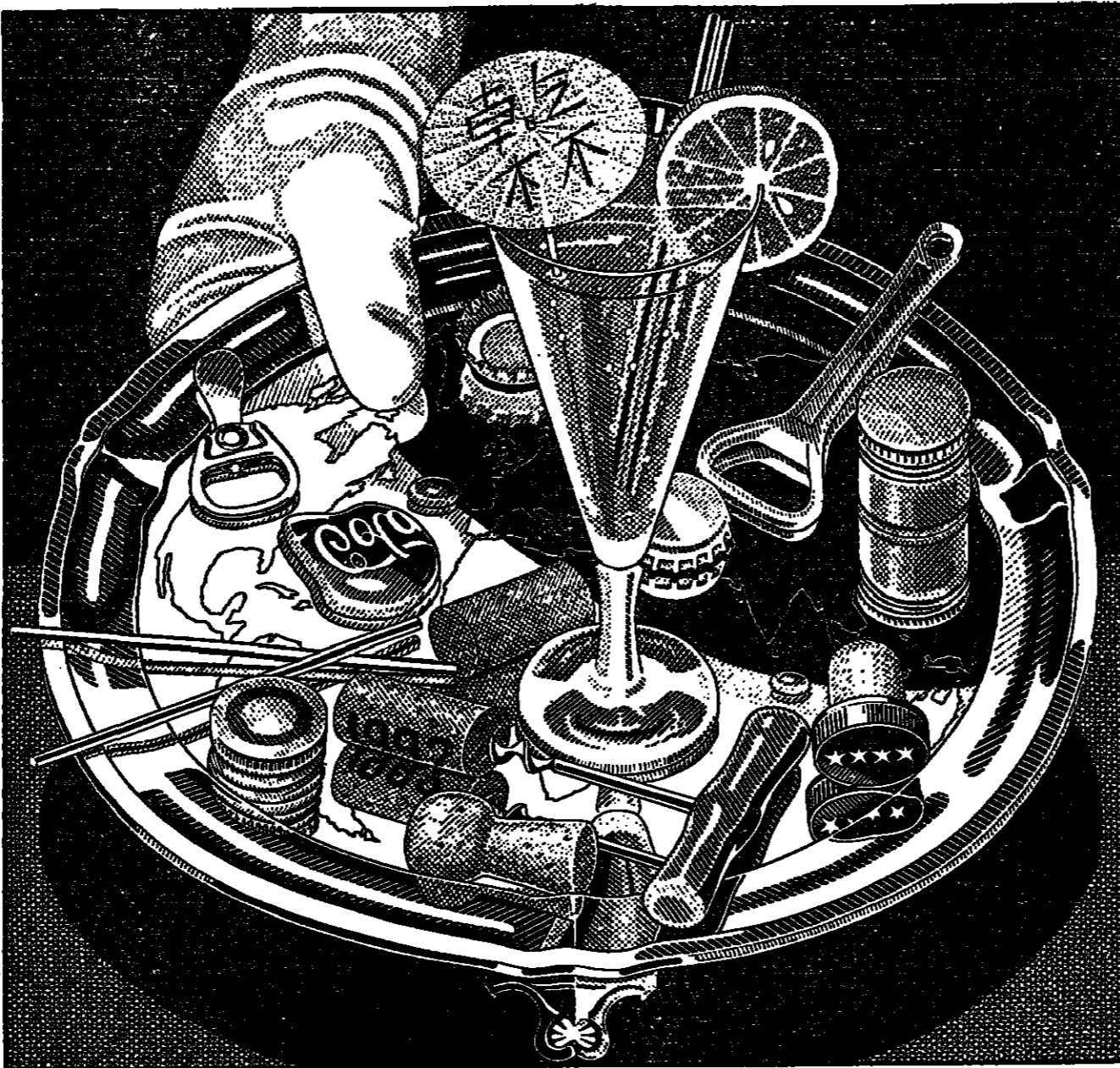
The group is hoping to recommend practical initiatives to reduce the health and social burdens associated with excessive drinking.

Enlightened self-interest it may be, but the setting up of The Portman Group typifies the approach of a new breed of senior managers. During the 1980s a number of dynamic managers, including men with a background in marketing, have transformed the industry, bringing with them new personnel and strategies.

These strategies have sought to upgrade the image - and price - of brands, in line with the perception that consumers are drinking "less but better".

Guinness, the stout group, bought Distillers, the biggest Scotch whisky company in the world. Allied-Lyons, the UK brewing and food group, bought Efram Walker, the Canadian drinks group, IDV, part of Grand Metropolitan, bought Heublein; and Seagram bought Martell. Together, these companies command about a third of the internationally-traded spirits business.

Some of the takeover battles have been ferociously fought:



INTERNATIONAL DRINKS INDUSTRY

Seagram battled with IDV for Martell, the French cognac house, for example; IDV and Pernod-Ricard, the French group, fought for Irish Distillers, the sole distiller of Irish whiskey. At stake have not only been premium-priced brands, like Martell cognac and Bushmills Irish whiskey, but also distribution.

For international brand development depends as much on distribution as on product name. Mr John Dunsmore, of County NatWest Wood Mac, points out that, despite the power of advertising, it is rare

for a global brand to develop simply as a result of consumer demand.

The best illustration, he says, is the ultimate global brand, Coca-Cola: "While this appears to be the complete brand phenomenon, in fact the brand became international or global as a consequence of production and distribution developments," says Mr Dunsmore.

During the Second World War the chief executive of Coca-Cola insisted that all American GIs should be able to purchase Coca-Cola at one cent a bottle. Production plants

were set up abroad to facilitate this and, having satisfied the army, Coca-Cola set its sights on the indigenous population.

In spirits, an early example of distribution-led globalisation was the purchase of Liggett Group in 1980 by Grand Met. One of the main purposes for the acquisition was to gain distributive control of IDV's J&B Scotch whisky, then distributed through Paddington, a subsidiary of Liggett.

Paddington also gave IDV the distribution and marketing platform to launch Bailey's Irish Cream. Mr Dunsmore

says that, while the strength of the Bailey's brand was crucial to its success, the build-up of distribution internationally by IDV through the 1970s and 1980s has been an equally fundamental part of the brand's success.

In the case of Martell, the acquisition of the house by Seagram gave it improved distribution in east Asia, the fastest growing market-place for international brands of alcohol: "The Far East is clearly for everybody the key growth area in the world and we intend to be in that growth area," says

Mr Edgar Bronfman Junior, President of Seagram.

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Illustration: Robin MacFarlan	

Mr Edgar Bronfman Junior, President of Seagram.

Control over distribution enables the manufacturer to keep the distributor's margin and to have more say in the marketing of brands. One of the biggest tasks to have been faced by Guinness in the reorganisation of its sprawling empire of Scotch brands has been to tighten distribution. Over the past three years it has terminated more than 700 distribution agreements and either taken control of its own distribution or formed joint ventures with other drinks companies, so that it now has control of more than 75 per cent of its distribution compared with 25 per cent in 1987.

Joint ventures have been a critical part of several drinks groups' strategies. Guinness has such agreements with Moët-Hennessy-Louis Vuitton, the French champagne and luxury products group, and Allied-Lyons with Santory. Whether or not such joint ventures could be followed by full takeover bids, or merely provide a presence at the table should Allied-Lyons or LVMH be broken-up, is a matter of endless speculation to stockbrokers in Paris, London and Tokyo.

Forging distribution agreements, as well as buying brands, is an expensive business. Guinness, for example, has about £1bn invested in LVMH in order to safeguard its joint distribution agreements. Whitbread, in deciding recently to sell its spirits business, said it had not got the critical mass to develop its spirits portfolio internationally. It had either to get bigger or get out and it had decided to invest in its core activities - brewing and retailing.

This is a dilemma that more and more drinks businesses will have to face in the 1990s with both Pernod-Ricard and Brown-Furman potential takeover candidates. Both have substantial family holdings, but, as has already happened in the case of Martell, families can be divided when it comes to some shareholders wanting to realise the value of shareholdings.

By contrast, the globalisation of beer companies and brands will be a longer-term process.

Globalisation of beer, it is

argued by the industry, is being made possible by the gradual concentration of domestic markets into fewer and more efficient brewing operations. As this development progresses, the leading companies are beginning to buy into the larger domestic participants in each country, giving them access to distribution outlets. The strategy is already being pursued by Elders IXL, the Australian brewer, which has bought into concentrated markets like the UK and Canada; to these strong domestic networks it has added its own brand, Foster's.

Mr Peter Bartels, chief executive of Elders Brewing, says there are a number of strategic options that might be adopted in Europe by companies such as his own: "Much of the strategic positioning necessary to fight for the European beer markets has already taken place," he says. Heineken, BSN, United Breweries and a few other brewing groups have already acquired brewing businesses and brands in Southern European markets as well as consolidating their virtual monopolies in their home markets.

The European Community, post-1992, ought theoretically, with an absence of tariff barriers, to be ideal territory for the process of consolidation. In the UK, the recent Monopoly and Mergers Commission proposals, due to be implemented by 1992, is forecast to lead to greater concentration of ownership among brewers, a trend which could be accelerated in the EC if the Commission decides to sweep away forms of restrictive purchasing agreements in the industry.

However, apart from these considerations, there are several impediments to concentration in the Community's beer industry, not least fiscal barriers. "The harmonisation of taxation within the EC is going to be the single biggest influence on the European market for beer over the next few years. Excise duty on alcoholic drinks is the biggest barrier to free trade within the EC," says Mr Bartels.

Just how this is to be dealt with, as national governments within the EC do battle over this and a host of other fiscal issues, remains to be seen.

IT'S NO WONDER SHE'S HAPPY. THANKS TO ENERGY EFFICIENCY, SHE'S EATING WHISKY.

Lucky old Daisy.

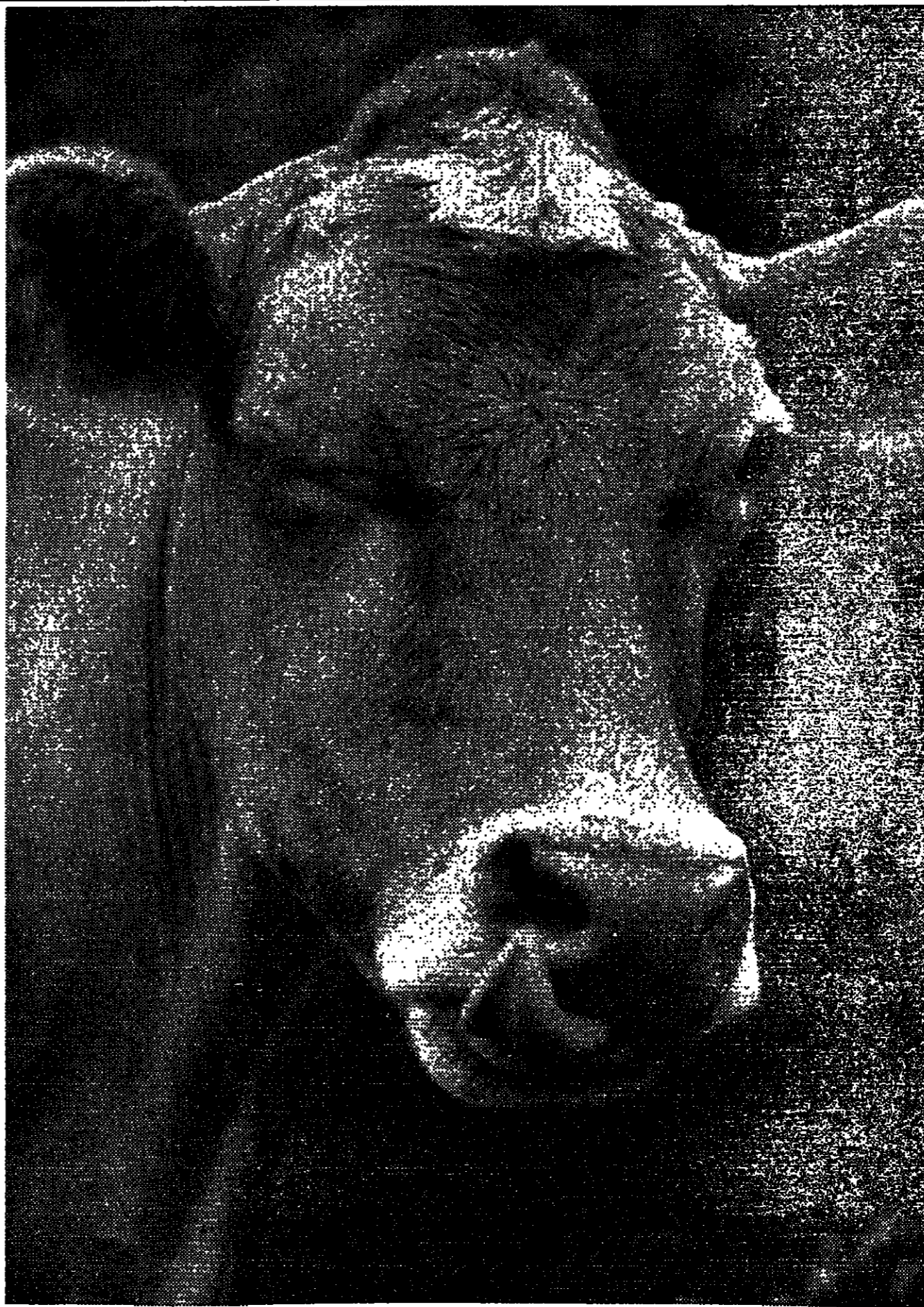
In the recovery of animal feed stocks from malt-liquors, United Malt and Grain Distillers have used a new vapour compression technique to recover heat and improve the efficiency of the drying process by nearly 50%, cutting the energy costs by a similar amount.

There has also been an overall improvement in plant cleanliness. Not to mention a sizeable increase in what dairymen call 'cow contentment'.

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INTERNATIONAL DRINKS INDUSTRY 2

1992 and beyond: the plan to harmonise duties is proving difficult

Flowing across frontiers

SOMETHING is going to have to be done about excise taxes in Europe. In the post-1992 single European market.



In France, the duty on a bottle of wine would be a tenth of that in the UK

When the borders disappear, the present disparity in excise rates would become an open invitation to Europe's 320m people to indulge in a little cross-border shopping.

In Denmark, for example, the duty on a bottle of spirits is 100 times higher than in Greece.

For this reason, the plan to harmonise duties on alcohol has proved more difficult than any other EC tax proposal.

spirits of 1.271 Ecu (£784) per hectolitre of pure alcohol, 17 ecu per hl of wine and 9 ecu per hl of beer.

stamps could be made effective, many countries complain that it would be both expensive and difficult to administer.

that there could be free competition between drinks.

As currently laid out, the Commission's plans would involve a minimum duty on

The Commission's plans are vague, both on the timing of the move towards a complete harmonisation and on means of preventing cross-border flows of a massive scale in the meantime.

Meanwhile, the drinks industry has another reason to watch the mood in Brussels with concern.

The Commission is due to come up with an internal report by the end of this year, after which it will draw up its recommendations.

CHAMPAGNE producers are in a tight corner these days, with panicked talk of shortages and rationing.

Extending the system to all member countries, however, would not be possible. Although a combination of linked warehouse and tax

Under the Commission proposals, he claims that spirits would be taxed four times more heavily than beer and eight times more than wine.

However, the introduction of the UK of health and safety labels similar to those in the US looks to be a long way off.

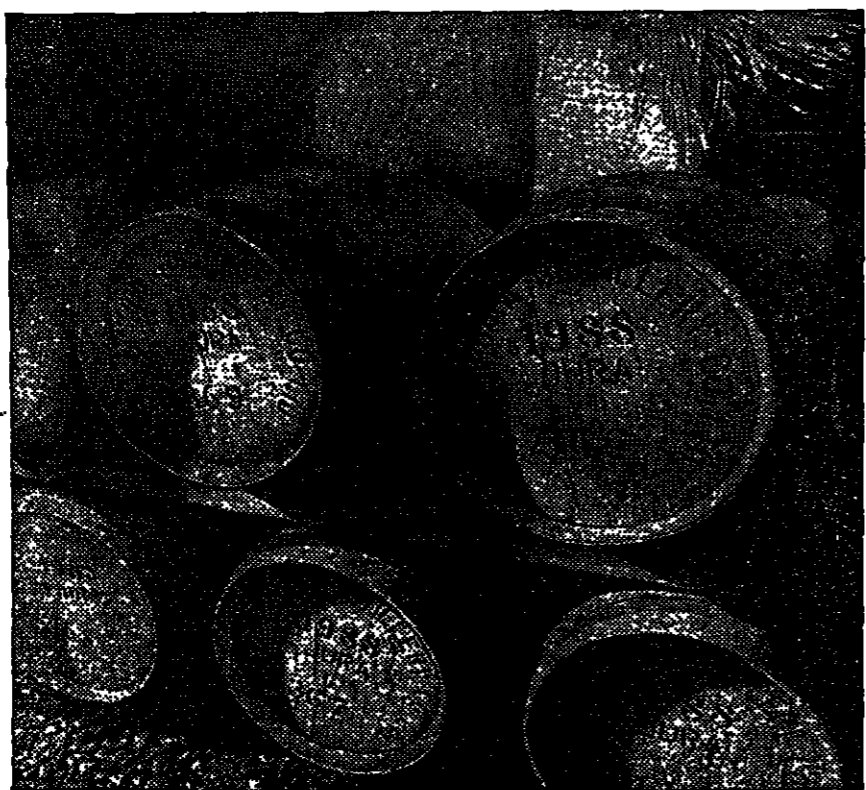
Improved, and all the more, if it is reduced, there won't be a contract," Mr Ducellier says.

By the terms of the contract, vineyards engage themselves to supply a certain proportion of their output to the négoce, while the négoce undertakes to buy a certain minimum quantity in years of surplus.

At the moment, the vineyards have engaged to supply 47 per cent of their production to the négoce.

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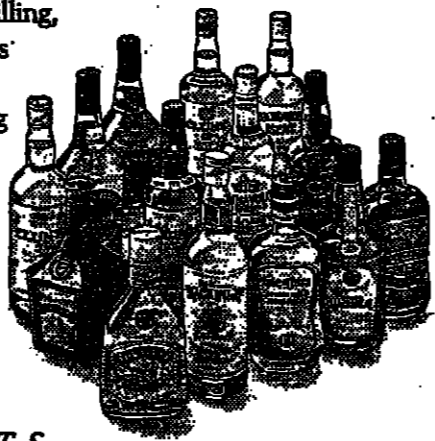
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GLAYVA - HIQUEUR - JURA - BLEND - BRUICHLADDICH - SINGA

AS FROM the last couple of weeks, Americans will receive food for thought with their alcoholic drinks in the form of government health and safety warnings on bottles and cans.

"Government Warning. (1) According to the Surgeon General, women should not drink alcoholic beverages during pregnancy because of the risk of birth defects. (2) Consumption of alcoholic beverages impairs your ability to drive a car or operate machinery and may cause health problems."

As part of new anti-drugs legislation passed by the US Senate last year, the warning labels are being introduced only two months after beer and spirits companies narrowly escaped a congressional attempt to ban their sponsorship of college sporting events.

Although there is no legal requirement there for warnings on drink advertisements, 10 US states now require warning posters or signs to be displayed in shops and bars selling alcohol, making clear the dangers of drinking to pregnant women.

There are also moves afoot to restrict alcohol advertising freedom to appeal to young people, to increase tax on drink, and even to eliminate Happy Hours in the US, thanks to an initiative launched by former Surgeon General C. Everett Koop before leaving office last summer.

Like most UK drinks companies, Guinness is heavily resistant to health warning labels, taking the line that they are not an effective way of getting information across to the public.

Lucy Kellaway



But they can't follow the bear any longer

ADVERTISING

Codes shield the young

The Government shows as little sign of introducing these as it does of bringing in the long called-for levy on drinks advertising.

have pleased ex-Surgeon General Koop. It was designed to steer alcohol advertising away from appealing to young people - one of the anti-alcohol lobby's biggest bug-bears - by banning the use of celebrities or characters that might appeal to under-25s and specifically disallowing the use of humour as a way of flouting the code.

The most significant recent move in the UK though, is a tightening up of the Independent Broadcasting Authority's code of practice governing drinks advertising on television.

Its implementation has led to the disappearance of a number of familiar advertising characters over the past year, most notably from beer commercials. Among them are George, the break-dancing, trilly-wearing bear in Heinekens's campaign; Hager, the Horrible, the Viking cartoon character that promoted Skol lager; and Jonathan Ross, the Channel 4 presenter who advertised Harp.

Like the rest of the anti-alcohol lobby, Mr Hatter would like to see a complete ban on

CHAMPAGNE

Rationing is forestalled

Mr Ducellier also wants to include in the contract a number of strategic objectives, including the goal of planting 500 to 600 hectares a year of new vines, up from the current average of 300 hectares a year.

The prospect is one that Mr Ducellier, for one, views with equanimity. "I have fixed an objective for Ayala of 1m bottles, and when I reach that I will take a breather. Volume for volume's sake does not interest me. If I can make as much money selling fewer bottles, why should I break my back to sell more?" he asks.

Mr Jean-Michel Ducellier, head of the Ayala champagne house and chairman of the négoce syndicate, says he is confident of signing a framework contract with Mr Marc Bragnon, his opposite number on the vine-growing side, next month.

It is the immediate future, the prospects of champagne rationing have receded after this year's exceptional harvest. Estimates of the size of the crop have been steadily revised upwards over the last few months, with a second flowering as good as the first - an unusual event, since usually the second flowering is so late in the year that the grapes do not have time to ripen properly.

At the moment, the vineyards have engaged to supply 47 per cent of their production to the négoce. The négoce says that if this proportion is not

The crop, besides being of very good quality, is now estimated to be equivalent to at least 275m bottles and possibly as much as 300m bottles, substantially more than this year's sales, which are likely to reach around 255m bottles.

At the moment, the vineyards have engaged to supply 47 per cent of their production to the négoce.

That should leave enough for a few more toasts.

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drinks advertising on TV and in the cinema. This would bring the UK into line with the increasing practice in other European countries.

But if Mr Hatter and other anti-alcohol campaigners are hoping 1992 will bring with it a more stringent common European policy governing drinks advertising or even the ban they seek, they are likely to be disappointed.

Advertising agencies will, however, be able to channel their creative energies into campaigns for low-alcohol and alcohol-free products, which industry pundits believe will see advertising expenditure of the £200m spent on advertising alcohol in this country over the past year, £11.5m went on promoting low-alcohol and alcohol-free beer and wine and the sector looks set to grow as far as advertising is concerned.

Like the rest of the anti-alcohol lobby, Mr Hatter would like to see a complete ban on

Lisa O'Kelly

Vineyards near Verzenay, in the Champagne region

George Graham



The House of Seagram

Mumm Cordon Rouge is one of the finest *Grande Marque* Champagnes.
A tradition of craftsmanship and quality that runs in the Seagram family of world famous brands:
Martell, Captain Morgan, Sandeman, The Glenlivet, Chivas Regal and many others.

INTERNATIONAL DRINKS INDUSTRY 5

SPIRITS

New markets in the east

BRITISH GROUPS have been the moving force within the global drinks industry in the 1980s. Mergers and acquisitions resulted in increasing consolidation of the industry, and brand power was the name of the game.

Grand Metropolitan led the way with its acquisition of Heublein and Smirnoff vodka. Allied-Lyons acquired Hiram Walker and, with it, Ballantine's Scotch whisky and Courvoisier cognac. Guinness acquired its US distributor, Schenley, also owner of IW Harper, a leading bourbon in Japan, and in Europe, Canadian giant Seagram fought GrandMet for Martell cognac.

UK companies now control 36 per cent of the spirits business in America. But what next? Where will the action be in the 1990s?

Within this decade we shall see the unification of the European market, and the realisation of the Pacific dream - a major market-place of 490m people, with high expectations and incomes to match. Are the world's spirit companies well prepared to exploit the excellent potential these markets offer?

Canadian distillers Seagram, with perhaps unexpected precision for a north American company, has long-established affiliates in Europe. Its sales outside north America have tripled since 1983. Its wholly owned distribution network carries its international brands, including Chivas Regal, Glenlivet, Mumm champagne, and Martell, plus local brands. It also successfully distributes its competitors' products.

Grand Metropolitan's IDV, the world's leading liquor com-

pany in terms of case sales, also has its corporate attention focused on Europe. Its J&B whisky sells over a million cases in Spain, and Europeans love Bailey's and Malibu. IDV began to establish its pan-European network in 1986 with a series of joint ventures with Cointreau and Cinzano, now covering six of the EC markets.

Alliances of this nature are a popular solution to acquiring distribution control. Costs can

Within this decade, we shall see the unification of the European market, and the realisation of the Pacific dream - a major market-place of 490m people, with high expectations and incomes to match

be honed and the combined brand portfolios provide efficient operating volumes. This improves profits and permits a high level of marketing support, giving the group more leverage to deal with its major customer - the retail trade. In a united Europe, this will be increasingly important.

"Brand power is not at all easy to translate from one market to another," admits Mr. Tim Ambler of IDV, owner of the world's favourite vodka. Chinese and Japanese palates prefer brown spirits, and especially cognac. These are "warm", stimulating and invigorating, whilst white spirits are seen as "cold" and depressing. The recent restructuring of taxation in Japan and liberalisation of the markets of South Korea and Taiwan has led to a boom in whisky and cognac.

The four major drinks groups hold a combined share of 48 per cent of imported

spirits in Japan, and 52 per cent in the Far East overall. Guinness boss Mr. Anthony Tennant, having rationalised his European distribution, is in no doubt of the importance of the South East Asian markets. The group forged an international alliance with Moët-Hennessy, cemented by a cross share holding, which includes most markets of the Far East. The partnership is proving unbeatable with United Distillers.

political elite.

The high price Seagram paid for Martell was justified in its eyes by the strategic advantages of gaining the brand's well-established Far Eastern distribution system. It is the leading cognac in Hong Kong, Singapore and China, and the key to Seagram's international growth strategy. Seagram now controls its distribution throughout the region, and has a perhaps surprisingly affable arrangement with IDV to distribute its products (excluding Japan).

Allied-Lyons owns one of Europe's most popular Scotch whiskies, Ballantine's. This, along with Courvoisier cognac, is being translated into brand power in Japan. Although a late starter, the group has filled the vacuum created by United Distillers when it withdrew its brands from Suntory. Allied has now formed a potent alliance with this leading Japanese distiller. The secure long term agreement with an international drinks group makes Suntory eager to put its considerable talents behind the new portfolio.

Acquisition of brands or distributors has been a major pre-occupation of the 1980s. Players such as Whitebread, unable to compete in the big league, are quitting. Whilst "add-on" acquisitions of local brands will continue to occupy management, future growth opportunities through the acquisition of top flight brands such as Beefeater or Long John will be increasingly rare.

Mary Hall

Editor, International Drinks Bulletin



A lot of bottles: but the European nations are divided over which containers are acceptable for their drinks

PACKAGING

Common rules prove elusive

ONE OF the most difficult tasks facing the European Community as it prepares for the 1992 single market is to devise a common framework of regulations for packaging.

The issue is of crucial importance to multinational drinks companies - indeed, any drinks company - planning to develop brands across Europe's national frontiers. For the framing of the regulations may either create barriers to pan-European trade or encourage it by providing opportunities for standardised packaging and economies of scale.

Since the EC Commission asked member states in 1985 to submit plans for the recycling or re-use of drinks containers, little has been done to resolve the issue. The result, says Mr John Thompson, of Canadian's European beverage packaging consultancy, is that differences between states are widening, some becoming much more restrictive than others; and the problem is exacerbated as environmental concerns become entangled with the protection of national markets.

Many in the drinks industry felt it had been unfairly singled out in the first places by the EC Commission. Drinks containers are only a part of the environmental problem associated with refuse disposal. In the UK, it is estimated, they account for about 11 per cent of the 20m tonnes of refuse generated annually.

Now, they believe, some states are discriminating against particular types of container for political and economic reasons.

In the UK, France and Belgium in recent years, the use of non-returnable containers - cans and plastic bottles - has been growing. Such one-trip containers are a more effective means of transporting drinks over long distances; and the trend could lead to a standardising of packaging that the multinationalists would welcome.

Efficient recycling systems would ensure that environmen-

tal concerns would be met, it is claimed. Their development still has a long way to go in some countries. Only 5 per cent of the 0.8m aluminium cans a year used in the UK, for instance, are at present recycled. In the US, however, the proportion is 58 per cent - and the packaging industry has a vested interest in helping the public sector in such areas of waste management.

But in the name of environmental protection - and with the often active support of some "green" movements, Denmark and West Germany already effectively ban the use of cans and plastic bottles. For more than a decade,

In the name of environmental protection - and with the often active support of some "green" movements - Denmark and West Germany effectively ban the use of cans and plastic bottles

Denmark has used a series of decrees to put a stop to the sale of beer and soft drinks in non-returnable containers, in spite of successive challenges from the European Commission.

Yet milk, which in Denmark is sold in cartons, has been exempted; and the Environment Ministry has said it sees no environmental grounds for changing to returnable glass bottles.

Nor do the restrictions apply to Denmark's export of canned lager - even to its own off-shore dependencies of Greenland and the Faroes.

The EC Commission, in 1980, ruled against Denmark's ban on the sales of imported beer, soft drinks, and mineral waters in non-returnable containers as a violation of free intra-EC trade.

Denmark responded in 1981 with another decree that banned the sale of drinks, both imported and domestic, in non-returnable containers. That appeared non-discriminatory, but, as the Commission noted,

"transportation costs of two-way bottles makes them impractical over about 200km - a distance easily exceeded when exporting to Denmark."

After more pressure, a decree in 1984 allowed imported drinks to be sold in their original bottles, but only for test-marketing and on condition that annual sales did not exceed 300,000 litres, and that a bottle return system was set up. The absolute ban on canned drinks remained.

The Commission and the UK Government took Denmark to the European Court which last year ruled against the import limit on bottles but left the ban on cans, and restrictive labelling and recycling regulations intact.

West German practices has also brought bitter protests from drinks exporters in the UK, France and Belgium. "In Germany, perhaps more than in any other European country, it is increasingly difficult to draw a line between environmental measures and protectionist measures," says the UK Industry Council for Packaging and the Environment (INCPEN).

Throughout the 1970s and the early 1980s, the German market for non-refillable drinks packaging had gradually increased. Imports of canned beer from Denmark were a contributory factor; and large German breweries responded by using cans, too. But smaller breweries retaliated by pushing for restrictions on the use of cans, and encouraged "green" groups to join them.

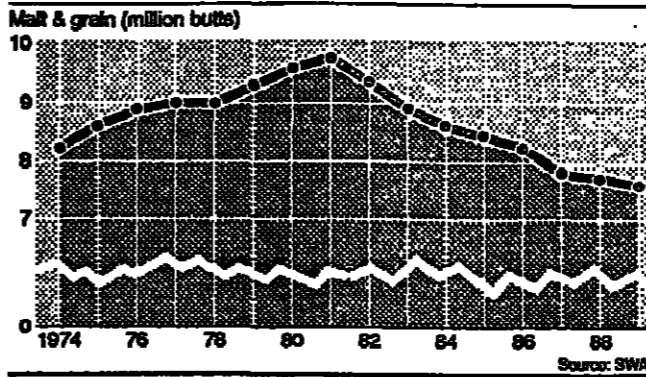
In 1986 the West German government passed a waste law, setting objectives for the

Phillip Rawstone

SCOTCH WHISKY

Tax harmony looks crucial

Scotch industry stock



Guinness, with the takeover of Distillers, inherited a substantial stock surplus, the greater part of the proverbial "whisky loch". United Distillers embarked on a strategy of re-pricing and rationing of stock with the result that bulk Scotch prices have more than trebled in the last two years.

This was part of a core strategy: the object was to upgrade both the price and the image of Scotch Whisky after a long period in which Scotch stocks had been sold off cheaply, fueling a commodity image and cheap own-label brands. Mr Neil McErdrow, managing director of Macdonald Martin Distilleries, a small distiller

The acquisition in 1987 of Distillers by Guinness has been the major catalyst for change in the industry... United Distillers has had a huge impact on the market-place because of its sheer size

which has the Glenmorangie brand, the third best selling malt whisky in the world, said that companies like his had pursued a value-led strategy before United Distillers. But, he said: "Guinness and United Distillers have given the strategy a tremendous potency and force."

In pursuit of this strategy, United Distillers has cut costs by rationalising its distilling and bottling. It has also revised its internal structure and reorganised its distribution and brand portfolio.

The reorganisation of its distribution over the past two

as well as some other territories.

However, while changes will continue as companies change hands, the industry suggests that the frenetic phase of changes in distribution may be coming to an end and companies will now be able to concentrate on building brands.

Promoting a premium image for Scotch, says the industry, is a critical part of safeguarding its future in a market-place where people appear to be drinking "less but better".

Mr Greener said: "If the industry focuses on promoting and developing its brands there is no possible justification for prices to fall should, for example, there be a recession. The factors that affect consumption of products like Scotch are the way brands are marketed and developed."

Taxation policies, he said, are one of the other key factors in the continuing development of Scotch whisky sales. Japanese tax reforms, curtailing tax advantages enjoyed by domestic Japanese spirits, should give a fillip to sales of Scotch in Japan. The Pacific Basin and, most specifically, Japan, is the priority market-place for the development of international brands of spirits.

The continent, where it is becoming increasingly chic to drink Scotch, is also a growing market. France is currently the second largest export market for Scotch whisky sales. Japanese tax reforms, curtailing tax advantages enjoyed by domestic Japanese spirits, should give a fillip to sales of Scotch in Japan. The Pacific Basin and, most specifically, Japan, is the priority market-place for the development of international brands of spirits.

However, Scotch distillers warn that a crucial issue for the industry is tax harmonisation within the European Community. Mr Greener said that the UK Government was being urged by the industry to view tax harmonisation of alcoholic beverages as a potential major opportunity for the Scotch whisky industry.

Mr Greener warned, however, that some of the schemes being proposed could harm Scotch - such as minimum bands of taxation for different categories of drinks. "We in the Scotch whisky industry," said Mr Greener "want an understanding that taxation per degree of alcohol is the only fair way of levying taxation on alcoholic drinks."

"We are stressing to the UK Government that 1992 presents a massive trading opportunity for the UK and, unless issues like tax harmonisation for alcohol are not gripped in a particular way, we may not only not get the opportunities but may be further disadvantaged."

Lisa Wood

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UK NEWS

National papers agree code of ethics for journalism

By Raymond Snoddy

BRITAIN'S national newspapers yesterday agreed a code of practice on journalistic ethics designed to head off legislation which could threaten press freedom.

THE MAIN PROVISIONS OF THE CODE

- Respect for privacy - intrusion into private lives should always have a public interest justification. A fair opportunity for reply will be given when reasonably called for.

Justification; A fair opportunity for reply will be given when reasonably called for. Mistakes will be corrected promptly and with appropriate prominence.

Dealing with a case of DTI frustration

Raymond Hughes on an drive against insider dealing

STAFF at the Department of Trade and Industry who spearheaded the Government's drive against insider dealing may well be feeling aggrieved and frustrated.

Thatcher defends her record

By Michael Cassell, Political Correspondent

MRS Margaret Thatcher, the Prime Minister, last night suggested that any challenge to her leadership would strengthen her own position and said she intended to remain premier as long as the Conservative Party and the electorate wanted.

Judicial verdict due on docked ambulance pay

By Fiona Thompson, Labour Staff

A HIGH COURT judge will this morning decide whether London ambulance crews are to have their pay docked for refusing to work normally.

Minister backs role of county councils

By John Hunt

COUNTY COUNCILS will continue to play a prominent role in the town and country planning system in England and Wales for some time to come, Mr Chris Patten, the Environment Secretary, said yesterday.

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ECONOMIC FOCUS ON SOUTH AFRICA

Southern Africa's future lies in mutually beneficial interdependence

In this final interview of the series Kera Durr, Minister of Trade, Industry and Tourism talks to John Spira, Finance Editor of the Johannesburg Sunday Star about economic interdependence in Southern Africa.



Kera Durr

Spira: The State President recently launched a top-level investigation into the proper co-ordination of economic policy measures. Are you able to sketch the road ahead for South Africa against this background?

Durr: The State President pointed out that political progress had to be in harmony with economic development and that it was therefore imperative that the constraints imposed on growth by the balance of payments be lessened, removed or overcome.

...and transport, he said. Looking ahead, he hinted that events in eastern Europe could one day lead to a reduction in the British defence budget.

Treasury official gives warning on government spending levels

by Peter Norman, Economics Correspondent

MR NORMAN LAMONT, Chief Secretary to the Treasury, yesterday warned that it could become more difficult for the Government to maintain its tight public expenditure regime as the economy slows.



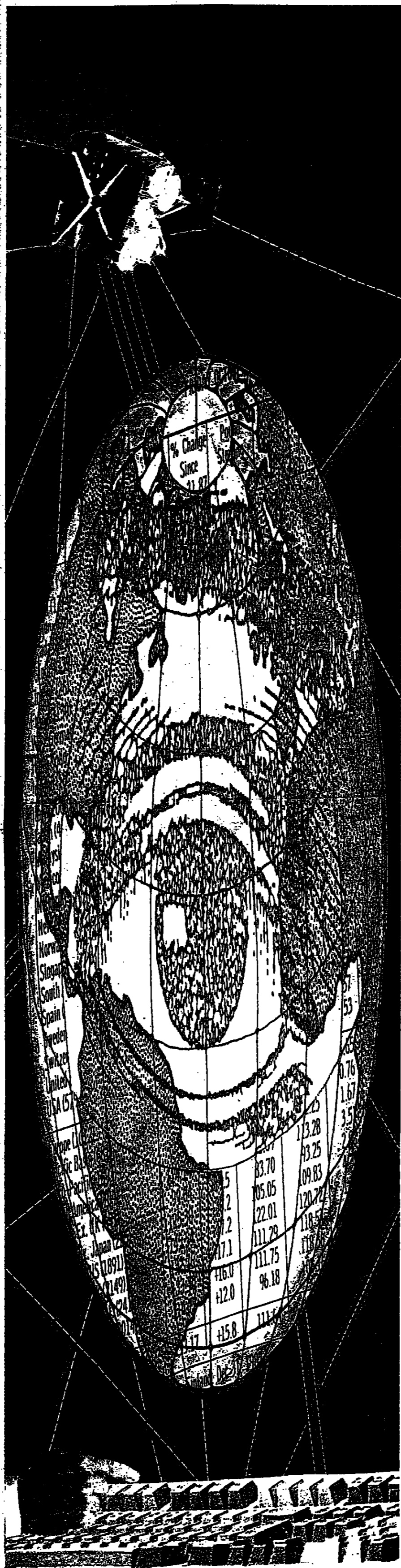
Lamont: denied policy shift

and transport, he said. Looking ahead, he hinted that events in eastern Europe could one day lead to a reduction in the British defence budget.

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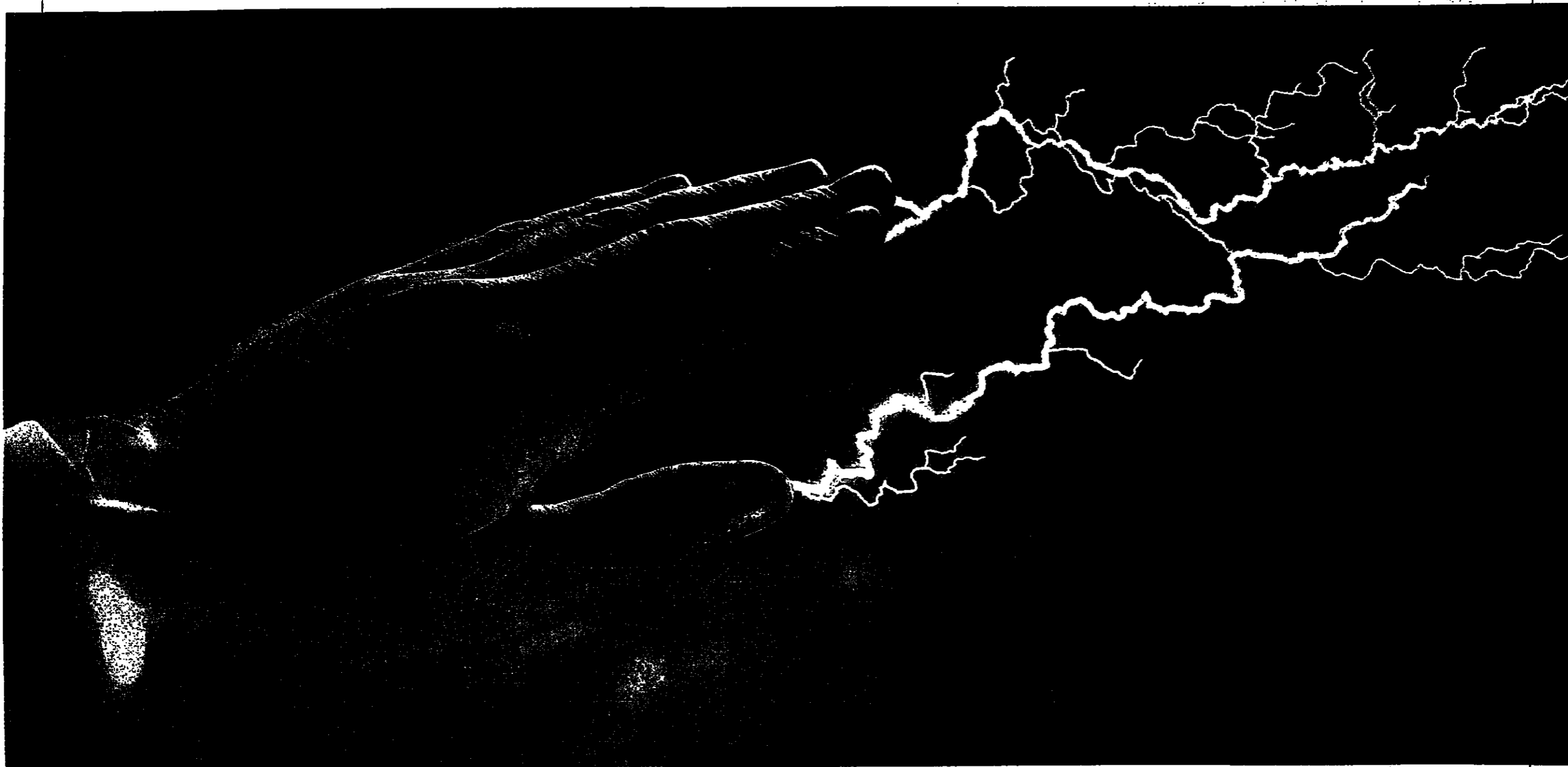
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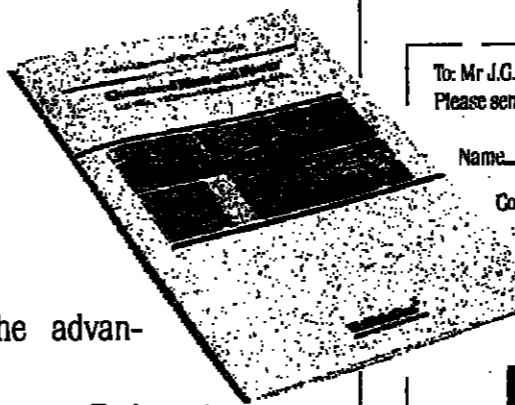
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UK NEWS

Row with workers threatens siting of engine plant Vauxhall sets deadline for Ellesmere accord

By Michael Smith

VAUXHALL, the vehicle manufacturer, has given its Ellesmere Port workforce a deadline of one week to agree a series of far-reaching changes, including the establishment of what union leaders consider to be a no-strike deal.

The company has told its 5,000 employees that, unless agreement can be reached by next Monday, it will not be able to ask General Motors, its parent company, to site a planned European engine plant at the Merseyside Port.

The negotiations are threatening to complicate separate pay negotiations, which have already sparked a series of one-day strikes at Vauxhall's

two manufacturing plants in Ellesmere Port and Laton.

Vauxhall has told its 5,000 Ellesmere employees that it wants a three-year pay deal as one of the conditions of bidding for the executive engine plant. In its "final" pay offer, subsequently rejected by workers, it had suggested a two-year agreement.

Mr Tony Woodley, national officer for the TGWU general union, yesterday accused the company of trying to break up national pay bargaining. Ellesmere Port employees presently negotiate a common pay deal with their Laton colleagues.

Mr Woodley said that other

elements of the company's proposals were totally unacceptable to the union and the company appeared to be making it "almost impossible" to conclude a deal.

Vauxhall tabled its detailed demands for working practice and bargaining changes at Ellesmere Port after intervention by the Trades Union Congress settled an inter-union row earlier this month.

The unions believe that the changes they have already agreed, including the introduction of team working, more flexibility and "continuous improvement", could already lead to the loss of more than 1,000 jobs.

Sainsbury to accept new Visa debit card

By David Barchard

THE DEBIT CARD war between the big clearing banks took a unexpected turn yesterday with the news that J. Sainsbury, the leading UK food retailer, is to accept Visa debit cards issued by Lloyds and Barclays banks.

Sainsbury's move follows a recent decision by Visa International to separate its credit and electronic-debit card brands in the UK. Food and utility retailers who do not wish to take the Classic Visa credit card will be allowed to take a new electronic debit card called Electron.

Sainsbury, which has consistently held out against credit cards because the commission charged to retailers are much higher than for debit cards. It will now be able to accept debit card payments from customers of its big supermarket chain while continuing to reject credit cards. National Westminster, Midland and Royal Bank of Scotland already offer Switch, an electronic-only debit card, launched last year.

But the change appears to conflict with claims last spring by Visa International in evidence to a Monopolies and Mergers Commission inquiry that there was no simple way of altering the "honour all cards" rule which obliges retailers to accept all credit as well as debit cards belonging to a particular system.

A spokesman for Barclays yesterday denied that Visa had changed its rules. "What has happened is that a different brand, which already exists in Spain, has now been launched in the UK as well," he said.

By launching the Electron card, Barclays and Lloyds are hope to head off a challenge from Switch, which has proved an instant success. All the main UK banks, including Barclays and Lloyds, have applied to join it, and several building societies have recently shifted their debit card development plans from Visa to Switch.

Prestwick flights monopoly 'should end'

By James Suxton, Scottish Correspondent

THE SCOTTISH economy would benefit if the Government ended the monopoly enjoyed by Prestwick Airport over transatlantic flights to Scotland, Sir Norman Payne, chairman of BAA, formerly British Airports Authority, said yesterday.

He said new transatlantic air services would start from Glasgow and there would be more connecting domestic and European services.

He denied that BAA intended closing Prestwick, 35 miles south-west of Glasgow, which is underused. Consulta-

tions for a government policy review of Scotland's lowlands airports end this week.

Sir Norman said that if the Government ended the policy under which Prestwick is the only Scottish airport permitted to handle scheduled transatlantic flights, two to three extra transatlantic services would operate daily from Glasgow, in addition to the two to three daily services which would be transferred to Glasgow from Prestwick.

In his strongest statement on Scottish airports policy, he told Glasgow Chamber of Com-

merce that years of marketing had failed to attract new services to Prestwick; 80 per cent of Scottish business travellers prefer to use London, Manchester or Amsterdam.

He said four British and three US airlines had told BAA they wanted to operate transatlantic services from Glasgow and charter carriers wished to fly from Edinburgh. Connecting domestic and European services, none of which use Prestwick, would be strengthened. BAA was investing £50m at Glasgow. An open skies policy would bring forward by

about three years a £60m investment programme planned for the latter part of the 1990s. A further £10m-20m would have to be spent to cope with long-haul services. He said traffic using Glasgow would rise by 5 per cent.

Glasgow's terminal would have to be expanded, but there was plenty of spare runway capacity, Sir Norman said. BAA was "amazed" at suggestions that safety at Glasgow was "inadequate or unsatisfactory" and suggestions that it presented a security risk were "beneath contempt".

High cost to local authorities of competing for services Councils 'won most contracts'

By Richard Evans

LOCAL authorities have won 81 per cent of contracts let since the introduction of compulsory competitive tendering in July 1988 in a range of council services, but the costs of winning have been high, according to the latest research published yesterday.

An analysis of 448 contracts - more than 90 per cent of those awarded across Britain over the last 15 months - shows that about 11,600 jobs have been axed by councils seeking to cut costs and win contracts for services which were traditionally performed by their employees.

The research by Services to Community Action and local authority trade unions for Manchester City Council, shows that the success of coun-

cils' direct labour organisations ranges from 98 per cent of contracts for school meals and welfare cleaning down to 70 per cent for the cleaning of buildings.

But Government claims that compulsory tendering has led to savings of £94m are described as bogus, partly because of an estimated additional £48m councils have been forced to spend to take part in the tendering process, and partly because of the job losses and reduced earnings that the new system has involved.

Mr Graham Stirling, leader of Manchester City Council, launching the research at a press conference, said some local authorities were working well with the new system by adopting successful working

arrangements with trade unions and building up a spirit of municipal enterprise.

But the research also showed there was a significant price to pay. "Scarce resources, time and effort are being directed away from crucial services... and the private sector is picking and choosing the types of contracts it wants."

Mr John Evans, general secretary of the general and municipal workers', said that the local government services were all labour intensive, so the easiest way to obtain savings was to cut or curtail benefits like pensions, holidays and sick pay entitlement. Up to 30 to 40 per cent of the employment package could be cut in this way.

Gloomy road ahead for travel trade

High rates are taking their toll on holidays, reports David Churchill

BRITISH Island Airways, one of the publicly quoted charter airlines specialising in ferrying holidaymakers to Mediterranean resorts and other European destinations, yesterday asked for a suspension of pending "clarification of the company's financial position."

The move reflects the sharp drop in bookings for this winter's and next summer's package tour holidays, blamed on the recent rise in interest rates.

The level of demand for winter holidays is running at about a third lower than this time last year, while demand for next summer's package tours is at least 50 per cent lower.

Confidential travel trade figures, moreover, show just how hard the slump has hit tour operators. Bookings for market leader Thomson Holidays, according to the trade figures for October, were down by 57 per cent.

Those for the International Leisure Group of holiday companies - led by Intasun - were reported to be down in October by 48 per cent in volume.

While both companies are understood to be faring better since those figures were circulated, it explains their tough stance in recent weeks towards cutting back on planned holiday capacity for next year.

Thomson reduced its holiday programme by 500,000 holidays earlier this month, bringing its total cuts to almost a million fewer holidays on sale next summer than this year. Intasun also cut another 200,000 holiday packages in a similar programme, in addition to the 300,000 already announced.

This uncharacteristic prudence exercised by tour operators - it is the first time they ever have voluntarily reduced planned capacity - was measured by recent figures from the Civil Aviation Authority which licences the tour operators' charter flights.

Total planned capacity was down by almost 3m passengers from 14.24m to 11.50m. (The licence for International Leisure Group, however, was only for six months rather than the full year as it changed its financial year.)

Mr Michael East, an independent travel consultant with Eastcastle management consultants, points out that the tour operators' move has put extra pressure on charter airlines. "With the substantial investment involved in charter aircraft, the carriers simply cannot afford to have their planes stand idle next summer," he says.

Charter airlines have reacted to the slump by seeking to lease aircraft, especially in North America.

Mr Paul Brett, chief execu-

tive of the Thomson Travel Group, which includes Britannia Airways as well as Thomson Holidays, said: "We are leasing out surplus aircraft as well as disposing of two older Boeing 737 aircraft."

Another leading charter airline, Dan-Air, is also understood to be reducing its fleet to meet changed market conditions. Davies & Newman, the company which owns Dan-Air, warned in June that the downturn in the holiday market would hit profits.

Some charter operators fall foul of the downturn in bookings earlier this summer. Paramount Airways, for example, was close to being grounded at one stage and was only kept flying by the appointment of accountants Spicer & Oppenheimer as administrators to try to sort out the airline's technical insolvency.

Charter airlines are not alone in feeling the effects of the slump in bookings. Trade estimates suggest that at least 1,000 of the UK's 7,000 travel agents are likely to go out of business in the coming year. While these will be mainly the small independent travel agents which are poorly run and have little chance of surviving a recession, there is also continued speculation that one of the leading travel agency chains will be forced to cut back or merge.

Last week Hogg Robinson's pre-tax profits for the six months to 30 September fell to £9.5m from £8.6m in the corresponding period last year mainly because of the slump in the travel trade.

The major casualty among travel agents so far has been the decision by the Automobile Association to pull out of the mass-market package holiday business.

But the troubles of the travel trade seem far from over. The fall in the value of sterling in relation to other currencies has forced at least 20 winter tour operators to seek permission from their trade association to impose surcharges.

Under an agreement reached with the Government last year, tour companies have to absorb the first 3 per cent of any surcharge themselves.

But the pressure on winter operators' costs has forced them to impose a further increase. With consumer confidence about buying package holidays so fragile, the return of surcharges can only dampen demand further.

The suspension in London yesterday of British Island Airways' shares may only be the first of many such moves in the travel trade.

British Island Airways shares suspended, Page 27

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Denomination (Yen)	Numbers
100,000	1-5672, 6373-8690
1,000,000	1-348, 569-2741
10,000,000	1-1200, 1332-1640

Paying Agents: With respect to definitive bonds, the principal and interest on the Bonds is payable at any of the paying agents mentioned thereon. With respect to recorded bonds, the payment shall be made at the paying agent designated in the application for the recording on the bonds.

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28th November, 1989

In Brief Disney-style park plan in Rainham

Plans for a Disney-style theme park at Rainham, Essex, by the US entertainment group MCA are expected to be announced tomorrow, writes David Churchill. Mr Tony Young, president of MCA Enterprises International, is expected to announce that a planning application will be made for the theme park, based on the company's Universal Studios theme park in Los Angeles. The park would create 20,000 jobs in construction and operation.

MCA had been expected to choose to build the studios outside Paris near the Euro Disneyland theme park due to open in 1992.

Euro Disneyland is set to become Europe's largest leisure attraction and it has already announced plans for a theme park based on film studios to be opened in 1993.

School repair bill

Repairs worth £2bn are needed to bring schools in England up to acceptable standards, the Labour Party education spokesman Mr Jack Straw claimed. He said the party would cancel the building of City Technology Colleges, the controversial new business-sponsored schools, which would divert about £10m towards the rest of the schools programme.

Textile export boost

Statistics from the National Wool Textile Export Corporation show that the value of the industry's exports rose 12 per cent to £518m in the first three-quarters of this year, largely helped by its success in selling luxury woollen cloths to Japan.

Fewer teachers

Teacher numbers in secondary schools will fall by about 10 per cent to 205,000 by 1997 on present trends, according to a report by the Institute of Manpower Studies at Sussex University. It confirms fears that there will be increasing problems in maintaining teacher supply, particularly in the secondary sector.

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Tuesday November 28 1989

Takeovers and 1992

AS BARRIERS to the free movement of goods, capital and labour come tumbling down all over Europe thanks to the 1992 programme, the Eurozone has an increasingly anomalous lock about it. To date it has been touched only marginally by the tide of liberalisation that is sweeping across the Community. It remains diverse in the extreme. And as a new report by Coopers & Lybrand for Britain's Department of Trade underlines, the obstacles to takeovers in most member countries are far greater than in Britain.

That is an understandable worry for directors of quoted British companies who know that Britain accounts for nearly three quarters of all Community takeover activity and remains more open to bids by foreign predators than any other member state. For its part the British Government is anxious to imprint its own enthusiasm for open and efficient markets on the European Commission's programme to remove obstacles to takeovers in Europe. Yet it is questionable whether that constitutes a realistic objective, given fundamental differences of philosophy on the means and ends of corporate activity.

Self-regulation of the press

FOR SOME TIME there has been public unease about the conduct of the British press concerning both intrusions into privacy and inaccuracy. The code of conduct published yesterday by editors of national newspapers is an attempt to allay those anxieties without the need for statutory rules.

Toppling of Danny Wall

Danny Wall, the chief US regulator at the heart of the Lincoln Savings and Loan scandal, is in that unenviable position of sitting on the end of a branch which is slowly, but inexorably, breaking. Wall is being blamed, with some justice, for the mass layoffs in the Federal Reserve closure of Lincoln at an additional cost of US taxpayers of more than \$1bn.

Young Paisley

The "Big Man" goes on and on. Ian Paisley, preacher, anti-papist and politician, had been looking as though he was losing some of his enthusiasm for fighting the enemies of Ulster. But at his Democratic Unionist Party conference at the weekend he was back to his thundering form.

Swedes marry

At the last count, about half the men and women living together in Sweden were unmarried. Such couples are known as sanabas. All that is suddenly changing.

Safe choice

Sign over a display of burglar alarms in a Birmingham shop: "Ideal gift for the man who has everything."

David Lascelles on Deutsche Bank's strategy in acquiring Morgan Grenfell

Slow to strike but sure of aim

When Alfred Herrhausen joined the senior management of Deutsche Bank 19 years ago, it did not have a single retail office outside Germany. Today, under his leadership, it has 500, and by the end of this year it should also have completed its biggest foreign acquisition, the \$580m bid for Morgan Grenfell, the London merchant bank.

Yesterday's deal is the clearest sign yet of the powerful advance which Germany's largest bank has mounted on the world stage, an advance which many believe puts it in a good position to straddle the Continent and become the first European bank par excellence in the 1990s. But in spite of its increasingly awe-inspiring reputation, Deutsche Bank is a complex creature whose inner workings in Frankfurt are often mysterious, and whose outward behaviour can provoke mixed reactions among those who deal with it.

John Craven, Morgan Grenfell's chairman, lives up to his reputation as one of the City of London's top dealmakers yesterday with the generous price he obtained for his merchant bank from Deutsche Bank. But the tougher question is: can he make the transition to corporate control, a very difficult task. In Deutsche Bank, Morgan will acquire a top flight parent - financially strong, enormously well-connected, and with clear ambitions to expand globally.

Table with 3 columns: COMMERCIAL BANKING, INVESTMENT BANKING, OTHER. Lists acquisitions like Banca d'America, Banco Commercial, Antoni Hacker, European Asian Bank, Schiffs-Hypothekbank, etc.

Deutsche's expansion comes from a need to strengthen the geographical spread and the range of its activities. In the last three years, Deutsche has bought banks in Italy, Spain, the Netherlands, Austria, and Portugal, which have brought it a much wider presence on the ground. Although this gave the impression that Deutsche's aim was to build up a chain of banking networks around Europe, Mr Herrhausen says that was not the case.

Both will be breaking new ground

Furthermore, yesterday's deal has an impulsive look to it. Deutsche has owned a stake in Morgan for five years and could have made a much earlier bid for the bank, but did not. The stake also did not produce any notable flows of business between the two banks despite the fact that both were keen to expand into each other's markets.

become responsible for two group-wide Deutsche Bank activities: mergers and acquisitions, and international asset management, the two main businesses in which Morgan now specialises. "We are surrendering our independence of ownership after 151 years," said Mr Craven. "But the fact that we're moving to the ownership of a single institution which can be supportive is a positive move."

Bank is not a believer in building up new businesses from scratch because they take up too much in terms of people, time and capital. Nor is it enthusiastic about the merger route having seen the failure of attempted cross-border bank marriages like that between Amro of the Netherlands and Générale Banque of Belgium.

The main challenge of acquisition, Mr Herrhausen believes, lies in the acquiring company being ready to tolerate the particular characteristics of the company it is buying. "In some cases, people don't accept the culture of the companies they acquire," he says.

Recent developments in eastern Europe will have a profound effect on Deutsche Bank, though they will not alter its west European strategy. Mr Herrhausen says. As far as the most prominent financial institution along the East-West border, it will clearly have a major role to play, with potentially wide-ranging political consequences.

"We're ready to take decisions which have political implications, such as making credits to east Europe or financing joint ventures. We are keen to support moves towards free markets and democracy," says Mr Herrhausen. "But they will be driven by commercial considerations."

Personally, Mr Herrhausen seems anxious about the political position of Mr Mikhail Gorbachev, the embattled Soviet leader. "The winner will be difficult. There could be people in the Soviet Union who starve... But he does not press the thought through to any conclusion."

If the Morgan deal goes through, there will only be one important piece missing from Mr Herrhausen's European edifice - a solid foothold in France. And he is not sure how he will obtain it so long as the French Government preserves control of the banking system. But it took him five years to decide whether to buy Morgan Grenfell - a sign of the patient caution with which Deutsche proceeds.

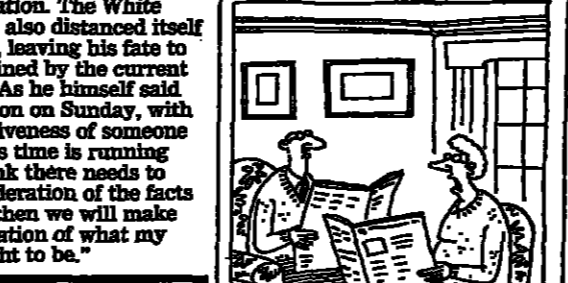
Mr Hilmar Koppen, one of Deutsche Bank's board members who will become a director of Morgan, says "We're very slow. But when we go we really mean it."

At a time when developments such as the European single market of 1992 are expected to boost international deals...

On the fund management side, Morgan has a big business in the US, and growing activity in Europe, managing a total of £17bn of assets. Although Deutsche is the biggest fund manager in Germany, its international business is quite small, again providing scope for the two banks to help each other.

In Deutsche, Morgan has clearly found "the leader". It was hoping for, and Deutsche in Morgan the "centre of competence" for its ambitions in London. But both institutions are moving into new and difficult territory in managing their relationship which will provide the real test.

OBSERVER



All in the name

The Deutsche Bank, which is busy taking over Morgan Grenfell, has always had a great advantage in its name. It sounds very powerful, especially in Central Europe. In Frankfurt I once asked a taxi-driver to take me to the Bundesbank. The driver set off enthusiastically in the wrong direction. "The Bundesbank," I said, "No," he insisted, "you must mean the Deutsche Bank."

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Safe choice

Sign over a display of burglar alarms in a Birmingham shop: "Ideal gift for the man who has everything."

will lose their right to receive a widow's pension when their man dies unless they are joined together in matrimony.

At least that is what they think. In fact, the legal change - part of the country's great tax reform - is more complicated. Most women will still be entitled to benefit for their children if their man dies, whether they are in or out of wedlock.

Perhaps not

Last week's joke in Prague: "In the year 2000 Europe will be in three parts. There will be a United States of Western Europe, a Union of Soviet Capitalist Republics and a third part in the middle called the Czechoslovak Socialist Republic."

Another East

According to the West German polling organisation, Wicak, 600,000 West Germans would prefer to live in East Germany, though few have yet decided to go.

Advertisement for SCT Ljubljana tunnel-boring crew, featuring the SCT logo and text about the Karavanke Tunnel project.

Advertisement for SCT Ljubljana tunnel-boring crew, featuring the SCT logo and text about the Karavanke Tunnel project.

LETTERS

Checks can be more effective than controls

From Mr Adam Ferguson. Sir, Edward Mortimer begins his article ("Pulling down the frontiers," November 22) with a quotation from the Prime Minister's speech at Bruges, where she said it was...

doing his duty on the frontier between Holland and Germany, struck a major blow against the terrorists of the IRA. Mr Mortimer notes that Mrs Thatcher's argument has failed to persuade West Germany and the Netherlands: the Schengen Treaty will abolish, in December, all frontier controls of the flow of people between them.

Your readers will recall that the men were not arrested at a frontier control, but some 150 yards (or metres, as they are known in those parts) inside West Germany, where they had stopped their car voluntarily - perhaps to study a map - at a road junction near Waldfrucht. The brave customs officer who challenged them on suspicion, and to whom they surrendered, was not on a routine patrol; indeed their capture seems to have been largely a fluke.

Those terrorists were less likely to have been taken unawares and apprehended at a frontier control than, as happened in practice, by the kind of spot-checking (on a known drug-smuggling route) now envisaged by the five countries of "Schengenland."

A statutory minimum wage in the UK context

From Mr Bryn Jones. Sir, Professor Richard Layard claims (November 22) that low wage levels create jobs, minimum wage legislation destroys them; while tax and benefit allowances (TBA) could compensate low-wage workers. This view rests on two idealised assumptions.

ity types of goods and services, rather than the more competitive high quality/higher cost characteristics of, say, north European imports. Low pay also means low skills, low morale/commitment, susceptibility to redundancy, and often makes it difficult to justify the costs of investing in new technology.

hard to explain. The explanation no doubt lies in the considerable influence exerted by trades unions concerned to further the interests of their members, rather than those of workers as a whole. It is somewhat ironic that the Channel Tunnel, which should refer to the combating of unemployment as a priority objective, but should otherwise demonstrate quite clearly the dominant part which the unions must have played in its formulation.

IBM and the GSA

From Mr A.B. Cleaver. Sir, Your article "IBM admits selling used equipment as new" (November 17) seems to impugn the reputation built by IBM employees, by suggesting that IBM wrongdoing has been uncovered in an investigation by the General Services Administration (GSA), the US Federal Government's procurement watchdog.



Careful parenting begins here

From Mr Michael Barnato. Sir, Corporate parenting has a lot in common with family parenting and similar factors make for success. There is therefore, clear common ground between Mr John Cahill (Letters, October 5) and Messrs Campbell and Gould (Letters, November 6).

- Synergy (shared clothes and toys);
• Restructuring (creating a family room);
• Control systems (a carefully timetabled day);
• Appropriate skills (simultaneous, not sequential, feeding);
• Financial engineering (reduced school fees per head for second and third girls in the family);
Michael Barnato, Indeco, 34 Park Street.

Management buy-outs and public companies

From Mr C.T. van Hoorn. Sir, The bid for UK Paper by the Finnish paper company Metsa-Serla raises again the role of executives who are also (or hoping to become) significant shareholders.

tion for as little as £38m to the management three years ago. It is now the subject of a £283m bid by the Finns. Paper is a notoriously cyclical industry, but the impression is that the earlier valuation was the result of some very pessimistic forecasting by those who subsequently took on the responsibility of running the company.

The very large individual executive shareholdings evident here must tend to create pressure to sell sooner than otherwise, while making it less crucial for the best possible price to be achieved. This could encourage the executive/shareholder to look for potential purchasers who would give him/her the most favourable

Business rate blues

From Mr Peter Damesick. Sir, The director of the Merseyside Chamber of Commerce (Letters, 14 November) is right to protest the inevitable treatment of northern businesses in the phasing-in provisions for the new Uniform Business Rate (UBR). Those business occupiers who stand to gain from a reduced rate bill will have the full benefit deferred in some cases for many years - in order to pay for the phasing-in protection given to occupiers facing large rate increases. The parallel with the previously proposed "safety net" arrangements for the Community Charge is obvious.

well-targeted fiscal boost to business in precisely those parts of the UK which have both the capacity and need for more jobs and investment. As such it would be a valuable counter-inflationary measure, helping to create the conditions for a more balanced pattern of regional growth. The over-concentration of excessive demand growth in the overheated land and labour markets of south east England has set the pace in driving up costs and prices nationally over the past few years. As a consequence the UK economy as a whole is now threatened with a severe slowdown, if not a slump, as the Government tries to stamp on inflation with high interest rates.

Pensions problem

From Miss Wendy Ironmonger. Sir, With good reason, the UK Government's response to the Occupational Pensions Board (OPB) report may be regarded by some as catastrophic for the final salary scheme. How many employers would be happy to assume liability of any shortfall in assets over liabilities on the basis of pensions being revalued at 5 per cent a year compound? "Not many" is the probable answer - unless adequate insurance can be made available.

accumulating a percentage of salary roll for each member, according to the member's age each year. This contribution would be related to the benefit to be provided, and the insurer can apply loadings according to the member's risk category. The OPB already has guidelines for working out percentages of salary roll related to the final salary benefit which will be accruing each year, using quinquennial age bands. A system of credit insurance would solve both the problems posed by the Government's response to the OPB report and provide additional security for top executives in respect of that part of their pension which (post-1989 Budget) may have to remain unfunded.

'A strong GATT agreement remains first prize'

From Mr Harry L. Freeman. Sir, Your recent coverage of exports and imports of invisibles, including coverage of trade in services, has been excellent. However, it has not mentioned or developed a key point in the US's negotiating position in the Uruguay Round of the General Agreement on Tariffs and Trade (GATT), particularly in financial services.

months as GATT negotiators meet in Geneva. If an effective GATT agreement is not reached, US financial services firms are prepared to take an alternative bilateral or regional approach. Gone are the days when a less sophisticated US private sector followed the course of GATT negotiations from a distance, and accepted any multilateral agreement without reservation. There is no longer either a political or an institutional imperative to support any new GATT agreement, regardless of its provisions, as a matter of course.

1988 trade laws, there now is a genuine bilateral option available to US financial services firms which find themselves shut out of foreign markets or discriminated against in those markets. The impact of those statutory changes equated services with goods in access to US bilateral trade remedies. If the GATT negotiations do not succeed, the US private sector can make aggressive use of practices in financial services trade. Still, this is a distant "second best" solution. A strong GATT agreement clearly remains first prize, and the objective of both the US private sector and the US Government.

vocal critics of US trade policy, which have stated that the US already is "going bilateral," at the same time have been the strongest opponents of multilateral financial services agreement. Yet these countries may well have the most to lose if an effective multilateral agreement is not reached, and the US financial services industry resorts to bilateral remedies. Those bilateral remedies, as now constituted, allow US retaliation against either goods, or services, or both, for proven discrimination against a US services exporter.

FOREIGN AFFAIRS

Peaceful manoeuvres off Malta

The West has a clear interest in ensuring Gorbachev's survival, argues Robert Mauthner

An American newspaper cartoon last week depicted the supreme controller in the skies reacting with astonishment to the latest events in Eastern Europe on his monitor screen. "Oops! I accidentally hit fast forward," he says to himself. It is a feeling shared by most ordinary mortals as the amazing spectacle of falling communist dominoes unfolds, not least, it seems, by President George Bush, as he prepares for this week's shipboard summit with his Soviet opposite number off Malta.

The US President's state of mind was aptly summed up when he told a questioner, who asked him how he saw the Nato alliance in 10 years' time, that given the pace of events in Eastern Europe, he couldn't see even 10 days ahead, let alone make long-term predictions. That was not the statement of a man about to make rash decisions affecting the future of the world, however sensitive he might be to criticisms that he has not reacted enthusiastically or positively enough to the escalation of reform in Eastern Europe.

It may well be true that, now the democratic genie is out of the Eastern European and, to some extent, the Soviet bottle, it would prove extremely difficult to stuff it back in again; but certainly not impossible, as the years between the two world wars have shown. It is therefore clearly in the interests of the West to ensure the political survival of the one man whose policies laid the groundwork for the heady events of the last few weeks: Mikhail Gorbachev. If he is replaced or overthrown and the Soviet military machine is once again allowed to have its head, who knows what new horrors lie in store for the long-suffering European continent.

One of President Bush's main tasks at the Malta summit will be to give Mr Gorbachev a great enough sense of security to carry on with his good works. Apart from maintaining its own political and military cohesion and achieving a level of economic prosperity which has long been the envy of the communist world, the West has not had to raise a

finger to achieve a result which no-one, in their wildest dreams, believed possible only a few months ago. But if the remarkable restraint shown by Mr Gorbachev in the face of the progressive collapse of the communist systems of Eastern Europe is to become a permanent factor of East-West relations, the US and its allies will have to show similar forbearance.

That means, for the moment at least, steering clear of super-sensitive issues such as the renunciation of the two Germans, and the implications such a development would have for the continued

of a stand-off by the two superpowers in the present delicately-balanced situation in Europe, world opinion will expect something a bit more positive from Malta. The meeting has been billed as an interim and unstructured occasion, pending a more formal and substantial summit to be held in the late spring or early summer next year. But when the earth has been shaken the way it has over the past weeks and months, the leaders of the world's two most powerful nations must at least give the impression that they know where they are going and that there are still hands on the

The leaders of the superpowers must at least give the impression they know where they are going

existence of the two major military alliances: the Warsaw Pact and Nato. It does not, of course, mean that all discussion of what will inevitably be at the top of the international agenda in the years ahead, should or can be avoided. But such discussions should take place on the clear understanding that German reunification is not for tomorrow. However much it is desired by the German people, it can come only at the end of a process which includes the establishment of a fully democratic regime and a market economy in East Germany, as well as the negotiation of comprehensive east-west conventional and strategic arms control agreements. In no other circumstances would a merger of the two states make sense or be feasible. Yet whatever the importance

Such a prospect should not be greeted with the dismay that it has obviously provoked in some Nato quarters. Not only is a reduced American troop presence in Europe a natural development of the present climate of exceptional détente, it is also an inevitable precondition of any east-west conventional forces pact. Such an agreement, it should not be forgotten, will provide for much greater reductions of troops and equipment by the Soviet Union and its allies than by Nato. There is another silver lining to this particular cloud. Nothing will concentrate the European countries' minds so much on forging a European defence identity as a partial American withdrawal from their continent. That may not be the least important result of the superpowers' peaceful winter manoeuvres off Malta.

The world in 1990. How do the experts read it? Tear up your tarot cards. Say ta-ta to your tea-leaves. If you want to know about 1990 before it happens, there's a much better way. Read 'The World in 1990', an annual magazine from The Economist Publications. It's written by journalists, politicians, businessmen and broadcasters well-known for their specialised knowledge. And there are enough prophecies, predictions and insights about the way the world will be in the next twelve months to keep you busy for, well, the next twelve months. There's even a thorough and thoroughly useful reference section. 'The World in 1990'. A kind of déjà view of the year ahead. On sale now at leading newsstands. The Economist PUBLICATIONS



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FINANCIAL TIMES

Tuesday November 28 1989

A DIG IN TIME



CONSTRUCTION EQUIPMENT

PERUVIAN ECONOMY

Debt payments resume after four year fight

By Robert Graham in Lima

PERU has agreed to resume payments to the International Monetary Fund, to which it owes \$500m, and accept a shadow economic programme aimed at curbing its raging inflation.

for the Inti against the dollar rose from 9,000 to 13,000 and the Government had been forced to introduce a series of measures to protect the currency.

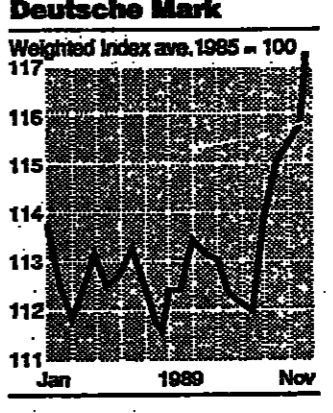
aimed at stimulating economic growth and maintaining real wages. The programme will also take account of the serious problems Peru faces from drug trafficking and the spreading insurgency spearheaded by the leftist guerrilla grouping Sendero Luminoso (Shining Path).

way of thinking. But it is clear that substantial changes in his interventionist and state-dominated economic programme will have to be made if a full agreement is to follow.

THE LEX COLUMN

The high cost of a City office

The top management of Barclays or NatWest must envy Deutsche Bank. If they had splashed out \$500m, or 10 per cent of their stock market capitalisation, on buying a middling London merchant bank at close to 20 times earnings, their shares would almost certainly have plummeted.



cent of its total firm orders for this aircraft. Rough sums suggest that overseas military aircraft and support services accounted for about 47 per cent of BAE's £147m of group trading profits last year, and Saudi Arabia must build very large within that. It is also disquieting that concerns about Al-Yamamah are surfacing again as the UK's engineering industry dispute has the potential to disrupt deliveries, even if it has not done so already.

Brittan unveils insurance services plan

By Tim Dickson in Brussels

RADICAL new plans to create a single European market in insurance services were unveiled last night by Sir Leon Brittan, the EC's Commissioner for financial services.

Discussions ideas for ensuring a prudent investment approach by non-life companies, he said the Commission's approach would be to "establish a small number of simple rules governing permissible assets: their diversification; their valuation; and the matching of the currency of investments against the currency of risks."

EC agrees concessions on trade to Eastern Europe

By David Buchan in Brussels

EUROPEAN Community ministers yesterday stepped up their support for political reform in the East by endorsing a 10-year trade and co-operation pact with the Soviet Union and further commercial and financial concessions for Poland and Hungary.

Sterling falls against D-Mark

By Patrick Harverson, Economics Staff, in London

THE POUND fell by nearly 3 pence against a strong D-Mark yesterday as investors fresh fears that the UK Government may have to raise bank base rates again to prevent the currency's slide from adding to inflationary pressures in the economy.

Indian assembly dissolved as Gandhi loses majority

Continued from Page 1

looking for support from the BJP party and the Marxists. Consensus between the parties gathered momentum as the President announced the dissolution of parliament.

Opec output likely to remain high

By Steven Butler in Vienna

OIL PRODUCTION by the Organisation of Petroleum Exporting Countries is likely to continue at high levels - possibly over 23m barrels a day into the new year under a proposal being negotiated in Vienna last night.

British Aerospace

Continued from Page 1

It may look reasonable enough for the market to have clipped 5p from British Aerospace's shares yesterday, in response to more bad news about a shortfall in payments from Saudi Arabia. But at last night's 49p, the share price is saying that BAE is worth only about the same as in 1986.

Airlines

Continued from Page 1

If there are going to be casualties in the airline business, this is the time of the year when they normally surface. Sharply rising fuel and interest costs, plus a slump in demand, have devastating consequences for airlines which are highly geared both financially and operationally.

A bank before lunch

Continued from Page 1

(which he favours). None of this seems to faze the ubiquitous Mr Herrhausen, who seemed to be enjoying the limelight at Morgan Grenfell yesterday during a flying visit for the announcement, and a hurried lunch. By offering to pay a sum equivalent to roughly a tenth of its own market capitalisation for the UK merchant bank, Deutsche Bank is on the way to fulfilling its ambitions to become a top European bank.

Norgren dismissed over insider dealing

Continued from Page 1

and the day the \$40 a share offer was announced. The SEC also named Verwaltungs- und Privat-Bank of Liechtenstein, which it alleges executed the trades on behalf of Fincor Anstalt; Guardian Bank and Trust Cayman; and Banque Internationale à Luxembourg.

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World Weather

Table with columns for location, temperature, and weather conditions for various cities like Atlanta, Algiers, Amsterdam, etc.



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FINANCIAL TIMES
COMPANIES & MARKETS
Tuesday November 28 1989

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INSIDE
Exploring the far corners of the globe

SEA CONTAINERS
Merrill Lynch's launch this week of an Indonesian investment fund is the latest in a series of new country funds riding on a wave of interest in emerging stock markets. Investors who were put off by the stock market crash of 1987 are once again looking to diversify their funds into little-known corners of the world where stock market growth can be phenomenal. Deborah Hargreaves looks at one of the easiest and cheapest ways of investing in markets with limited access to foreign investors. Page 33

Glint in South Africa's eye
Advancing stock markets overcame declining ones last week. Steady gains by leading exchanges, including the US and Japan, helped the FT-Actus World Index to rise by more than 1 per cent. South Africa, with a golden glint in its eye, was the best performer of the week. A surge in the auction price pulled the country's index more than 4 per cent higher. The world's worst performers were Finland, Austria and Sweden. Elsewhere, Malaysia, and Singapore rose more than 3 per cent, while Australia fell 1.3 per cent as economic gloom persisted. Page 52

The cost of purer water
British farmers have never been convinced of the need to cut back on applications of natural and chemical fertiliser in order to reduce nitrate pollution in the country's water supply. And, writes David Richardson in his Farmer's Viewpoint, recent revelations of levels of compensation proposed for a voluntary reduction scheme have done little to win them over to the idea. Page 40

Obstacles on the road
Lancia is about to become the first European vehicle maker to offer what is claimed to be the most stress-free simple-to-operate transmission system available. The electronically controlled continuously variable car transmission will be fitted to about 25 per cent of the Y10 small hatchbacks sold in Europe's capital cities. Although Lancia is confident that the concept will eventually supplant all other forms of transmission, considerable obstacles need to be overcome before it can be applied to big cars. Page 38

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Chief price changes yesterday

FRANKFURT (DM)		Basel	330	+ 38.2	
Basel	610.3	+ 13	Frankfurt	1874	+ 78.2
BasF	270.2	- 1.8	Essen	508	+ 39.9
Chemical Bayer	291.2	- 2.3	Frankfurt	1874	+ 78.2
Dresler-Benz	620	- 5	Frankfurt	1874	+ 78.2
Dresler-Benz	620	- 5	Frankfurt	1874	+ 78.2
Dresler-Benz	620	- 5	Frankfurt	1874	+ 78.2

London (pence)

Shell	1235	+ 22
Shell	671	+ 2
Shell	210	- 5
Shell	490	- 19
Shell	135	- 4
Shell	160	- 10
Shell	1700	- 110
Shell	1700	- 110
Shell	1700	- 110

Court backs Sea Containers

By Andrew Hill in London
SEA CONTAINERS, which is fighting a \$1.02bn hostile bid, has defeated a crucial legal challenge to its defence plans, after more than five months of wrangling in the Bermuda Supreme Court.
The favourable decision should allow Sea Containers to proceed with a defensive tender offer for its own shares. But the predators - Tiphook, the UK container rental company, and Stena, a private Swedish ferry operator - may appeal against the ruling.
They may also ask for a full trial of the evidence in the case, which has so far been concerned only with the preliminary legal issues. The predators' advisers were last night examining the judgment.
Sir James Astwood, Bermuda's chief justice, ruled yesterday that the purchase of Sea Containers' shares by its own subsidiaries was lawful. He also ruled that an earlier bid defence - Sea Containers' so-called "poison pill" shareholder rights plan - was legal.
Mr James Sherwood, Sea Containers' president, has been waiting for the outcome of the legal struggle to set a date for the Bermuda-registered company's long-awaited annual meeting at which shareholders will vote on the group's defence plans. Sea Containers, which owns Sealink British Ferries, is thought to be planning a meeting for the end of January.
Representatives of New York arbitrageurs, who at one stage held as much as 15 per cent of Sea Containers' shares, were in court to hear the decision, but the shares seemed unmoved in New York immediately after the ruling.
They were trading almost unchanged at just over the Anglo-Swedish bid price of \$63.
It is thought that Tiphook and Stena will today try to persuade the judge to extend an injunction preventing Sea Containers from pursuing its defensive strategy by dealing in its own shares. The original injunction, which would have thwarted the Sea Containers defence, has expired.
The ferry and container company is putting together a \$1.1bn programme of asset disposals which will fund a \$70-share tender offer for about half the group's shares, topping the Tiphook/Stena bid.

Daiwa Securities accused of hiding trading losses

By Stefan Wagstyl in Tokyo
THE JAPANESE Ministry of Finance yesterday questioned officials of Daiwa Securities, the country's second largest stockbroker, over allegations that it secretly compensated favoured customers for stock trading losses totalling over ¥10bn (\$69m).
Daiwa admitted covering ¥10.3bn in trading losses incurred in 1975-80 by 20 corporate clients, also admitted subsequently hiding the losses through an elaborate scheme involving the sale of shares in an unlisted subsidiary.
But Daiwa denied it had concealed the loss in order to wind-down its accounts. It also said it had not promised clients in advance that it would cover their losses - such guarantees are specifically banned under Article 50 of the Japanese Securities and Exchange Law.
Mr Yuzuru Ishida, vice president, and other senior Daiwa officials denied, at a hastily arranged press conference, that the company had done anything seriously wrong. Their aim was to rebut allegations contained in a report carried yesterday morning in Mainichi Shimbun, a leading Japanese daily newspaper. But their account of events was broadly the same.
Daiwa said that some 10 executives, including board members, who had been implicated in the transactions had been penalised and had since left the company. The company declined to name any of the people involved.
The most common reaction among foreign brokers in the Tokyo stock market was to say that, even though the allegations concerned events which took place several years ago, similar transactions probably still occurred. A finance ministry official was quoted in a Japanese newspaper as saying there were often rumours in the market about such dealings - now there was firm evidence.
The finance ministry's enquiries into the affair will centre on whether there was any infringement of the Securities and Exchange Law either under article 50 or article 24, which requires companies not to omit important information from financial statements.
The ministry is certain to ask Daiwa officials why the losses made on the compensation payments were treated in a particularly complex way. Daiwa confirmed yesterday that its clients' losses were transferred to Sankyo Engineering, a securities sales company.
In 1984 it sold 375,000 shares in its unlisted building management company to Sankyo and allowed the company to sell the stock at an ¥11bn profit to financial institutions to cover the ¥10.3bn trading losses. Sankyo also retained the surplus profit as payment for its work.
A Daiwa official said the whole affair stemmed from the mistakes of an over-zealous salesman who "wanted to show his value to good clients."
Daiwa shares fell ¥70 on the news yesterday morning but later recovered to close ¥20 higher at ¥2570.

Two ex-ISC directors quit Ferranti

By Hugo Dixon in London
THE Ferranti International Signal affair claimed its latest victims yesterday when it emerged that Sir David Checketts and Mr Joseph Zilligen, both former main board directors of International Signal & Control Group, had resigned.
Sir David, a former private secretary to Prince Charles, was managing director of ISC Technologies Ltd until earlier this year. ISC Technologies has been identified by Ferranti as the company at the heart of a complex £25m (\$38.5m) arms fraud.
Mr Zilligen was finance director of ISC Group, which Ferranti acquired for \$420m in September 1987. Ferranti now says that ISC Group's assets and profits were substantially inflated by a serious fraud which had been running for some years before the merger.
Both Sir David and Mr Zilligen, who resigned from Ferranti last week, denied any knowledge of the alleged fraud. But it seems clear that their close connection with companies at the centre of the alleged fraud put them in an embarrassing position.
Sir David, who is a retired squadron leader, joined ISC Group in 1978. His main function was to act as an international marketer, with special responsibility for West Africa. One of the phantom contracts, which Ferranti has blamed for the fraud, was with Nigeria.
Following the merger with Ferranti, Sir David ceased to be a main board director. However, he continued as managing director of ISC Technologies until earlier this year, when the subsidiary's shares were effectively closed-down, and has since been working for Ferranti International Dynamics.
Sir David said his resignation was "not directly" connected to the alleged fraud. "There was really nothing for me to do at Ferranti. My role no longer existed."
Mr Zilligen joined ISC in 1980 as chief financial officer. He became a Ferranti director at the time of the merger and, when Mr James Guerin, ISC's founder, died, he was named as Ferranti's chairman in May. Mr Zilligen took over his job as chairman of Ferranti in the US. He gave up these responsibilities on October 12.
"I was not aware of any fraud," Mr Zilligen said yesterday from his home in Lancaster, Pennsylvania. "If I had, I would certainly have had to take some action. I certainly wouldn't have ignored something like that."
Mr Zilligen's services contract with Ferranti, under which he was being paid \$100,000 a year, still has 10 months to run. It is not known whether he will continue to draw a salary on the basis of this contract.
Two former ISC directors, Mr Nathan Blackwell and Mr John Heywood, are still on Ferranti's board. Mr Blackwell is Ferranti's international marketing director. Mr Heywood is a non-executive director and was until recently a member of the group's audit committee.



It was the preferred transport during Mrs Thatcher's last two election campaigns, but now BIA is in difficulties

British Island Airways shares are suspended

By Paul Betts in London
"MAGGIE'S favourite airline" has run into financial difficulties. British Island Airways (BIA), the charter company quoted on the Unlisted Securities Market, asked yesterday for the temporary suspension of trading in its shares "pending clarification of the company's financial position."
The airline, used by Mrs Thatcher to fly around the country in the last two general election campaigns, has been hit hard by rising UK interest rates and a slump in the holiday charter market.
The company's shares were suspended at 30p. This was down from Friday's closing price of 54p and compares with a 1989 high of 142p.
City analysts believe the company's future is now in doubt. But BIA says it is still looking for a strong partner to inject fresh capital into the airline. The company's failure so far to secure the financial backing of a new partner appears to have prompted yesterday's decision to suspend share dealings.
The airline recently reported sharply higher losses of £4.8m for the first half of this year. Last year it incurred a loss of £3.9m (\$4.5m) compared with a pre-tax profit of £1.9m in 1987.
BIA specialises in leasing out aircraft to holiday tour companies, as well as operating some scheduled services from the UK to Malta and Sicily.
It recently sold two of its eight BAe 1-11 jets for a total of \$4m. Its fleet now comprises 10 aircraft including four McDonnell Douglas MD-83 jets under lease and the six remaining BAe 1-11s.
The company employs 386 people based at Gatwick, where it owns a freehold property and holds landing and take-off slots.
Formed seven years ago in a management buy-out led by Mr Villa, the company's chairman, BIA was in takeover talks with Mr Harry Goodman's International Leisure Group (ILG) earlier this year. The discussions foundered, however, because ILG felt Mr Villa was asking too much for the company.
ILG, which includes Air Europe and Intasun, is now also believed to be feeling the pinch from a fall off in business in the holiday charter market.
BIA, however, was widely regarded within the industry as one of the smaller UK second tier airlines most vulnerable to a downturn in the package holiday market.
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Japanese in talks with US chip etching specialist

By Louise Kehoe in San Francisco
PERKIN-ELMER, the leading US manufacturer of advanced lithography equipment for semiconductor chip production, is in talks with Japanese companies about the possible sale of its semiconductor manufacturing equipment division, according to a source familiar with the industry executives opposed to the sale.
Perkin-Elmer is said to have approached several US companies seeking bids for its semiconductor equipment operations. To date, however, no acceptable bids have been received.
Nikon, Canon and Matsushita, all of Japan, are reported to have entered into discussions with Perkin-Elmer in recent weeks. Nikon, itself a leader in lithography equipment, is seen as the leading bidder.
Expressing concerns about the loss of US control over a critical sector of semiconductor production technology, semiconductor industry officials have mounted a lobbying campaign in Washington.
The move is aimed at persuading the Bush Administration to scuttle any deal that would place majority ownership of Perkin-Elmer's lithography equipment operation in foreign hands.
"I hope that we can alert the Government to the dangers of losing Perkin-Elmer to foreign interests," said Dr Robert Noyce, president of Sematech, the US semiconductor industry research consortium.
"We see a real danger of losing our infrastructure which, in my opinion, portends grave consequences for the semiconductor industry and the myriad of industries that rely on semiconductor technology," warned Dr Noyce.
Perkin-Elmer's share of the semiconductor production equipment market has declined sharply over the past two years and the business has been barely profitable. Fiscal 1988 sales totalled \$199.9m, with operating profits of \$9.2m, the company said.
International Business Machines, which has been involved in a joint effort with Perkin-Elmer to develop a new generation of lithography equipment for use in its US memory chip manufacturing operations, has also expressed concerns. IBM executives said they hoped that Perkin-Elmer would remain a source of semiconductor equipment in the US.
Perkin-Elmer declined to comment on any details of its divestiture plans except to say they were proceeding on schedule and were expected to be completed by the end of the year.
The company announced in April that it planned to restructure its business and to sell off its semiconductor production equipment operations.

Paribas lifts Navigation Mixte bid

By George Graham in Paris
PARIBAS, the French investment banking group, yesterday triggered a 2 per cent rise in its offer for Compagnie de Navigation Mixte, the food to financial services conglomerate, by moving into the market to buy shares above its previous bid price.
The new bid values Navigation Mixte at FF1,825 (\$410m).
Paribas said its decision to raise the offer was a gesture to some speculators who had bought shares slightly above the initial offer price of FF1,850 a share, in anticipation of a higher bid, but was also designed to show up the "manipulation of the market" by Navigation Mixte's defenders.
Mr Francois Morin, managing director of Paribas, said that the market had been distorted by "a sort of covert price support mechanism, a manoeuvre to trick the market," which had kept Navigation Mixte's shares trading systematically FF1 higher than Paribas's offer.
When Paribas went into the market yesterday, triggering an increase in its offer to FF1,827 a share, the Navigation Mixte share price rose to FF1,885, before the authorities suspended trading in the shares.
The French stock exchange council has been examining closely dealings in Navigation Mixte since Paribas launched its bid, paying particular attention to purchases by four shareholders represented on the company's board - Credit Lyonnais, Societe Generale, Framatome and Allianz - and by Bouygues, the construction group, which has taken its stake above 4 per cent.
The council yesterday published statements from all five denying they were acting in concert. Stock market authorities said there was no proof of concert party action or manipulation of the market.
Paribas's decision to raise its offer price makes use of a new device in the French takeover code introduced in September. The takeover rules normally specify that there may be no change in the terms of a bid nor counter-bid later than 10 trading days before the offer closes. If the bid, by buying shares above its bid price, however, the offer is automatically lifted by 2 per cent.
The stock market said that trading in Navigation Mixte would resume today, and that the closing date for the offer would be extended to Thursday.

Welcome to all multinationals new to this country.
(You're also welcome to use our tax capacity.)

Even for multinationals, the cost of setting up a major company in the U.K. is sobering. Acquiring the necessary factories, plant and equipment can mean vast capital expenditure. All prior to profits being made. And hence before the benefit of a substantial tax capacity has been established. So will you have to write off writing down allowances? Not if you use our tax capacity. (Courtesy of The Royal Bank of Scotland Group profits, it's more than adequate to fund your acquisition programme.) Add to this our two decades' experience and commitment to the policy of making the lease fit the business need (not the other way round), and we think you've every reason to be talking to us. While we fulfil an all important task. Listening. So if your company is new to this country (or for that matter simply a business requiring to finance assets of £1m or more) speak to Tom Carr at our head office on 0242 224455 or Bill Lowe at our London office on 01-623 4356. You can expect several things: advice that costs nothing, help towards building a sound financial base and of course a warm welcome.

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NOTICE TO HOLDERS



U.S. \$155,000,000 Credit for Exports PLC

(Incorporated in England with limited liability) Unsecured Floating Rate Notes due 1985 to 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(a) of the above mentioned Notes (the "Notes") Credit for Exports PLC will, on 2nd January, 1990, redeem U.S. \$15,250,000 in principal amount of the Notes at par (U.S. \$2,000,000 in principal amount of the Notes having been purchased on behalf of Credit for Exports PLC in the open market, in compliance with the provisions of Condition 7(b) of the Notes, and having been credited at their principal amount against the mandatory redemption instalment of U.S. \$17,330,000 in principal amount of the Notes due on 2nd January, 1990) and that the following Notes, identified by serial number, have been drawn by Royal Bank of Canada Europe Limited as Principal Paying Agent on behalf of The Law Debenture Trust Corporation p.l.c., the Trustee for the holders of the Notes, for redemption on such date:-

Table with 15 columns of serial numbers and values, listing specific notes for redemption.

Notes not listed above are not affected by this redemption. The Notes specified above should be presented and surrendered on 2nd January, 1990 for redemption together with all unremitted coupons at the specified office of any of the Paying Agents listed below.

COUPONS due for payment on 2nd January, 1990 should be detached before presentation and surrendered of the Notes specified above and presented for payment in the usual manner.

PAYING AGENTS: Royal Bank of Canada Europe Limited, 71 Queen Victoria Street, London EC4V 4DE, England

ROYAL SAINT GEORGE Bank S.A., 3 Rue Scribe, 75440 Paris, France

The Royal Bank of Canada A.G., Goutpoststrasse 95, D-6000 Frankfurt/Main, Federal Republic of Germany

The Royal Bank of Canada (Switzerland), Rue de la Gare 6, 1204 Geneva, Switzerland

NMB Bank (Belgium) S.A./N.V., Rue de Ligne 1, B-1000 Brussels, Belgium

Kreditbank S.A. Luxembourg, 43 Boulevard Royal, 2595 Luxembourg

Paying Agent as to Principal only: First Interstate Trust Company of New York, 2 Broadway, 29th Floor, New York, NY 10004, U.S.A.

Interest shall cease to accrue on the Notes specified above with effect from and including 2nd January, 1990 and all coupons (whether or not attached to such Notes) relating to any interest payment date falling due after 2nd January, 1990, shall thereupon become void.

DATED: LONDON, 28th November, 1989 Credit for Exports PLC and The Law Debenture Trust Corporation p.l.c., Trustees

By: ROYAL BANK OF CANADA EUROPE LIMITED, A member of the Securities Association

Payments of principal made upon surrender of the Notes specified above at the office of the Paying Agent in the United States and payments of principal or interest made upon surrender of Notes or Coupons outside the United States of America by transfer to an account maintained by the payee with an office of the payor within the United States of America may be subject to certain information reporting requirements and to a United States of America bank up withholding tax unless holders certify that they are not U.S. persons (as defined in the United States Internal Revenue Code) and, in the case of payments of principal, as to certain other factual matters.

OPENCASST MINING

The Financial Times proposes to publish a Survey on the above on 23RD JANUARY, 1990

For a full editorial synopsis and advertisement details, please contact: ANTHONY G. HAYES

on 021-454 0922 or write to him at: George House George Road Edgbaston, Birmingham B15 1PG

INTERNATIONAL COMPANIES AND FINANCE

Computer houses add their pluses

The proposed acquisition by Dun & Bradstreet of Management Science America (MSA), once the world's leading independent computer software house, is a clear indication that no sector of the computer industry is immune from increased competition and the effects of rapidly changing technology.



John Inlay, general chairman, larger-than-life MSA chairman

It is also evidence that Dun & Bradstreet, the world's largest marketer of business information, is serious about the computing services business. It already owns McCormack & Dodge, a Massachusetts-based software enterprise it bought in 1983. MSA, based in Atlanta, Georgia, and McCormack & Dodge have been fierce rivals for more than 20 years.

valuing each share at about \$18.50. MSA is recovering from two years of losses and its share price has been hovering at around \$10. Mr Inlay says that, when the deal was announced, he had 350 telephone calls from shareholders offering congratulations, enough to swamp the company switchboard.

Alan Cane sees how two former rival software companies will fare, once they are merged under Dun & Bradstreet's new ownership

Mainframe software, however, has become a mature, slow-growth business, so companies such as MSA and McCormack and Dodge are either having to diversify into new areas or see slower revenue growth. MSA has suffered from the failure of an ill-judged venture into PC software and from heavy pressure on margins. In 1987 it lost \$71m, and in 1988 \$33.6m.

about their ability to work together. Mr Dodge, a warm, laconic former mathematics teacher with a passion for physical fitness, runs a company noted for its relaxed style and easy-going ways. Mr Inlay, on the other hand, is a showman a general, larger-than-life figure. MSA has a professional image that is almost IBM-like in its intensity (IBM took a 5 per cent share in the company this year).

Both faced similar business challenges, they said. They were having to cope with new competition from unexpected quarters, including accounting consultancy firms such as Arthur Andersen, the regional Bell companies in the US and companies such as Computer Associates which had previously confined themselves to systems software.

Noranda threatens Aur with injunction over mine

A DISPUTE over development of a valuable copper-zinc-gold-silver property in north-western Quebec could end up in court. At stake is the Louvicourt Township property, which is jointly owned by Aur Resources, an exploration and development company controlled by geologist Mr James Gill, and Louvem Mines, another exploration group.

Last summer the big guns of Canadian mining moved in. Noranda, Canada's largest resource group, took a 17 per cent interest in Louvem, holds options on more stock and wants to take over operation of the project.

Carlsberg sees profit fall as competition intensifies

CARLSBERG, the Danish beverages group, yesterday forecast a short-term decline in profits as a result of the investments and other adjustments needed to face intensifying international competition.

unchanged 15 per cent dividend. A substantial increase in productivity in the Danish breweries, brought about by introducing new plant and a reduction in the labour force, contributed to the earnings improvement.

October market fall hits Canada's securities firms

THE OCTOBER 18 "mini-crash" in North American stock markets has had a swift impact on the Canadian securities industry. Many leading investment firms are preparing staff cuts as part of pre-Christmas austerity.

RBC Dominion has also reduced salaries and removed perks such as car allowances. The most conspicuous departure is that of vice president Fred Wright.

Bahrain to seek \$560m loan for Alba expansion

BAHRAIN is expected to invite bids this week from international banks for a \$560m loan to finance a major expansion of Aluminium Bahrain (Alba), according to local bankers.

Good results for Central Capital

CENTRAL CAPITAL Corporation, one of Canada's fastest-growing financial services groups, had a strong third quarter and is taking steps to reduce its C\$228m (US\$172m) debt load, writes Robert Gibbens.

October market fall hits Canada's securities firms

The steep market fall scared away retail investors just as they were carefully returning to stock markets following the October 1987 crash. RBC Dominion Securities, the country's largest brokerage firm with international offices, is expected to lay off about 100 staff this week, equivalent to a pay roll cut of 4 per cent.

He was president and chief executive officer of Pemberton Securities, Vancouver, the company acquired by RBC Dominion this year. The RBC Dominion have annual revenues of more than C\$400m and was profitable in the year ended September 30. It absorbed 90 employees when it bought Pemberton.

Scott Paper plans new mill

SCOTT Paper, the US-based paper company which is the world's largest producer of sanitary tissue, is to expand its US tissue capacity. Part of the programme will involve choosing a new site to build a paper mill. The group has been forced to import base paper for its US operations at high cost to meet increasing demand during 1988 and 1989.

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Demand for Dram chips poised to fall in 1990

GROWTH in demand for semiconductors in Europe looks set to slow in 1990. Datquest, the London market research company, and Barclays de Zoete Wedel, an international bank, have revised their forecast for the growth of the 1 Megabyte Dram (dynamic random access memory) chip market from 7 per cent to 4 per cent.

There are now as many as 10 large-scale manufacturers of Dram chips, explains Mr Farman. Korean companies particularly have targeted the market, which is now flooded. During the shortage, spot-market prices for Dram chips reached \$38 - in sharp contrast to the price now of \$9.30. An upturn is not expected until the last quarter of 1990 or the first quarter of 1991.

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Table titled 'GRANVILLE SPONSORED SECURITIES' with columns for High/Low, Company, Price, Change, Div Yield, and P/E.

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FINANCIAL NOTICE

MICHELIN EXPIRATION OF 1985-1989 WARRANTS

Holders of warrants issued by Compagnie Generale des Etablissements Michelin in 1985 and listed on the Paris Stock Exchange are reminded that the validity of such warrants expires on 31st December, 1989. Each warrant entitles holders, upon payment of FRF 1,400, to subscribe for 13.40 Michelin shares.

INTERNATIONAL COMPANIES AND FINANCE

Bayer raises profits only 0.1 per cent to DM1.09bn

By David Marsh in Leverkusen

BAYER, one of the big three West German chemical groups, registered stagnated pre-tax profits in the third quarter, up only 0.1 per cent to DM1.09bn (\$600m) compared with the elevated figure for the third quarter last year.

Mr Hermann-Josef Strenger, chairman, said yesterday that results next year would remain on "the high plateau" of 1988, when pre-tax group profits are expected to total around DM4.1bn.

Third-quarter group turnover rose 4.4 per cent to DM10.3bn, of which 2.5 per cent was accounted for by domestic companies and 5.7 per cent by foreign subsidiaries.

Pre-tax group profits for the first nine months rose to DM3.31bn, an increase of 12.3 per cent over the same period last year. This compares with a 22.5 per cent profit rise at

the nine-month stage in 1988. Nine-month turnover rose 9.4 per cent to DM32.95bn, against 7 per cent in the first nine months of 1988. Mr Strenger said he expected turnover growth of between 3 and 5 per cent next year.

He placed the present stagnation of profits in the context of the 28 per cent increase in third-quarter profits registered by Bayer in 1988 compared with 1987. However, he admitted: "We will have to reckon with a flattening of growth rates in 1990."

Although he saw the world chemical industry remaining in strong shape after seven buoyant years, he said, "Tomorrow, or the day after tomorrow, the wind will blow more strongly in our face." Bayer's last experience of a quarterly drop in profits was in 1982.

He said the DM13 dividend for 1988 would at least be maintained for the current year.

Mr Strenger hit out at the West German Government's health reform proposals, which were placing extra burdens on the pharmaceutical industry and were costing Bayer DM40m in 1988. Next year's domestic pharmaceutical activities would probably just break even, he said, which would have a negative effect on motivation and investments.

Asked about the possibility of doing business in East Germany, Mr Strenger said Bayer was looking at potential co-operation along the lines of joint ventures or even acquisitions. However, he stressed that the new East German leadership would have to provide the right conditions to attract companies back to the East.

NEWS IN BRIEF Mannesmann poised to take over tank-maker

THE STATE of Bavaria said yesterday it had decided to sell its 35.45 per cent interest in Krauss-Maffei to Mannesmann, paving the way for the West German engineering group to take over the Munich-based tank-maker, agencies report.

However, Mannesmann said details of the transaction still had to be worked out before an agreement could be signed. Mannesmann also confirmed it was close to agreement with other leading shareholders of Krauss-Maffei to secure majority control of the group.

Deutsche Bank and Dresdner Bank, each holding stakes of 10 per cent, were also ready to sell to Mannesmann, the engineering company said. Details of the deal had still to be worked out, said chairman Bolkow-Blohm's 12.5 per cent stake in Krauss-Maffei will be sold to Dtsch.

Kenya to build \$198m skyscraper

By Julian Ozanne in Nairobi

THE KENYA Government has asked Parliament to guarantee local and foreign loans worth KSh4.3bn (\$198.3m) to erect Africa's tallest skyscraper, despite opposition from leading environmentalists.

The controversial 60-storey communications centre will be built in Nairobi's downtown Uhuru Park and will house the Kenya Times Media Trust, a private company owned jointly by Kanu, the ruling party, and British publisher Mr Robert Maxwell.

Standard Chartered Merchant Bank UK will lead a consortium of British and Italian commercial banks and the US Exim Bank for the provision of offshore credit worth KSh3.4bn. The balance will be met through local borrowing.

According to the Government's sessional paper No 8 of 1989, tabled in Parliament last week, the building will be

wholly owned by Kanu and will have a 60-storey tower, two 10-storey blocks, shopping malls, auditoriums and three satellite broadcast dishes.

It will be graced by a 30ft statue of President Daniel arap Moi, have conference facilities for 6,000 people and office accommodation and space for the Kenya Times Group of Newspapers.

The high-tech communications building will also be used for the expansion of the Kenya Times Media Trust into publishing, broadcasting and the takeover of the Kenya news agency now owned by the Ministry of Information. Kanu has already announced plans for a second commercial television station which will broadcast news reports and feature films 24 hours a day.

Little is known about which European banks will be involved in financing the building. But according to ses-



President Daniel arap Moi: 30ft statue planned

to guarantee the loan and in return it will charge the Kenya Media Trust a guarantee fee of 1 per cent on the amount of the capitalised principal payable.

Parliament's approval of the guarantee will raise contingent liabilities of the Government in respect of the Guarantee (Loans) Act to more than KSh20bn.

Kenya's Green Belt Movement has filed an application in the High Court seeking to bar construction of the centre in Uhuru Park on the grounds that it contravenes planning regulations. A three-page plaint says: "It is not in the public interest, contravenes the law, will be an environmental degradation and is impermissible in law in any event."

However, President Moi has said the building will go ahead in spite of protests by environmentalists.

Chevron in \$1bn share buy-back

By Anatole Kaletsky in New York

CHEVRON, the fourth-largest US oil company, yesterday announced a \$1bn share buy-back, to be financed through the creation of an employee stock ownership plan (ESOP). The ESOP will be funded with \$1bn of bank borrowings.

Chevron is likely to be the first in a long series of companies to announce ESOPs in the near future, following a decision by Congress last week not to eliminate the tax-privileged status of these plans.

Prior to the possibility of Congressional action against them, leveraged ESOPs had become one of the most successful and popular devices used by large US companies to avert takeover threats.

Chevron's management has been under pressure for months from Wall Street analysts, who complained that the company's stock price did not adequately reflect the value of its huge asset base.

Some analysts argued that a sweeping financial restructuring, involving the acceptance of far higher debt levels, would be required to prevent a leveraged takeover and possible break-up of the group.

Chevron's shares were suspended before the buy-back announcement, but they had risen by \$2 to \$67 in active morning trading as speculation of a restructuring or possible bid intensified. The shares fell back to \$65.4 when trading resumed, as arbitrageurs concluded that the ESOP plan diminished the chances of a takeover bid.

Among the companies most often mentioned as a possible bidder for Chevron was Pennzoil, the small Oklahoma-based energy group which is sitting on a cash mountain of around \$3bn after winning a huge breach-of-contract settlement from Texaco two years ago.

Initial reaction to the Chevron announcement by arbitrageurs on Wall Street was enthusiastic. They noted that the small scale of the buy-back would do little to boost the company's share price and added that the new ESOP seemed designed to entrench management, rather than benefit outside shareholders. The company's employees already control 11 per cent of its stock through a profit-sharing savings plan.

With the addition of the new

ESOP, employee holdings will rise to 16 per cent, potentially creating an insuperable barrier to any hostile takeover move.

Chevron is incorporated in the state of Delaware, whose anti-takeover code requires a hostile bidder to win the support of 85 per cent of shareholders "independent" of management before completing a merger.

A number of recent court decisions have upheld the "independence" of employee stock ownership trusts and this has meant that management could greatly increase its chances of repelling a takeover provided it could win the support of a company's employees.

Until a few days ago, this type of takeover defence appeared to be in jeopardy because of a move in Congress to eliminate the tax advantages of ESOPs holding less than 30 per cent of a company's stock. This idea was abandoned last week, when Congress passed its 1989 Budget Act. Chevron referred specifically to the passage of the Budget Act as the reason for making its ESOP announcement yesterday.

MOBILIA, a Swedish holding company, said it now owned 2.3m A shares in Aga, the Swedish industrial gas company, representing 6 per cent of Aga's share capital and 10 per cent of its voting rights.

Mobilia did not say when it bought the Aga shares and it was not listed among the gas company's top five shareholders in the latest annual board list. This showed Mobilia owning 0.3 per cent of Aga shares and 0.4 per cent of its votes.

Mr Gerhard Lindholm, Mobilia managing director, made the announcement in a letter to the Stockholm Stock Exchange to comply with its disclosure requirements.

BANCA DELLA Svizzera Italiana has acquired a 20 per cent stake in Italy's Cassa Lombarda, a bank that operates mainly in commercial and industrial lending.

BSI, based in the Italian-speaking southern part of Switzerland, said the acquisition lays the groundwork for progressive expansion into the Italian market, especially ahead of the 1992 single European market.

BSI said the link would give it an association with COFI SA, the vehicle for Cassa Lombarda's shareholders.

Spain warned on fuel monopoly

By Peter Bruce in Madrid

SIR LEON Brittan, the European Commission's competition commissioner, has sharply attacked the Spanish Government, and, implicitly, the Repsol oil group, for failing to keep promises to liberalise the country's tightly-controlled fuels market. He warned that the EC may re-open suspended legal proceedings if rapid progress is not made.

The comments, contained in a letter from Sir Leon to Mr Claudio Aranzadi, the Spanish industry minister, centre on Campsa, the monopoly distributor of fuel in Spain and, by association, Campsa's majority shareholder, Repsol, the recently part-privatised oil conglomerate.

Sir Leon accuses Spain of failing to open its markets in heating oils and bulk liquefied petroleum gas to foreign competitors and of failing to ensure that foreign companies are given priority in the licensing of new service stations.

On joining the EC in 1986, Madrid agreed to halve the permitted distance between service stations along the country's roads and to give priority to independent - generally, in the Commission's view, foreign

companies wanting to establish new stations.

But, the letter notes, only 15 of the 150 new station sites provisionally awarded so far have gone to independents. "Furthermore," the letter says, "Campsa would be the owner of the immense majority of the 61 licences granted by September 15, 1989 (even) according to the old distance rules."

Campsa is owned by Spain's four refiners, according to their refining capacity, which means Repsol owns nearly 70 per cent of the group.

Both Repsol and its Basque subsidiary, Petronor, have been expanding their service station networks aggressively this year.

The expansion is partly on the so-called "parallel network" designed for foreign entrants, the only stations which can be supplied with imported products. Only Campsa presently has access to the established monopoly service station network.

"I am obliged to tell you," Sir Leon wrote, "that if this state of affairs continues I could find myself having to propose to the commission that it revises its position on this point; that is, to examine the

terms that permit Campsa sole use of the monopoly network."

The letter also attacks Spain's - or, more accurately, Repsol's - failure to loosen its grip on the bulk LPG and heating oils markets. In bulk LPG, particularly, Repsol Butano has a total and highly-profitable monopoly of what is Europe's biggest market for butane. It has some 13m customers, who use it mainly for cooking.

Repsol Butano lifts most of its butane from European refiners and, by refusing to do so, could make life in the short term extremely difficult for any refiner, foreign or Spanish, who tried to sell butane independently in Spain.

Sir Leon warned Madrid that it would not be acceptable for the monopoly on butane and heating gas still to exist after January 1 next year, when the Spanish agreed it would have disappeared. Officials at the industry ministry in Madrid were not available yesterday to comment on the commission's warnings.

Officials at the commission in Brussels said the Spanish had not yet replied to the letter, but that an answer was required by mid-December.

Petrochemicals and fertilisers boost Sabic

SAUDI BASIC Industries (Sabic), which runs a range of industrial projects in Saudi Arabia, boosted net profits by 7 per cent to 2.587bn riyals (\$690m) in the first nine months of 1989 from 2.418bn riyals in the same period of 1988, AP-DJ reports.

The official Saudi Press Agency (SPA) said Mr Abdel Aziz al-Zamil, the Saudi Industry and Electricity Minister who is also Sabic chairman, announced the profit rise following a meeting in Riyadh of the Sabic board and some of its private shareholders.

Sales of petrochemicals, fertilisers and metals rose 10 per cent to 6.83m tons in the first nine months of 1989 from 6.2m tons in the same period last year.

Sabic, set up in 1976 as part of Saudi Arabia's efforts to diversify exports away from crude oil sales, is at the centre of a long-running dispute between Persian Gulf petrochemical producers and the European Commission, which has imposed tariffs on Gulf petrochemical exports to Europe.

Gulf petrochemical producers are expected to renew their pressure on the EC to drop the tariffs next year.

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INTERNATIONAL COMPANIES AND FINANCE

Trust banks hit by interest rates

By Stefan Wagstyl in Tokyo

THE PROFITS of Japanese trust banks are being squeezed by rising interest rates.

In the six months to the end of September, the pre-tax profits of seven trust banks rose by 9.6 per cent to ¥368bn (US\$560m), boosted by gains on sales of securities.

The banks' net business profits, which exclude profits on most kinds of securities dealing, fell 8.3 per cent to ¥269.4bn. Net business profits are a new category created at the insistence of the Japanese authorities to make banks' results statements more transparent.

The banks were hit by the sharp rise in short-term interest rates this year which greatly raised the cost of raising funds. Long-term rates,

JAPANESE TRUST BANK RESULTS (Ybn)

Half-year to September 30

Bank	Revenue	% rise	Recurring	% rise	Net business	% rise	After tax	% rise
Mitsui	529.7	28.2	88.1	18.2	42.8	-39.4	32.6	10.8
Mitsubishi	922.5	25.4	88.8	7.2	66.8	-5.9	62.0	10.7
Sumitomo	892.2	24.2	24.5	5.8	84.5	-2.7	49.1	5.2
Yasuda	478.8	32.0	89.3	12.8	38.1	-1.6	32.0	22.8
Toyo	362.9	26.9	46.7	7.8	48.8	2.1	22.3	9.8
Chuo	191.9	32.4	15.6	4.1	14.1	-18.3	7.5	11.4
Nippon	70.8	18.1	4.8	21.8	2.5	-	3.2	38.3
TOTAL	2,975.0	28.5	368.0	9.6	269.4	-8.2	178.9	11.9

which are applied to many of the loans made by trust banks to customers, have risen much less.

Four out of the top five banks - Mitsui Trust & Banking, Mitsubishi Trust & Banking, Sumitomo Trust & Banking, and Toyo Trust & Banking - reported sharp declines in net income from interest and

dividends. The fifth, Yasuda Trust & Banking, made a net loss of ¥3.68bn, against a gain last year of ¥18.65bn.

The decline in net interest income was offset by increases in income from fees and commissions for trust business and other work, including real estate services. Trust fees rose 6.7 per cent to ¥330.7bn and

fees from other sources by 7.5 per cent to ¥149.7bn. Also, profits from stock dealing rose 83.3 per cent to ¥188.4bn.

For the full year, the banks forecast that revenues and profits would fall short of last year's levels, in view of further increases in short-term interest rates since the end of September.

Bond Corp deal with NZ brewer postponed

By Bruce Jacques in Sydney

BOND CORPORATION, the troubled Perth-based conglomerate, and Lion Nathan, the New Zealand brewer, have agreed to extend for a fifth time the deadline for a first step on their proposed A\$2.5bn (US\$1.96bn) brewery deal.

The companies announced jointly yesterday that they were renegotiating some aspects of the complex deal.

"The transactions proposed in relation to the brewing assets of Bond, as announced on September 19, require some assessment to facilitate completion," the statement said.

"Lion Nathan has put forward some proposals for amending the September 19 transaction. The proposals for amendment are being actively scrutinised and negotiated by Bond, Lion Nathan and Bell Resources."

The companies have set December 8 as the next deadline for implementing the deal. Under the initial proposal, Bond planned to launch a A\$1.6bn share bid for Bell Resources. This was part of a series of proposed transactions which involved Bond selling its brewing assets - which include the Swan and Foster beer brands - to its Bell Resources subsidiary.

Bell would then sell a half share in the breweries to Lion Nathan for a price claimed to value the assets at A\$2.5bn.

The deal is regarded as crucial to Bond Corporation's survival, injecting much needed funds into the company, and perhaps just as importantly allowing it to book a capital profit.

Bond has had difficulties in having its documentation for the Bell bid approved by the National Companies and Securities Commission.

The commission is believed to require the bid to be extended to all Bell Resources shares, including those held by another Bond associate, Bell Group. But Bond is seeking to avoid this because it would add about A\$400m to the cost.

It has been speculated that any changes in the deal would be likely to reduce its complexity, perhaps allowing Lion Nathan to buy 100 per cent of the breweries directly, but for a lower price than earlier proposed.

Any revised deal may also involve Lion Nathan's obligation to provide funding to Bond Corporation for its Bell Resources bid.

Meneba to buy Dutch bakers

By Our Financial Staff

MENEBA, the Netherlands-based milling, baking, stockfeed and poultry unit of Goodman Fielder Watie, the Australasian food company, has agreed to buy the Dutch baking company Bakkerij Hendriks for an undisclosed sum. Goodman Fielder says it expects the sale will be completed by the end of December.

The purchase of Bakkerij Hendriks's two bakeries, which have combined annual sales equal to about A\$31m, gives Meneba coverage of almost all the Dutch bread market and a base to increase sales to West Germany.

Meneba is looking at opportunities to develop core businesses in the Netherlands and Europe the company said.

Japan's credit companies boosted by goods demand

By Ian Rodger in Tokyo

CONSUMER CREDIT COMPANIES' RESULTS (Ybn)

Half-year to September 30

Company	Contract vol	% rise	Pre-tax	% rise	Net	% rise
Orient	2,403.1	17.1	18	9	7.5	16.3
Nippon	2,359.5	20.4	13.1	4.8	5.1	13
Shinpan	851.1	58	3.1	13.3	1.5	23.7
Jacocs	699.2	14.9	2.6	5	1.2	8.3
Central Finance	664.3	33.8	1.8	33	1.0	25.8
Life	564.0	27.8	1.2	2.2	0.4	40.4

CREDIT is catching on in Japan and the country's top six consumer credit companies are reaping the benefits both in business and profit growth.

The volumes of new contracts rose sharply, due to demand for durable goods. Security-backed loans and loans to corporations also rose.

Business growth is expected to continue strongly during the second half, but profit growth will probably be modest because of rising interest rates.

Nippon Shinpan, for example, forecast that its pre-tax profit in the full year would be up only 0.1 per cent to ¥26.5bn (US\$1.7m).

Profit soars at Okuma Machinery

By Our Financial Staff

OKUMA MACHINERY Works, one of Japan's top machine tool makers, raised pre-tax profits for the first half-year to September 30 by 43.8 per cent to ¥4.2bn (US\$2.9m) or ¥3.25 a share, from ¥2.9bn or ¥2.76 a share in the same period last year.

The results were helped by growing sales and rebounding product prices, the company said yesterday, in spite of the ¥263m spending on a convertible bond issue.

Sales increased by 17.8 per cent, to ¥48.3bn from ¥41.0bn in the corresponding period last year, reflecting strong corporate facility investment and stronger sales efforts, the company said.

Net earnings increased by 85.5 per cent to ¥2.4bn, from ¥1.3bn last year. Sales in the machine tool division were up by 17.8 per cent, while industrial machinery sales rose by 18 per cent.

Exports accounted for 35.5 per cent of revenues in both divisions, compared with 33.1 per cent the previous year.

Okuma is forecasting record sales for the full year of ¥98.3bn, an increase of 12.7 per cent compared with the year which ended last March.

The company also predicts its second-highest pre-tax profit of ¥9.1bn, a 27.8 per cent increase from the previous year, and the biggest since the ¥10bn recorded in the year to March 1986.

Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT - NOVEMBER 1989

German Bond Market Review
The Third Encounter

The abnormal yield pattern - yields turned upside down at the end of June - is a constant source of speculation. The yield advantage of short-term investments (normally long rates are higher than short rates) is used by both pessimists and optimists to reinforce their arguments.

In the eyes of the pessimists, the inversion of yields signals a sustained deterioration of the outlook for interest rates. When the Bundesbank tightens its monetary stance, as it did this year by raising the discount and Lombard rates no fewer than four times, this has the immediate effect of driving up money rates, which, after a lag, are followed by the longer rates. And this is exactly what has happened in 1989.

The optimists, on the other hand, regard the inverted yield pattern as a sign that interest rates have peaked or are about to do so shortly. Their feeling is that the Bundesbank's latest rate increase marks the top end of the flagpole.

This is the third encounter with an inverted yield curve in Germany, after 1973 and 1979-82. In 1973, the yield curve returned to normal relatively quickly when inflation, previously at 7%, approached 5% again and allowed the Bundesbank in October 1974 to lower the discount rate from 7% to 6 1/2% and the Lombard rate from 9% to 8 1/2%. The 1979-82 experience was a different one. The stubborn rise in prices forced the Bundesbank to keep its foot on the brake pedal. Bond market yields therefore remained inverted for more than three years.

In both periods, yields moved into double digits at the peak. In the summer of 1974, the yield on ten-year bonds climbed to 10.8%. One-year shorts had topped out at 10.3% a year before. While the yield on long bonds returned to normal in the 1974 phase of high interest rates,

interest-rate peak and yield inversion coincided in 1981. Ten-year bonds yielded some 11%, and the yield on one-year bonds topped out at a level of over 13%.

Prices again the trigger

A comparison with the current situation shows that inflation was much more of a problem at that time than it is now. Still, prices were also the trigger this time. But even a predicted slowdown in prices in 1990 would probably not be sufficient to dispel all the inflationary fears that prompted the Bundesbank to tighten the monetary screws in the past few months.

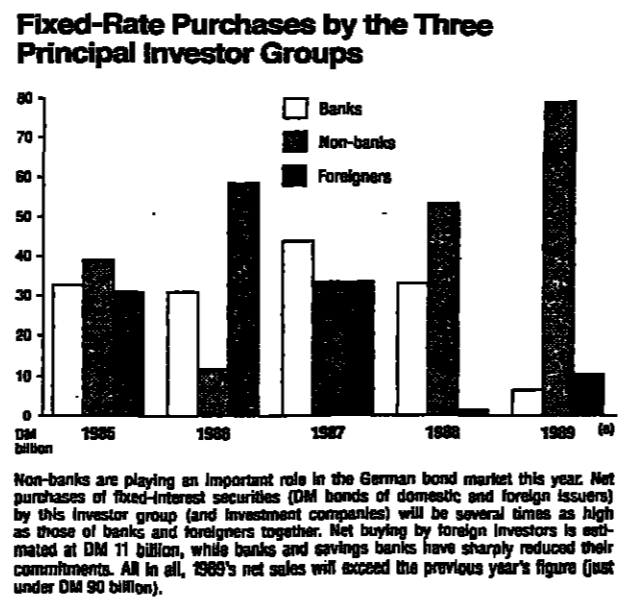
It would take a reversal of yields at the short end of the market to restore the normal yield pattern - a reversal unlikely to occur in the present market situation. Thus, even if inflation should cool, there is only limited scope for a fall in interest rates.

The scope for a rise in interest rates is also limited. The yield on long bonds is likely to stay at some 7 1/2% for the time being. The short-term yield has risen from 5.7% at the beginning of 1989 to 7.9%. The yield curve will therefore remain inverted for some time to come.

No early return to normal

Our third encounter with a reverse yield gap suggests that the inversion is likely to extend into 1990. We will probably not know before early next year, when the

Bundesbank maps its stability strategy in the light of the inflation rate then prevailing, whether topsy-turvy interest rates are merely a brief interlude or a more durable feature of the market.



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Packer sells ANI division to Wormald for A\$57.5m

By Bruce Jacques

AUSTRALIAN National Industries (ANI), the engineering group controlled by Mr Kerry Packer, the Australian businessman, has continued its divestment programme, selling its O'Donnell Griffin division to Wormald International for A\$57.5m (US\$45m).

Wormald, a diversified fire protection group controlled by the UK-domiciled investor AFP Group, will fund the purchase through a A\$100m share issue, announced earlier this month.

Mr Bob Mansfield, Wor-

mald's chief executive, said O'Donnell Griffin was a successful engineering and fire protection group, with activities tied to the same customer base as Wormald.

Mr Max Sandow, ANI's chairman, said the sale represented a further focusing of the company's activities.

He told shareholders at the ANI's annual meeting the company planned to reduce its debt to about A\$150m by the end of the year, compared with a latest balance date debt figure of about A\$490m.

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At its meeting of October 30, 1989, the Executive Board of LVMH Moët Hennessy Louis Vuitton declared a 1989 interim dividend of FF 15 per share, before "Avoir Fiscal" tax credit of FF 7.50. The dividend, which is payable November 30, 1989, represents a 25% increase over the 1988 interim dividend, which was payable as of February 1, 1989.

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INTERNATIONAL COMPANIES AND FINANCE

The Bahamas acts to reverse decline in offshore banking

By Canute James in Kingston

In an effort to counter a loss of business to neighbouring tax havens such as the Cayman Islands, the Government of the Bahamas is planning legislative changes to enhance the country's attraction as a location for international banking and other financial services.

The new measures are intended to reverse a decline in the volume of offshore business brought about by several factors, ranging from the fees which are required for incorporation to reports of drug trafficking in the archipelago.

The country's banking sector was, up to six years ago the third largest in the world, exceeded only by Britain and the US. With total foreign liabilities of US\$157bn, the Bahamas had a world market share of just under 7 per cent.

But the Bahamas has since been overtaken by other centres such as Hong Kong, Singapore, Switzerland and Luxembourg, and now occupies 11th place, with its world market share reduced to about 3 per cent.

The Bahamian parliament has been presented with a new International Business Company Act which, according to Mr Sean McWeeney, the Attorney General, is intended to reduce "onerous red tape requirements."

"Incorporation and annual fees will be dramatically lower," he explained. "Fees for IBCs have been scaled to the bone, and on any reckoning, will place us in a considerably more competitive position in the region."

The Bahamas hosts just under 400 offshore banks and trust companies, and the development of the sector has been assisted by the country's proximity to the US, the absence of personal and corporate taxation and exchange controls and banking secrecy legislation.

The sector blossomed in the 1960s with the expansion of the Euro-currency markets. Many US banks established subsidiaries to deal with their Euro-dollar business.

The combined deposits of the offshore sector are US\$170bn, and it makes a valuable contribution to the archipelago's economy which is based on tourism.

But local business leaders say there has been a recent flight of clients from the offshore sector, and that new registrations have been below the

levels anticipated.

Several offshore banks were reported to have been unhappy at critical statements made last year by Sir Lynden Pindling, the Prime Minister, that the sector was greedy and not interested in the country's welfare.

This coincided with an increase in the registration fee for banks from \$10,000 to \$25,000, while that for authorised dealers was doubled to \$100,000.

Authorised agents were also asked to pay \$60,000 - twice as much as before. Dealers are allowed to transact business in foreign currencies while agents are allowed to hold securities.

This apparently made the Cayman Islands, where registration fees are much lower, more attractive for offshore businesses. The Bahamas also failed to attract as many as expected of those companies which left politically troubled Panama. Several headed for the Cayman Islands.

The new legislation which has been proposed by the Bahamian Government for international business companies includes a 20-year exemption from stamp duties on the transfer of property and transactions in the shares, debt obligations and securities of the companies.

It is also being proposed that for 20 years after incorporation exchange control regulations will not apply to the international business companies, or to transactions between shareholders of these companies.

The Government is apparently hoping that these new incentives will help to stem the move of businesses to competing havens such as the Cayman Islands, while making the Bahamas more attractive to new registrations.

The competitive edge which the Cayman Islands has displayed, and which has contributed to some defections from the Bahamas, has contributed to steady growth in the offshore sector in the British colony over the past two decades.

The volume of registered companies grew from 12,183 in 1980 to 16,821 in 1987, and then jumped to 19,298 by the end of 1988.

There is also in the Cayman Islands an absence of direct taxation and exchange control regulation, strictly enforced laws on secrecy and a high level of political stability.

Golden handcuffs lose their lustre

Richard Waters on why plans to keep key people are being dropped

Remember golden handcuffs? In the far-off halcyon days of the London equity business, these dazzling shackles were meant to enable outsiders buying their way into the stock market to hang on to their most valuable acquisitions: the partners of the stockbrokers and jobbers they had bought.

Now, little more than three years after the outsiders arrived on the scene with Big Bang, the handcuffs are coming off. After a turbulent ride for equity markets worldwide, such arrangements have lost much of their sparkle.

Barclays de Zoete Wedd releases its employees at the end of this year. Partners in brokers de Zoete & Bevan and jobbers Wedd Durlacher, the two predecessor firms, were given "founder" shares in the new integrated subsidiary. The shares have had no market: from January 1, though, the employees have the option of selling them to Barclays.

James Capel also sees its handcuffs come off at the start of next year - five years after it tied the knot with Hongkong and Shanghai Banking.

Others have been released in recent months. At Warburg, the ties around 40 former partners from Rowe & Pitman and a further 20 from Akroyd and Saunders and Mullen were cut earlier this year. As with Bar-

clays, it became possible for the directors to sell their shares to the parent.

Former partners of Phillips & Drew (now owned by Union Bank of Switzerland) and Griveson Grant (owned by Kleinwort Benson) have also had their handcuffs released during this year.

Golden handcuffs involve deferring the payment of some or all of the money due to the partners of a firm that sold out. The partners only collect the full amount if they stay for, usually, somewhere between three or five years.

In most cases, such arrangements have doubled as incentive schemes. BZW's "founder shares" will be bought by Barclays at a price fixed by an independent valuer. That means that the more successful the business, the greater the final reward for the former partners. Given the chequered history of the securities industry in the past three years, the sums may not be as large as some had originally hoped.

Not that golden handcuffs have blocked the City job market: banks have been willing to release some staff early. BZW has had a number of "agreed leavers" - 15 at the start of 1988 and 10 at the beginning of this year. Others have broken their handcuffs on the offer of compensation from new employers.

As a result, few believe that the City job market will change substantially when all the handcuffs are released. But the experience at Warburg suggests that there is at least some movement towards the exit, if not actually a rush. Of the former partners still in place in April, about a third headed for the door when they were able.

However, that may in some cases be coincidental. One of those to leave Warburg earlier this year was head of research Mr Nick Whitney, who joined Citicorp Scrimgeour Vickers. He says: "If I had wanted to leave sooner, the amount of money I was locked in for was relatively modest and I could have recovered it elsewhere."

For others, who were more senior partners at the time they were bought out, it would not have been so easy, he says.

Removing an artificial barrier to a free job market may not affect many in the City. On the other hand, the releasing of the handcuffs will have significant impact in other ways.

For the people who have been tied by them, there is the money. They will be able to collect the last payments for the goodwill they sold in those long gone, optimistic days.

A frequently quoted estimate has it that around 1,500 part-

ners sold out in the build-up to Big Bang, at an average of £1m each, although many of the beneficiaries claim that figure is wildly overstated.

Barclays, for instance, paid around £120m for two partnerships it bought, a sum shared between 210 partners (not all of whom joined the new firm).

For the managers of integrated securities firms, there will be the chance to end a divisive period in which employees could be divided into two camps: those who were lucky enough to be partners of stockbroking firms when they were sold and those who weren't. The sheer fluke that made many people millionaires also created resentments which have made managing these firms difficult.

Golden handcuffs were a management mistake from another point of view as well. As Mr Hector Sants, head of equities at UBS Phillips & Drew, says: "The oldest partners were paid the most, so the buyers tended to lock in the people who had the least incentive to go on and build the business."

For the banks, the whole episode is one they will be glad to forget. It is the last reminder of the price they paid to gain entry to a business that has brought them the most part losses, and promises little better in the foreseeable future.

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Management Today's voting panel included experts from Barclays de Zoete Wedd, UBS Phillips and Drew, James Capel, County NatWest Woodmac, Citicorp Scrimgeour Vickers and Kleinwort Benson Securities

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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, November 27, 1989. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns: COUNTRY, CURRENCY, D-MARK, US\$, YEN, and COUNTRY, CURRENCY, US\$, D-MARK, YEN. Lists exchange rates for various countries including Afghanistan, Albania, Algeria, Andorra, Angola, Argentina, etc.

Special Drawing Rights November 24, 1989 United Kingdom £M/A United States \$M/A Germany West D-Mark N/A Japan Yen/N/A European Currency Unit, Rates November 27, 1989 United Kingdom £1.36984 United States \$1.13714 Germany West D-Mark 2.03513 Japan Yen/163.086

INTERNATIONAL CAPITAL MARKETS

Sterling weakness leads to sharp sell-off for gilts

By Stephen Fidler in London and Janet Bush in New York

STERLING'S slide on the foreign exchange markets generated more grief on the UK government bond market yesterday. It was a day dominated by the fortunes of sterling, which opened 3 1/2 pence down against the D-Mark and put in something of a half-hearted recovery thereafter.

BENCHMARK GOVERNMENT BONDS table with columns: Coupon, Red Date, Price, Change, Yield, Week ago, Month ago. Lists UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

Sterling's trade weighted index finished at 95.3, down 0.5 from Friday and accompanied with the low point of 95.9 at the opening. The gilt market is becoming increasingly worried about the inflationary implications of sterling's sharp decline since the resignation of the former Chancellor, Mr Nigel Lawson.

parts of the European Monetary System. The French market for example has been closed. The Fed announced one-day matched sales which followed a draining operation through weekend matched sales. Last Wednesday, the Fed had aggressively added funds to the banking system through five-day repurchase agreements which sent Fed Funds to a low of 8 1/2 per cent, prompting the widespread view that the central bank had lowered its target for Fed Funds to 8 1/2 per cent.

GOVERNMENT BONDS

In British base rates. The only framework for monetary policy left, according to some analysts, is the so-called "Rule of Four" - for every four percentage point drop in the trade-weighted index there should be a one percentage point rise in bank base rates.

Under this rule, a trade weighted index of 85 should trigger a further rise in base rates. However, it is not certain whether under new arrangements, the Treasury is holding to this loose policy. The strength of the D-Mark is also causing some worries in other

FT INTERNATIONAL BOND SERVICE

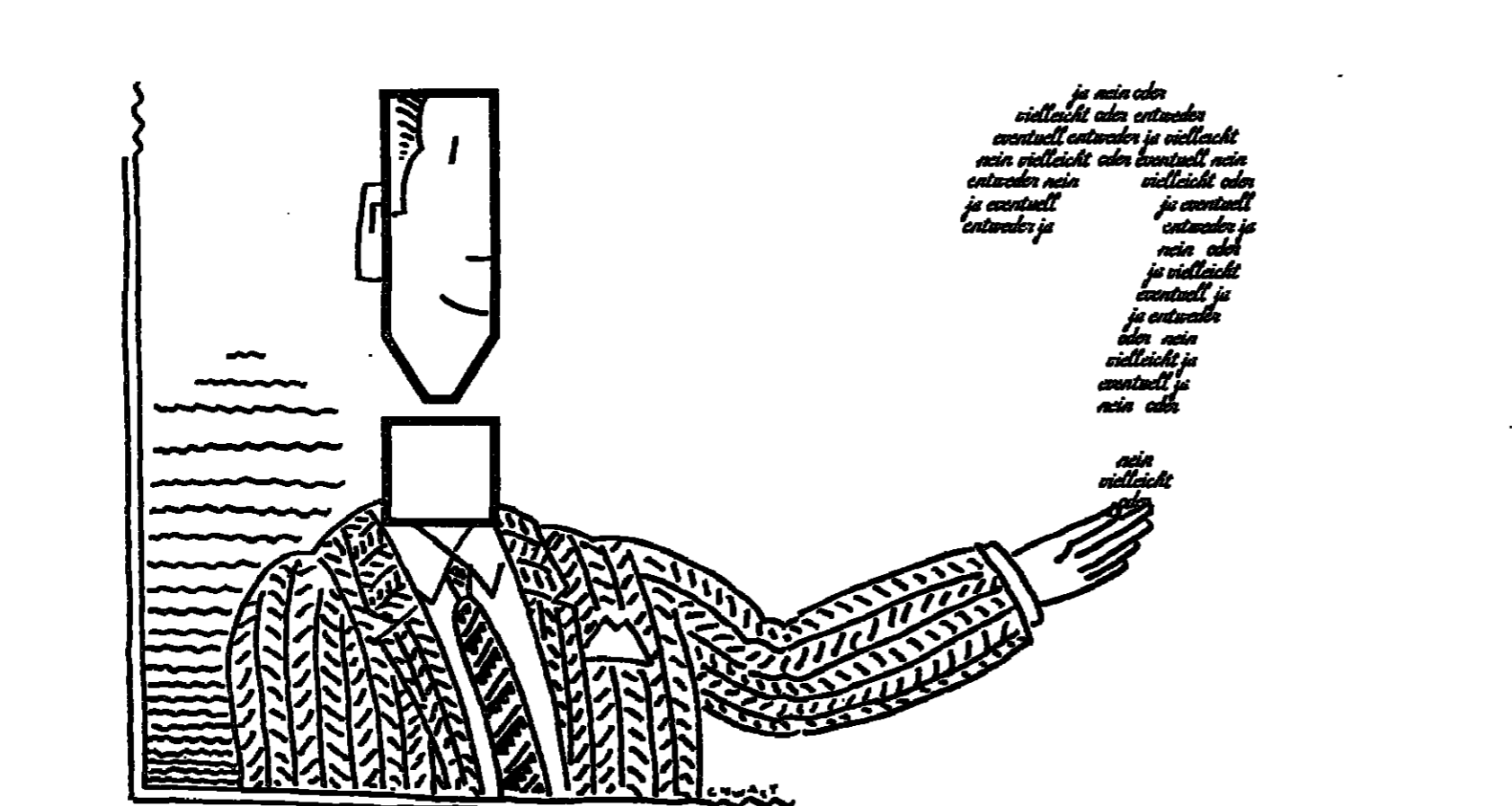
Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on November 27

Large table of international bonds with columns: US DOLLAR, Change, Bid, Offer, Day, Week, Yield, VEN STRAIGHTS, Bid, Offer, Day, Week, Yield. Lists various bonds from different countries and their yields.

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Only one market maker supplied a price. Straight Bonds: The yield is the yield to redemption of the mid-price; the amount listed is in millions of currency units except for Yen which is in billions. Change in % = Change over price x 100. Conv. Date: Date when the bond is converted into shares. Conv. Price: Price at which the bond is converted into shares. Conv. Premium: Premium over the current price of the shares.

INTERNATIONAL CAPITAL MARKETS

Strong issue flow despite slack investor demand

By Andrew Freeman

NEW ISSUE ACTIVITY was busy on the Eurobond market yesterday, but the absence of wide investor demand led to a series of targeted deals. Syndicate officials said there was a general lack of interest, although two Japanese equity warrant deals had fine receptions.

Secondary markets were described as extremely quiet, and trading volumes were light. Prices of seasoned Euro-dollar bonds edged slightly lower towards the close of the session after the US Treasury market fell back.

INTERNATIONAL BONDS

A \$100m convertible deal for Bafin Mountinggold to a fine reception. The borrower is a US gold producer with interests in Australia and Papua New Guinea.

traded around full fees, and was in demand from German and Italian funds. Proceeds were swapped into floating-rate US dollars.

A 15bn four-year issue for National & Provincial Building Society was launched by 121 international. The lead manager said the bonds were aimed at specific accounts and would not trade actively, but some dealers outside the issue said it had aroused wider interest.

US life group in loan deal

By Stephen Fidler

EQUITABLE Life, the US insurance group, is raising \$650m in the international loan market through a revolving credit being arranged by National Westminster Bank.

Credit Suisse First Boston is arranging a \$500m standby credit for revolving parts of the US, with a 10 basis point commitment fee and a 20 basis point margin.

Manufacturers Hanover is arranging an \$200m facility for Casa di Risparmio di Roma. The 10-year facility carries a 17.5 basis point interest margin for years 1-4 and 18.4 basis points thereafter.

Jardine Fleming in broker move

Jardine Fleming Holdings of Hong Kong is discussing with its Malaysian partner the possibility of moving into local stockbroking, Reuters reports.

Country funds make their mark Deborah Hargreaves on resurgence of interest in far-flung shares

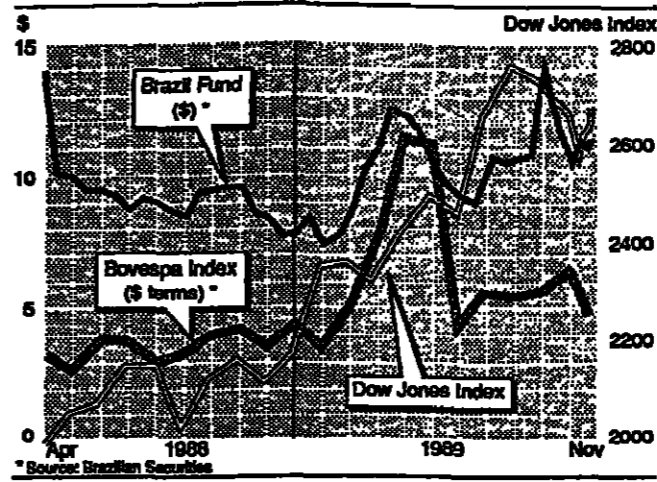
A DELUGE of investment money from Japanese brokerage houses has been aimed at stock markets in far-flung corners of the world in recent months.

Merrill Lynch's recent launch of an Indonesian investment fund is the latest in a spate of new country funds riding on a wave of interest in emerging stock markets of the world.

There are currently 52 country funds listed internationally, with the Korea Fund by far the largest. The Korea Fund was launched in 1984 by New York brokerages, First Boston and Shearson Lehman.

While South-east Asia has been regarded as the biggest growth area for country funds for some time, brokerage houses are turning their attention increasingly towards eastern Europe.

Performance of Brazil fund



the institutional market with some participation by expatriates from the Far East. Merrill Lynch believes the success of the Indonesian fund is further evidence of the growing popularity of emerging market country funds.

It is this growth that many investors are banking on when they put their money into country funds. However, these funds are not investments for the faint-hearted.

blissom amid the trend towards globalisation of the early 1980s. The stock-market crash of 1987 dealt a severe blow to their development but this year investors have again turned their eyes and their cash to some of the world's more obscure markets.

Mr Charles Lillis, executive director at Merrill Lynch, stresses that although country funds are usually more volatile than the London and New York stock markets, they have traditionally moved upwards.

However, country funds are not well insulated from a nose-dive on the world's major stock markets. During this year's "mini-crash" in New York in October, the US-quoted Brazil fund dropped by some 20 per cent, while the Brazilian stock market decreased by only 3 per cent.

In an indication of US fund managers' propensity to bail out of everything once the big money has fled, most country funds fell by more than their local markets and many funds continued to drop once the underlying stock market had recovered.

NEW INTERNATIONAL BOND ISSUES

Table listing new international bond issues with columns for Issuer, Amount, Coupon, Price, Maturity, and Fees.

Touche Ross affiliate opts out of merger

THE Touche Ross affiliate in Australia has opted out of Touche's international merger with Deloitte Haskins & Sells.

instead into the 238-partner Deloitte affiliates. Based on estimated fee income to June 1989 of A\$288m (\$221m).

This is the first Touche member not to join the new Deloitte/Touche combine, and follows the defection of several

LONDON MARKET STATISTICS

Table showing RISES AND FALLS YESTERDAY and LONDON RECENT ISSUES.

LONDON TRADED OPTIONS

Table showing THE LONDON Traded Options Market and LONDON TRADED OPTIONS.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table showing EQUITY GROUPS & SUB-SECTIONS and FIXED INTEREST.

FIXED INTEREST

Table showing AVERAGE GROSS REDEMPTION YIELDS and FIXED INTEREST.

RIGHTS OFFERS

Table showing RIGHTS OFFERS.

TRADITIONAL OPTIONS

Table showing TRADITIONAL OPTIONS.

TRADITIONAL OPTIONS

Table showing TRADITIONAL OPTIONS.

TRADITIONAL OPTIONS

Table showing TRADITIONAL OPTIONS.

UK COMPANY NEWS

Swiss group Adia's £167m hostile bid described as 'opportunistic' Hestair plans £12m stationery sale

By John Riddling

HESTAIR, the personnel services and consumer products group which is the target of a £167m bid from Adia, a Swiss counterpart, will announce this week the sale of one of its consumer products subsidiaries for about £12m.



David Hargreaves: the lack of 'substance in Adia's offer document predictably reflects the meanness of the offer

The disposal of Hestair Hope, the manufacturer of consumer stationery, is part of the group's strategy of increasing its emphasis on personnel services.

The move coincides with a stepping up in the war of words in the bid battle. Hestair yesterday attacked Adia's offer as "opportunistic" and defended its own recent performance.

In a response to Adia's formal offer document which was sent to shareholders last weekend, Mr David Hargreaves, Hestair's chairman, said that "the lack of substance in the document predictably reflects the meanness of the offer".

Two targets of Adia's attack have been Hestair's earnings per share record and its recent share price underperformance. Adia cited the fall in Hestair's earnings per share, from 14.6p in the first half of 1988 to

But Mr Hargreaves attacked what he regarded as Adia's "selective use of statistics" which he described as "a deliberate attempt to mislead Hestair's shareholders". He said that Hestair had demonstrated "a five-year earnings per share growth of 706 per cent".

Adia also argued that Hestair had a "confused strategy" and attacked its "changes of direction". This related to the decision to sell the Kiddicraft consumer products business.

Hestair countered that it had been the board's stated intention to concentrate on its personnel services operations, and that this lay behind the decision to sell its engineering division and two consumer products businesses.

The sale of Hestair Hope will leave only Hestair Kiddicraft on the list of current planned disposals. It is also expected to fetch about £12m.

Hestair's shares closed up 3p yesterday at 301p. The premium to the offer price of 282p per share suggests that the market is looking for an increase in the offer.

Nu-Swift sells Sicli stake

By Peter Berlin

NU-SWIFT, the fire extinguisher and office cleaning group, has found potential buyers for its 88.5 per cent stake in Compagnie Centrale Sicli, French fire protection and detection group, less than two weeks after a proposed sale collapsed.

Nu-Swift has granted the Rothschild & Cie and Dresel Burnham Lambert a call option over the stake. The exercise price of the option is £287 (539.44) per share.

If the acquisition takes place it will be completed by February next year. Under the terms of the call option the purchasers will be allowed to carry out an accounts review. Earlier this month an agreement to sell the stake to a tri-umvirate of Wasserstein Perella, Bankers Trust and LBO France for £214m fell through. Wasserstein said Nu-Swift had been unable to deliver 95 per cent of Sicli, the minimum needed for a leveraged buyout in France.

Nu-Swift said that in the new deal "with other sales of shares in Sicli more than 95 per cent of the share capital of Sicli will be covered by the proposed arrangement."

Sicli's holding in National Cleaning Group, a US building maintenance services group, was transferred to Nu-Swift for an amount equal to original cost plus expenses since the acquisition of the US subsidiary.

Laporte spends £10m on Italian acquisition

By Andrew Bolger

LAPORTE INDUSTRIES (Holdings), the US chemicals company, is to pay about £10m for an Italian company which makes textured architectural coatings, used on the external surfaces of both old and new buildings.

Settel is a privately-owned family firm, based in northern Italy. Laporte said Settel's products were marketed throughout Italy and exported to Europe. The product range also includes insulation systems, waterproofing and concrete repair products.

Laporte said the acquisition fulfilled its need for a range of thick architectural coatings to complement its range of products for protection, repair and renovation of buildings, roads and bridges.

Settel's work also provides Laporte with a local manufacturing and distribution base for the growing Italian market for construction chemicals. Settel was established in 1961 and is still managed by two brothers of the founding family. The current team will continue to manage the business and will market its products through Laporte's other buildings chemicals companies, which now cover the UK, France and West Germany. Laporte also has operations in the US and South America, Australia and north-east Asia.

Settel's turnover for 1988 will be about £15.7m (£7.8m). Laporte's building and timber products and services division contributed £13.1m to the group's total pre-tax profits of £88.3m for the year ended January 1 1989.

Really Useful sale of IIS falls through

By John Riddling

Really Useful Group, the stock market vehicle for Mr Andrew Lloyd Webber's musical productions, announced yesterday that the proposed disposal of IIS, a video training company, has fallen through.

Summer International, the training and education group, was to pay a maximum of £20m to acquire IIS in a deal agreed in July. But Summer International has been unable to arrange a placing of shares to meet the initial cash consideration of about £7.75m.

Mr David Sinclair, chairman of Summer International, said that a combination of factors had made the vendor placing less attractive. In particular he cited the current market conditions and the recent fall in the group's share price.

Really Useful said that it would continue to pursue the disposal of IIS and that its present strategy involves concentrating on the exploitation of its copyrights. It said it would diversify only into closely related areas.

Blenheim acquisition

Blenheim Exhibitions Group has acquired West German Med-Kongress Diagnostika and M-KD Verwaltungen, the world's largest medical conference and exhibition for DM12m (£4.2m).

Egerton preference holders reject ordinary buy-back

By Nikki Tait

OPPOSITION FROM its preference shareholders has obliged Egerton Trust, the property, minerals and health-care company, to adjourn indefinitely an extraordinary general meeting at which it was to have sought powers to buy in its ordinary shares.

The meeting was to have been held yesterday. Egerton said that ordinary and convertible preference shareholders had been overwhelmingly in favour of the buy-back powers, which would have covered 10 per cent of the issued equity.

Shares bought in would then have been cancelled. However, according to chairman Mr Frank Sanderson, almost 50 per cent of £10m preference share class opposed the motion, with only a minimal number of preference shares being in favour. The company needed 75 per cent approval.

The treatment of preference shareholders in companies which want to take on share buy-back powers has been a stumbling issue for some time. However, this is thought to be the first time that public opposition to a company's share buy-back plans has surfaced.

Essentially, the complaint from preference shareholders is that they see no benefit from buy-back programmes, and, with capital cover reduced, that their risk increased. Behind the scenes, some companies, toying with taking buy-back powers, are understood to have repaid their preference holders first. In other cases, some adjustment to the coupon paid on the preference shares to compensate for the additional risk has been negotiated.

Yesterday, Mr Sanderson said he believed there was "confusion about whether this is a matter of principle or money." He described the supposed increase in risk as "not the real nub of the argument - it is basically an attempt to get a higher coupon."

Egerton, he added, would now "open negotiations" to see precisely what the preference shareholders might be seeking. There were suggestions yesterday that a 0.5 percentage point increase in the coupon might, on a past precedent, be the sort of the sought.

The investment protection committee of the Association of British Insurers, which was involved in the Egerton issue, said yesterday that its broad policy was that there should be some compensation for shareholders if there was a perceived increase in risk.

Success for de Savary in mbo at Highland Participants

By Nikki Tait

MR Peter de Savary, the flamboyant yachtsman financier, has succeeded in his attempt to take Highland Participants, the property and ship repair group, into the private sector via a 200p-per-share management buy-out bid.

Highland directors, which were pledged at the outset to accept the bid. The deal is conditional on the separate management buy-out of Highland's sale of Grain project, now approved by shareholders and due for completion today. The offer for Highland, meanwhile, has been extended to December 15.

that it had received acceptances in respect of 88.8 per cent of Highland's shares by Saturday's closing date. Acceptances were received in respect of a further 1.5 per cent of the equity for which valid cover had yet to arrive.

Included in the acceptance figure was the 1.6 per cent stake held by Mr de Savary

Maxwell considers Monotype bid

By John Riddling

MR ROBERT Maxwell's Mirror Group Newspapers confirmed yesterday that it was considering launching a bid for Monotype, the maker of typesetting equipment, to counter Friday's agreed £22m offer from a US investment group.

However, it said that any offer would only be marginally higher than the 150p-per-share offer on the table.

Monotype's shares, which had climbed sharply from 155p to 171p, slipped on the news to close at 158p.

MGN has taken its holding to 330,000 shares or 1.8 per cent of the total following purchases on Friday. It also emerged that King Black & Associates, the US investment group, now controls 7.7 per cent of Monotype's shares.

Mr Roger Day, Monotype's chairman, said that he would like Mr Maxwell to clarify his position and that uncertainty surrounding the company could damage business.

He said that he remained committed to the agreement with King Black but that he would consider any new offer. MGN is considering expanding its interests into the property area and Monotype could fit in with this development.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

Table with columns: Company Name, Meeting Date

DIVIDENDS ANNOUNCED

Table with columns: Company Name, Current payment, Date of payment, Corrs pending 2/45, Total last year, Total for year

WATSONS COMMENT ON EUROPE.

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Really Useful Group, the stock market vehicle for Mr Andrew Lloyd Webber's musical productions, announced yesterday that the proposed disposal of IIS, a video training company, has fallen through. Summer International, the training and education group, was to pay a maximum of £20m to acquire IIS in a deal agreed in July. But Summer International has been unable to arrange a placing of shares to meet the initial cash consideration of about £7.75m. Mr David Sinclair, chairman of Summer International, said that a combination of factors had made the vendor placing less attractive. In particular he cited the current market conditions and the recent fall in the group's share price. Really Useful said that it would continue to pursue the disposal of IIS and that its present strategy involves concentrating on the exploitation of its copyrights. It said it would diversify only into closely related areas. Blenheim acquisition Blenheim Exhibitions Group has acquired West German Med-Kongress Diagnostika and M-KD Verwaltungen, the world's largest medical conference and exhibition for DM12m (£4.2m).

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UK COMPANY NEWS

Northern base favours Vibroplant

By Peter Berlin

VIBROPLANT, the Yorkshire-based plant hire group, continued to defy the downturn in the construction sector and reported a 32.5 per cent advance in pre-tax profits for the six months to September 30.

On turnover 27 per cent up to £33m, from £26m last time, the profit worked through at 57.3m, against 35.5m. Earnings rose to 10.44p (8.74p) and interim dividend is 1.22p (1.02p).

However, Mr Jeremy Pilkington, the chairman, warned that "we have to treat the future with a degree of uncertainty."

He said the company had been to some extent protected from the recession because it had no presence in the south of England and Wales, and was not strong in the Midlands.

"The north of England and Scotland have been buoyant but I don't see that continuing independent of interest rates," he said. "Commercial contracts

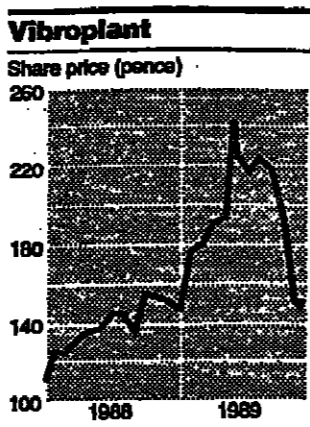
cannot defy the gravity of interest rates."

Vibroplant made an £11.7m rights issue in May and used that to fund acquisitions in the US, reduce gearing, and make its first takeover in the UK by buying the Britspace Hire fleet for £2.67m.

Mr Pilkington said gearing had been reduced to 52 per cent, but that might rise to 60 per cent by the year end. Only \$4m of the group's borrowing was in the UK, the other £19m being in the US at a 9 per cent interest rate.

He said that while continued high interest rates would eventually depress business, Vibroplant was not as exposed as some of its more highly-g geared competitors, and the harsh climate in construction might allow the group to make acquisitions at attractive prices.

In the US the group made two acquisitions: Arundel Crane Services in Baltimore in



COMMENT

The numbers from Vibroplant were at the top end of expectations. In the short term prospects appear good, shares climbed 4p to 152p and analysts upgraded their forecasts for full year profits to £14m or better. The former figure gives earnings of 20 for a p/e of 7.5. In the longer term the group looks in better shape than most of its competitors to weather whatever storms hit the UK plant hire sector and any discount wars which might follow. Its margins are better, its fleet new, its gearing low by the standards of a capital-intensive industry and its US side is producing strong results. However, it would be prudent to stop its share price already low even relative to other plant hire companies, being pushed down further by bad news elsewhere in the sector. And that dampens its longer term investment appeal.

Dolphin acquisition and share placing

By Peter Berlin

DOLPHIN International, the car parking, property and advertising billboard group based on the Isle of Man, yesterday announced annual figures, a proposed change of name, an acquisition and a share placing.

The group has bought Lotus Advertising, an outdoor advertising contractor, for a total of up to £2.13m. That will consist of an initial payment of £1.88m satisfied by the issue of 9m ordinary shares, and a profit-related maximum of £250,000, also to be satisfied by a share issue.

Dolphin plans a placing of 4.65m new ordinary shares at 20p to raise £970,000, which will be used to reduce indebtedness and fund further acquisitions.

Group profits in the year to September were £1.2m, up from £937,000 in the previous 18 months. Turnover was £9.5m, against £7.7m.

Lotus is the fifth outdoor advertising company Dolphin has acquired since October 1988. The group proposes to change its name to Dolphin Media at its AGM next month.

Leigh buys colliery for maximum £17m

By Richard Tomkins, Midlands Correspondent

LEIGH INTERESTS, the West Midlands-based waste disposal group, is to tap a new source of possible landfill sites by buying the privately owned Clay Colliery, a coal and clay extraction company, for up to £17m in shares.

Last week Leigh blamed a slowdown in its rate of profits growth in the six months to September 30 on the delays it was experiencing in obtaining the necessary consents for its disposal operations.

Leigh's aim is to use the holes left by Clay's operations as potential landfill sites. Five of Clay's sites already have planning permission for waste disposal and one of them has a site licence.

Clay has a large number of sites in the Midlands, Scotland and Wales. Leigh believes many of them have potential for waste disposal operations, though it says it cannot guar-

antee that the necessary permissions and licences will be granted.

Leigh is paying an initial £8.5m for Clay through the issue of 2.95m shares, 1.43m of which will be kept by the vendors and 1.52m placed at 280p on their behalf with institutions.

Another £8.5m is payable if Clay, which achieved pre-tax profits of £1.68m in the year to March 31 1989, makes £4.2m over the two years to March 31 1991.

This tranche will be payable in shares or, if Leigh prefers, floating rate unsecured loan notes.

Leigh is also raising another £2.6m through a placing of 226,571 shares at 280p to eliminate Clay's bank debt and to cover the acquisition costs.

Its adviser is Kleinwort Benson.

Windsor back in black with £653,000

WINDSOR, the London-based international Lloyd's insurance broking group, has returned to the black in the year to September 30. Taxable profits were £653,000, against losses of £103,000 last time.

The result was achieved despite the inclusion of costs of £250,000 relating to under-utilised accommodation, of which the board intends to make effective use in the near future.

Turnover was down slightly at £7.52m (£7.61m), reflecting the continuing soft insurance market. In response to the cost-saving programme, expenses were cut to £6.87m (£7.71m). Earnings came out at 1.57p per share, against losses of 0.82p last time. Having passed dividend payments in the previous financial year and the first half of the period under review, the company has proposed to pay a final of 0.5p.

Mr Stanley Taylor, chairman, said that management changes made in 1988 had increased productivity. He added that the company had announced the acquisition from Warringtons of a freehold property for a maximum £2.5m in shares. Windsor's net asset value will double as a result. Mr Taylor added that Warringtons' supportive ownership of 23.15 per cent of the company was to be welcomed.

16% advance at Property Partnerships

Increased contributions from both property investment and hotel operations meant Property Partnerships raised pre-tax profits by 16 per cent from £965,000 to £1.16m in the six months to September 30 1989.

Tax charge was £404,000 (£348,000) leaving earnings per 25p share up from 6.04p to 6.99p. The interim dividend has been increased to 2.35p (2p).

The board said that borrowings were low and as a result the company would not be significantly affected by high interest rates. Despite the current economic uncertainties, the board was hopeful that profits would again increase this year.

Property investment profits grew from £488,000 to £586,000 in the half year and a further increase was anticipated in the second six months.

The two hotels, Hotel Nelson and Hotel Norwich, traded successfully with profits up to £661,000 (£693,000). Bedroom occupancy levels remained high and in January, the group would be embarking on a programme, phased over three months, to refurbish 53 rooms in the Hotel Nelson.

FKI in £9m deal with ANI

By Andrew Hill

FKI, the electrical products group born out of the FKI Balcork demerger earlier this year, has doubled the size of its cutting tool business with the £9m cash acquisition of Osborn-Mushet Tools.

The company has bought Osborn - which manufactures in Sheffield and Warwick in the UK, and Toronto, Canada - from Aurora Group, the

Sheffield-based company owned by Australia's biggest engineering group, Australian National Industries (ANI).

FKI said the purchase of Osborn, which designs and makes milling-cutters, taps and drills for the precision engineering industry, would help increase the export penetration of FKI's existing Clarkson International Tools subsidiary.

Clarkson has annual turnover of about £15m - out of group sales of some £800m - which will be doubled by the addition of Osborn.

Mr Eric Bowers, FKI's finance director, said yesterday: "Osborn is typical of the type of businesses we're looking at, with a strong market position, good margins and making good returns."

There is no interim dividend. Turnover rose to £12.8m (£11.45m), as did the cost of sales, from £4.1m to £5.12m. At the operating level, profits increased by £288,000 to £1.75m.

There is an extraordinary credit of £3.28m, relating to a net exchange gain from the short-term holding of foreign currency deposits at the time of the demerger. Earnings were 5.9p (5.7p) per share, or, after the extraordinary credit, 12.5p.

Since the year-end Hardy has agreed to sell Hardy Resources, which holds all the company's UK on-shore licences, to AmBrit Interna-

Hardy Oil & Gas rises 25%

IN ITS first set of results since joining the main market in May, Hardy Oil & Gas, the demerged holding company for the oil and gas interests of Trafalgar House, the UK building and shipping conglomerate, lifted its pre-tax profits 25 per cent to £2.9m in the six months to September 30.

The rise was substantially boosted by greatly increased receivable interest at £1.6m (£247,000).

This arose mostly from large cash balances held as a consequence of the capital restructuring involved in the setting up of the demerged company.

There is once again no interim dividend, but the board intends to recommend a payment for the whole year. There was no payment last year.

Earnings per share were 0.24p against 0.25p.

The results are the first to reflect the group's 1988 acquisition of Linden and Downpace, the giftware and greeting card businesses.

There is a warning that all divisions are being affected by the slowdown in the economy.

Mr Douglas Baker, Hardy chairman, said that his company had strong cash flow from existing operations and that this would be augmented by the start-up of the Ravenspurn North gas field next year as well as by a combination of new exploratory drilling and development of existing field interests in the US.

He said that the outlook for the full year was encouraging, assuming that present oil prices persisted and that North American gas prices were maintained at their present favourable level.

Higher pulp prices and interest rates hit Cropper

THE CONTINUING escalation in pulp prices and interest rates adversely affected James Cropper in the six months ended September 30 1989, and the pre-tax profit fell over 50 per cent.

And although pulp prices may have stabilised it will be difficult to improve margins in the second half, the directors warned.

They pointed out, also, that order books were shortening as measures to reduce inflation began to bite.

In the first half the order book of this paper and board

maker was good. Turnover rose to £18.61m (£17.17m), but the trading profit declined and higher interest charges exacerbated the situation, leaving the pre-tax balance at £581,000 (£1.17m).

Earnings halved to 5.9p (11.3p) after a corporation tax charge of 17 per cent, but the interim dividend is held at 0.875p. Last year the total payment was 2.3p from pre-tax profits of £1.93m.

The half year also saw an extraordinary profit of £438,000 on the sale of the Crown Head Mill.

year's trading, but stressed that future results would depend on demand in the major areas of activity - residential, industrial, commercial and retail property development and investment - which were heavily dependent on the level of interest rates.

Development and investment both had an active year. The leisure division improved but was hit by high interest.

Wardell Roberts advances 59%

Pushing up turnover by 60 per cent to £20.6m and maintaining its margins at 5.4 per cent enabled Wardell Roberts, the Irish-based USM-quoted distributor of snack and other foods, wines and spirits and merchandiser of tea and coffee, to record a 59 per cent increase from £2701,000 to £41.12m (£1.06m).

All group companies contributed to the increase and the directors are confident of a good performance for the second half of the year.

Interest charges leapt from £31,000 to £255,000. Tax took £230,000 (£194,000) leaving earnings of 5p (3.1p) for the 1.1p (1p) dividend.

Building boosts Bett

WITH THE majority of profit coming from the building and ancillary services division, Bett Brothers has seen its pre-tax outcome advance from £1.53m to £4.35m in the year ended August 31 1989.

Earnings trebled to 18.86p (6.23p) and the final dividend is 3.95p to raise the total to 5.9p (3.85p).

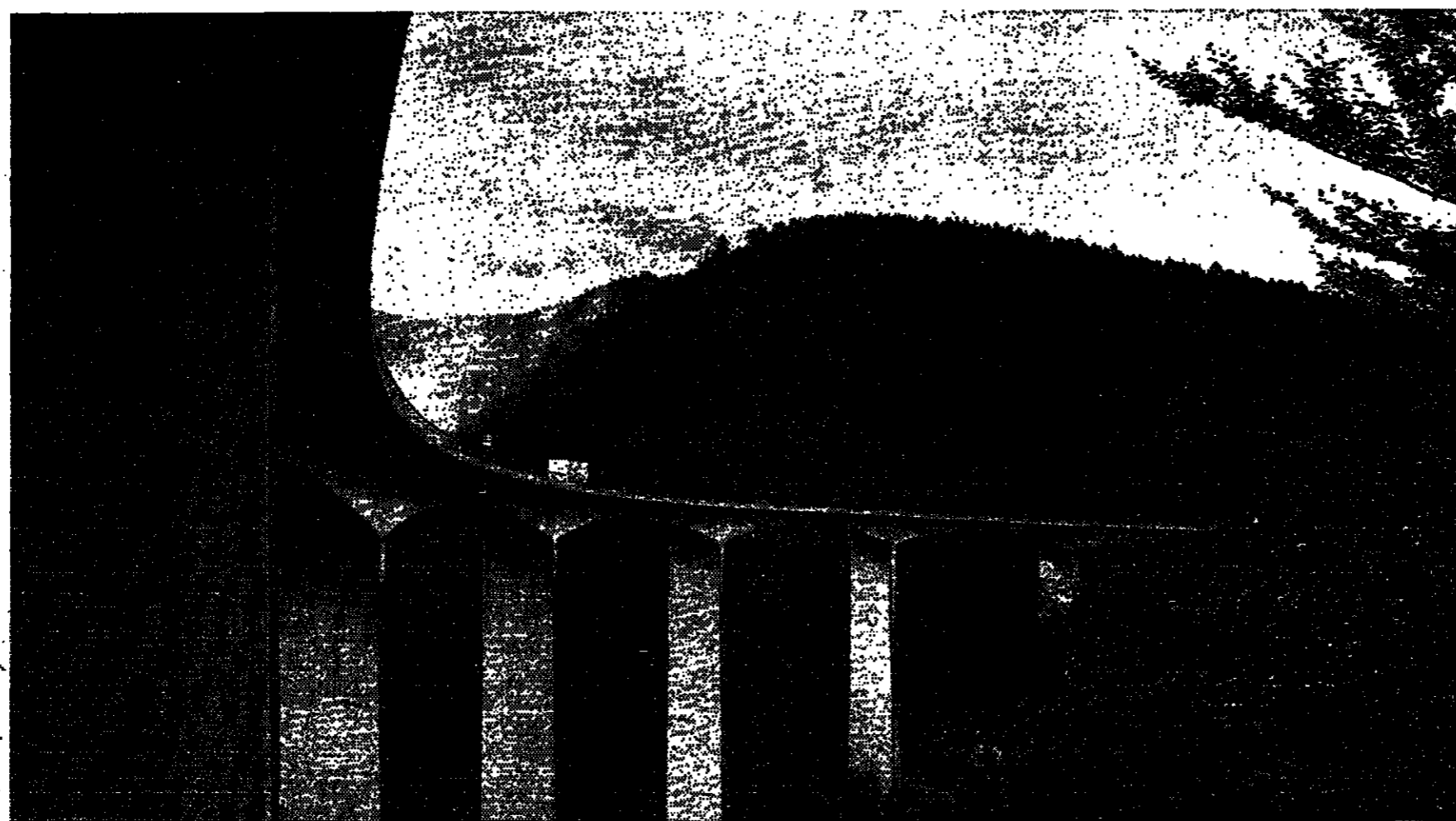
The directors said they were encouraged by the current

year's trading, but stressed that future results would depend on demand in the major areas of activity - residential, industrial, commercial and retail property development and investment - which were heavily dependent on the level of interest rates.

Development and investment both had an active year. The leisure division improved but was hit by high interest.



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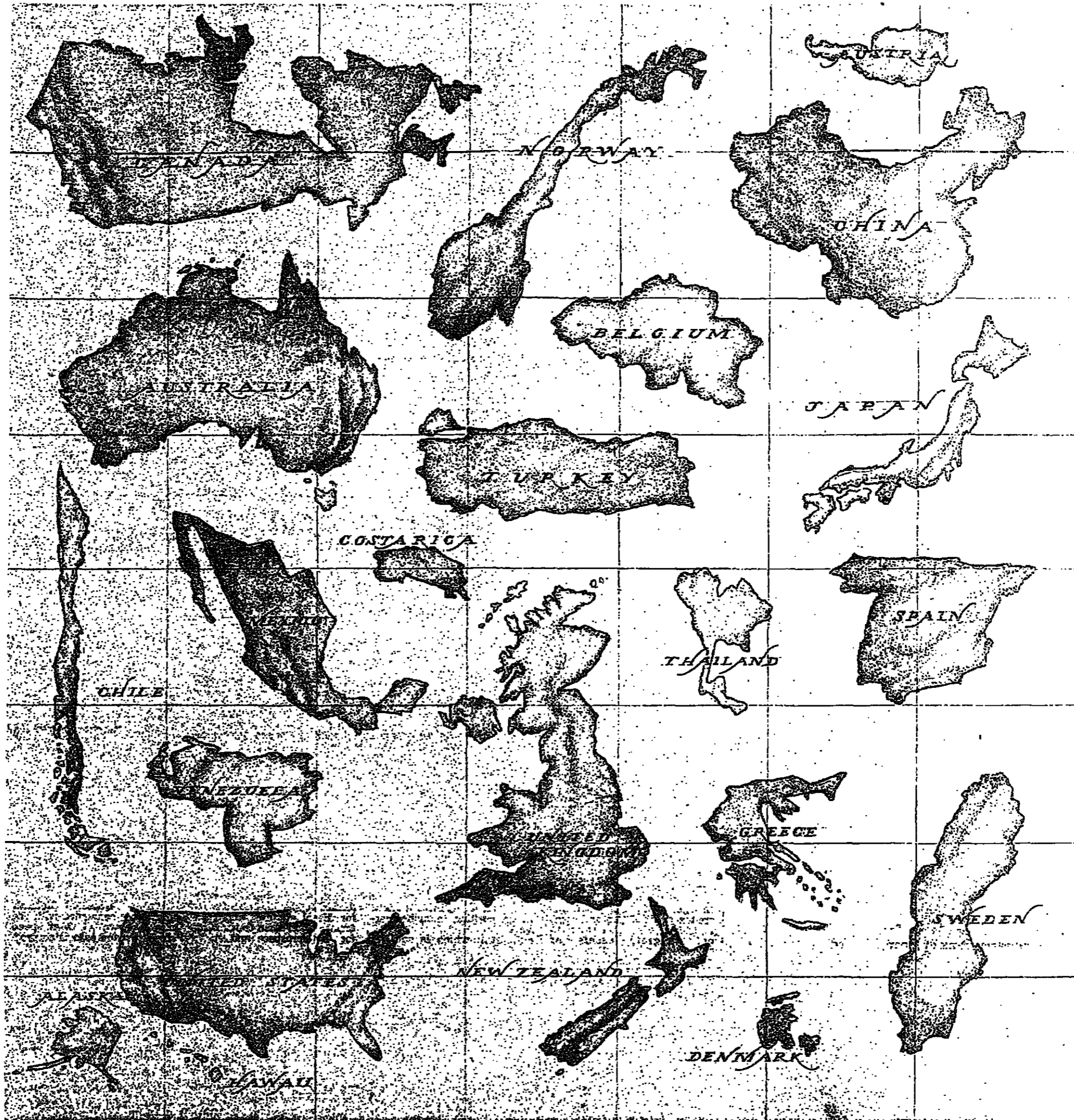
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FT LAW REPORTS

Partner's move not tax deductible

MACKINLAY (HM INSPECTOR OF TAXES) v ARTHUR YOUNG McCLELLAND MOORES & CO

House of Lords (Lord Bridge of Harwich, Lord Brandon of Oakbrook, Lord Templeman, Lord Oliver of Aylmeron and Lord Goff of Chieveley); November 23 1989

RELOCATION expenses paid to a partner by his firm are not deductible when computing its taxable profits through the motive for the payment was to benefit the partnership, in that it was not made exclusively for partnership purposes but was to reimburse the partner's personal costs in setting up his home.

The House of Lords so held when allowing an appeal by the Inland Revenue from a Court of Appeal decision that relocation expenses paid to partners in Arthur Young McClelland Moores & Co were deductible from the firm's profits for tax purposes.

Section 130 of the Income and Corporation Taxes Act 1970 provides: "... in computing the amount of the profits or gains to be charged under ... Case II of Schedule D, no sum shall be deducted in respect of - (a) any disbursements or expenses, not being money wholly and exclusively laid out or expended for the purposes of the trade, profession or vocation."

LORD OLIVER said that Arthur Young was a firm of chartered accountants with 95 partners, and offices in various parts of the UK.

The partnership was administered by an executive committee of eight partners under the chairmanship of the senior partner.

It was necessary from time to time to request individual partners to move from one part of the country to another. To make that more acceptable the executive committee paid relocation expenses and disturbance allowances.

The present appeal concerned 55,446 and 23,123 relocation expenses paid to two partners, Mr Wilson and Mr Cooper, during 1981-82.

The firm claimed to deduct those sums as allowable expenses in computing taxable profits. The inspector disallowed the claim.

Special commissioners allowed the firm's appeal. They held that the partners moved

purely for business reasons, and derived no personal benefit; and that the executive committee was motivated solely by benefit to the partnership practice.

It was plain that in so holding the special commissioners regarded the firm as an entity separate from the two partners, and looked solely at the advantages to the firm in relocating them.

The question was whether that was a permissible way to test whether expenditure was exclusively for purposes of the partnership practice.

Mr Justice Vinelott allowed the Revenue's appeal (1988] 1 WLR 1468, 1474-1475).

His analysis of the assessment of partnership profits could not be improved on and was adopted.

He said there were three stages. First, the profits of the firm, not of the individual partners, must be ascertained.

The firm's income was then treated as divided between the partners. That was the second stage.

Tax was then calculated according to the circumstances of each partner, after taking into account personal allowances, reliefs or deductions. When the tax eligible in respect of each share of the partnership income had been ascertained, the total tax payable was calculated. That was the third stage.

Mr Justice Vinelott observed that had Mr Wilson and Mr Cooper been sole traders and moved residences to enhance their professional interests, the expenditure incurred could not have qualified as expenditure for the purposes of the practice.

In moving to new residences, whatever their motives, they could not possibly be said to be acting as accountants. They would simply be individual citizens establishing private residences in places convenient to them.

The Court of Appeal reversed Mr Justice Vinelott and restored the special commissioners' decision.

After contrasting the position of the individual sole trader, Lord Justice Slade said that where payer and beneficiary were not the same it was possible to evaluate the payer's objects in incurring expenditure separately and distinctly from those of the beneficiary.

He said proper application of section 130(a) of the 1970 Act required the Revenue to ascer-

tain the purpose of the expenditure at least primarily by the partnership's "collective purpose" in incurring it; and that the authorities showed that in computing profits for tax purposes, "a partnership is regarded as an entity distinct from its members: see for example *Heastie v Veitch & Co* [1934] 1 KB 535 ..."

There was a confusion here. In *Heastie* it was remarked that a partnership was treated for tax purposes as a separate entity from individual partners - at stage three of Mr Justice Vinelott's analysis. But there was nothing in that decision or other cases to justify a conclusion that it could be so treated at stage one.

The Court of Appeal allowed itself to be confused and led astray by extraneous factors which did not have any legal significance.

First, it appeared to have been influenced by the sheer size of the partnership and to have considered that an element of personal benefit might be taken into account in the case of a small but not a large firm.

Partners were partners, however numerous. Mere numbers could not justify attribution of a "collective purpose" unjustified in the case of a small partnership.

Second, some confusion had been caused by the mechanics of payment, resolved by the executive committee and paid on its order - which made it harder to regard reimbursement and expenditure as separate transactions.

Mr Park for the firm submitted that the purpose of the payment was not to pay for removal expenses. It was to nullify the disadvantage the partners suffered as a result of having paid the expenses themselves, and the only motive for nullifying that disadvantage was to secure their concurrence in moving in partnership interests.

That was not accepted. On that analysis the cost of a holiday to convalesce after illness would qualify as deductible so long as it could be established that the "collective purpose" of sanctioning partners was to further partnership business.

There was no warrant in statute or authority for the concept of collective purpose. It could not make the slightest difference whether a partner incurred expenditure out of his own pocket and recovered it from partnership funds, or

drew the money directly from partnership funds in the first instance. There was only one relevant expenditure.

A third factor which led to confusion, at least in the special commissioners' minds, was the partners' initial unwillingness to move.

That could not possibly be a relevant consideration in ascertaining whether moving costs were exclusively for partnership purposes. The expenditure served the same purpose whether or not partners wanted to move.

Finally, confusion was caused in the Court of Appeal by analogy with the position of employees. The analogy was attractive, as was the suggestion that "the reality" of the situation rendered absurd any distinction between, for example, senior employee and junior partner.

The distinction was not only legal but real. An employee had no interest in the firm's property or profits. In general money laid out to secure continued loyal service was referable solely to the profession in which the workforce was employed and was accordingly deductible.

A partner, on the other hand, was in a quite different position. What he received out of partnership funds was brought into account in ascertaining his share of the profits, except in so far as he could demonstrate that it was reimbursement for sums expended by him on partnership purposes.

The question was whether expenditure on a partner's moving expenses was laid out not just partly, but "exclusively" for the purposes of the partnership business.

That could not be answered simply by ascertaining the motive with which the move was undertaken.

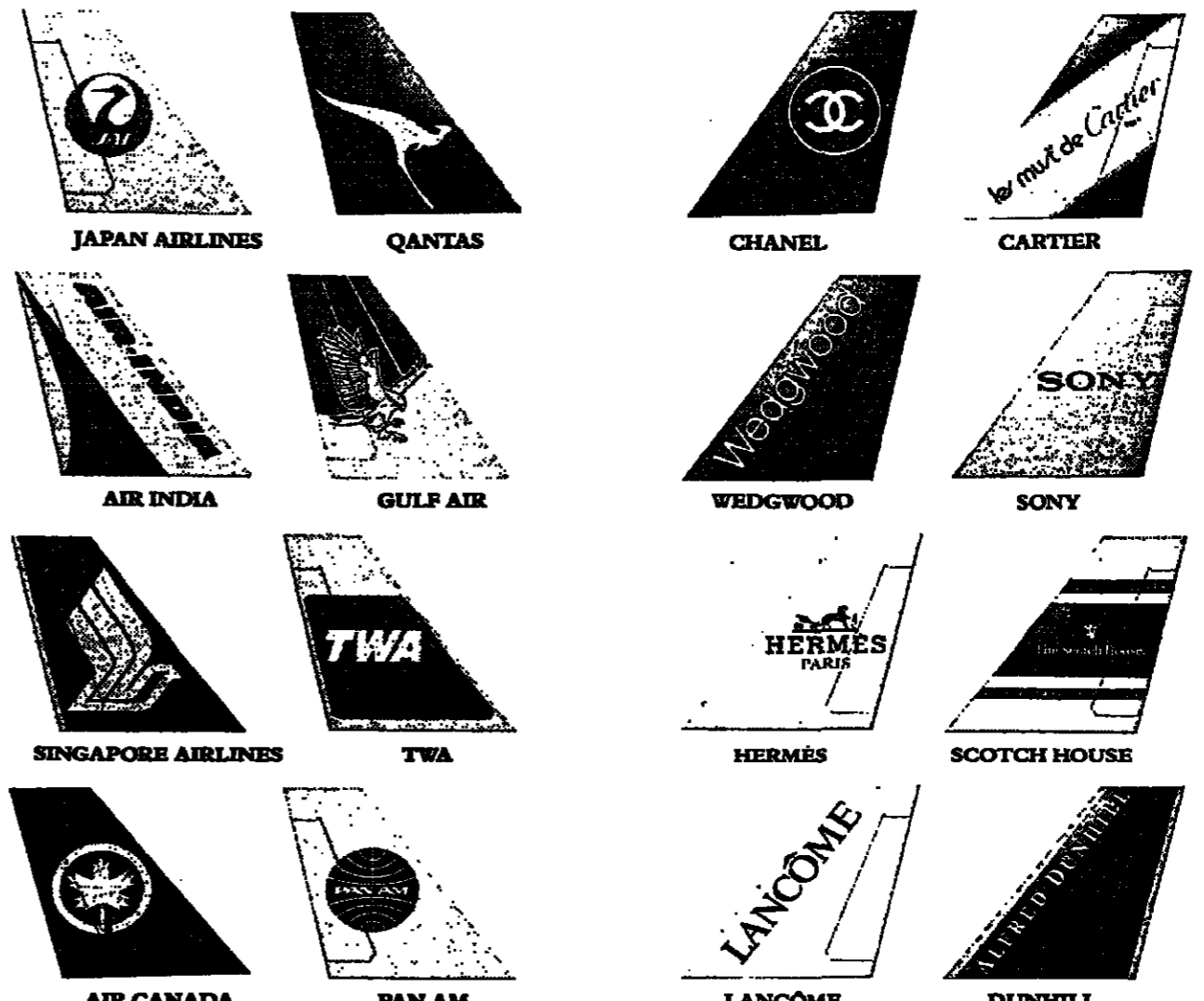
It was inescapable that the expenditure was intended to serve the partner's personal interests in establishing his private residence. It was not exclusively for purposes of the partnership practice.

The appeal was allowed. Their Lordships agreed.

For the Revenue: Robert Carnworth QC, Christopher McCall and Alan Moses (solicitor, Inland Revenue).

For the firm: Andrew Park QC and David Goy (McKenna & Co).

Rachel Davies
Barrister



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A moment

COMMODITIES AND AGRICULTURE

Moscow set to buy up to 3.6m tonnes of EC wheat

By Tim Dickson in Brussels

BETWEEN 3.3m and 3.6m tonnes of European Community wheat are likely to be sold to the Soviet Union as a result of deals already struck or currently being negotiated with the European trade...

It was understood last night that the traders involved in the sales have not yet applied to the European Commission for the refunds needed to bridge the gap between the European price and the price agreed with Moscow...

But state procurements are down to less than 60m tonnes, the Communist Party daily Pravda said on Monday, reports Reuter from Moscow. That means the state has purchased less from farmers than last year, when procurements were 61m tonnes with a disappointing grain harvest of 195m tonnes...

Fishermen face another bleak year

By Tim Dickson

NORTH SEA fishermen face another bleak New Year with the now certain prospect of deep cuts in European Community catch limits for 1990. The issue was not on the formal agenda of yesterday's EC Fish Council in Brussels but Ministers were obviously mindful of the tough negotiations over quotas which will take place next month...

Counting the cost of purer water

Cutting nitrate use may be an expensive way of cleaning up supply

FARMER'S VIEWPOINT



By David Richardson

BRITISH FARMERS have never been convinced of the need to cut back on applications of natural and chemical fertiliser in order to reduce nitrate pollution in the country's water supply. And recent revelations of levels of compensation proposed for a voluntary reduction scheme have done little to win them over to the idea...

towards reducing nitrate levels in water supplies, the first bid on compensation is also the last it is likely that the Ministry will be out of luck. It seems, however, that there may be some flexibility on both the severity of the restrictions and the compensation...

remains to be seen. The affected farmers however are acutely aware that if they refuse to agree to participate in the scheme voluntarily, the Minister has the power to enforce and that compensation, if offered at all, would be negotiable. In some NSAs there is a more drastic option; to plant all arable land with a grass seeds mixture and leave it unfertilised and ungrazed...

As the Ministry's own research station on Rothamsted has confirmed over many years of trials, nitrate leaching is mainly the result of a biological breakdown of organic matter such as plant roots in the soil. This means that even soil growing unfertilised arable crops leaches nitrate constantly. The application of inorganic fertilisers, provided amounts are not excessive, has almost no effect on the overall level of leaching...

Cocoa deposit rises cancelled

TWO PLANNED increases in the margins on the December contract for cocoa on the London Futures and Options Exchange (F&O) were cancelled yesterday, writes David Blackwell. The exchange said that in view of the continuing decline in the open position on the contract and the amount of cocoa certified for grading so far this month, it was cancelling yesterday's planned margin rise to \$200 a tonne and the move to 100 per cent of the contract price next Tuesday...

Indonesia and Grenada continue nutmeg cartel

By Canute James in Kingston, Jamaica

INDONESIA AND Grenada, the world's largest producers of nutmegs, have agreed to continue their three-year-old cartel which was threatened earlier this year when Indonesia sold the spice below agreed minimum prices. Officials of the Grenada Co-operative Nutmeg Association said that after discussions with the Indonesian producers in Jakarta, there had been an agreement to restore the cartel's pricing policy. They said Indonesia would sell nutmegs at 5 per cent above the agreed minimum, while Grenada would sell at a 10 per cent premium over the minimum. Indonesia produces 70 per cent of the world's nutmegs, while Grenada accounts for 25 per cent...

price for the poorer nuts would be \$5.75 a tonne. For mace, the red lacy covering of the nuts, Indonesia's high quality had a minimum price of \$13,500 a tonne, while the minimum price for low quality mace was \$6,000 a tonne. The Grenadians would accept no less than \$11,750 a tonne for their best mace and \$10,000 a tonne for that of a lower quality. The Grenada Co-operative Nutmeg Association expects world production next year to be 10 per cent below the 300,000 tonnes produced this year. An impending two per cent reduction in the price the European Community pays for sugar from 12 African, Caribbean and Pacific (ACP) producers will cost the exporters about \$3.5m per year. In a statement following a recent meeting in Scotland to discuss the price change, the ACP producers said they were concerned that the EC sugar price, to which the ACP's guaranteed price is linked, had been reduced. It is feared that if applied to ACP exports under the Sugar Protocol (of the Lomé Convention), it would mean a reduction of approximately £2.5m (£2.5m) in foreign exchange earnings, the statement said.

Every arable farmer in the country therefore is vitally interested in the restrictions proposed and the compensation offered in return. Over the last few weeks there have been revealed and first reactions from farmers are, to say the least, hostile. A basic figure of £40 a hectare (£16 an acre) for observing a total of 19 rules, some of which would affect productivity significantly, was considered an insult by intensive farmers. And the £250 a hectare premium rate for converting arable land to unfertilised, ungrazed heath was described as equally inadequate. The declared objective of the Ministry of Agriculture is to persuade farmers in the 12 pilot NSAs - and nine other areas where an intensive advisory campaign is to be mounted but no compensation offered - to adopt the measures voluntarily as a first step...

Environment gets higher priority in farm research

By Bridget Bloom, Agriculture Correspondent

RESEARCH DESIGNED to make agriculture more environmentally friendly has been ranked one of the top priorities of Britain's main government-funded agricultural research body. According to the Agriculture and Food Research Council's annual report, published yesterday, such research now ranges from methods of reducing chemical inputs to reducing effluent from silage, the grass-based cattle feed. Silage effluent, which is some 200 times more polluting than human sewage, is responsible for about a quarter of farm pollution incidents in England and Wales. The AFRC is looking into the way natural additives such as barley and sugar beet can reduce effluent while the longer term it believes it may prove worthwhile to breed forage crops especially for low-effluent silage. Many of AFRC's projects aim to improve the efficiency of pesticides to minimise dosages, while its scientists are also researching into biological methods of controlling pests without the use of chemicals altogether. The annual report notes that in agriculture "it is no longer sufficient merely to be productive and profitable. Efficiency must be coupled with protection and enhancement of the environment."

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WORLD COMMODITIES PRICES

LONDON MARKETS

Table of London market prices for various commodities including metals, oil, and agricultural products. Includes sub-sections for LME Warehouse Stocks, COCOA, SPOT MARKETS, and RUBBER.

COCOA - London F&O

Table of Cocoa prices in London, showing various grades and contract details.

LONDON METAL EXCHANGE

Table of London Metal Exchange prices for various metals like Aluminum, Copper, and Lead.

POTATOES - IRE

Table of Potato prices in Ireland, listing different varieties and their market status.

SOYABEAN BEAN - IRE

Table of Soyabean and Bean prices in Ireland, showing market trends and prices.

FREIGHT FUTURES - IRE

Table of Freight Futures prices in Ireland, detailing various shipping routes and rates.

GRAINS - IRE

Table of Grain prices in Ireland, including wheat, barley, and other cereals.

BURLEY

Table of Burley prices, showing different grades and their current market prices.

New York

Table of New York market prices for commodities like Gold, Silver, and Platinum.

US MARKETS

Table of US Market prices for various commodities including metals and oil.

CHICAGO

Table of Chicago market prices for commodities like Soyabean Meal and Wheat.

Table of Live Hogs prices in Chicago, showing different grades and their market prices.

LONDON STOCK EXCHANGE

Standstill in an unconvinced market

THE SETBACK in the pound, hard on the heels of a warning from the UK Chancellor that domestic interest rates could be raised again "if necessary", threw a pall of gloom over the stock market in early dealings yesterday. Share prices losses were not large, however, in fact, turnover returned to the most dismal levels of recent weeks, and the market managed a somewhat doubtful rally in late dealings. "All in all, a totally unconvinced market," commented one trader.

Account Opening Dates table with columns for Final Dealings, Opening Dealings, and Last Dealings for various months.

flow of large cash bids which has kept the stock market alive in recent weeks. Grenfell stock in Morgan Grenfell, brightening up a drab Monday morning in London and maintaining the

the futures contract. Equities shied away from the fall in sterling, although strategists expressed mixed views on its implications. The international stocks, where earnings benefit from starting weakness, held up fairly well and stock market investors appeared unconvinced of the dangers of another rise in UK base rates.

higher at 2,224.3 - not much of a gain even after allowing for several ex dividend quotations in index constituents. Nearly half the Footsie stocks were still easier on the day and around 10 per cent unchanged. Trading volume was even less convincing. Seqa volume of 333.3m, against Friday's 413.5m, was very poor, and even worse after allowing for the contribution from a handful of stocks.

in Morgan Grenfell (29m shares) and in British Steel (9.1m) accounted for about one fifth of genuine customer business transacted yesterday. At the close, the stock market appeared less dismayed than the currency markets at either the fall in the pound or the indications that Mrs Thatcher's Government are slipping sharply in the UK opinion polls. But there was disappointment that hopes of lower interest rates seemed to be receding in New York, where Wall Street's struggle to hold its initial gain helped to take the top of UK share prices in the final minutes of the session.

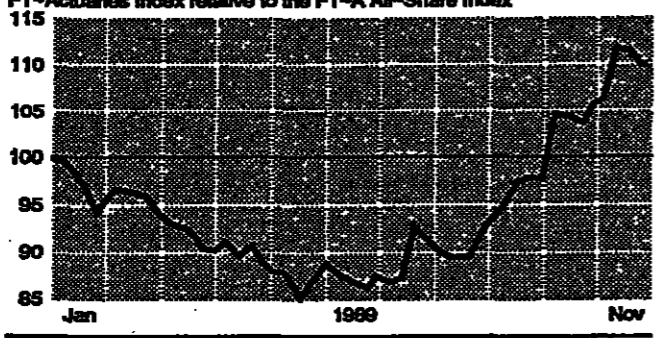
FINANCIAL TIMES STOCK INDICES table with columns for Govt Secs, Fixed Interest, Ordinary Shares, Gold Miners, FT-SE 100 Share, Ord. Div. Yield, and P/E Ratio.

TRADING VOLUME IN MAJOR STOCKS table with columns for Stock, Value, and Day's High/Low.

Deutsche raids Morgan

The expected "white knight" bid for Morgan Grenfell, the UK merchant bank, materialised yesterday morning in the form of an offer to buy a share bid from Deutsche Bank, the West German bank which has a near 5 per cent stake in Morgan. It values Morgan Grenfell at £500m, and was accompanied by a market raid on the shares by James Capel, Deutsche Bank's UK broker. Morgan shares rose sharply to close 60 higher at 536p, with turnover finally at 29m shares.

Merchant Banks

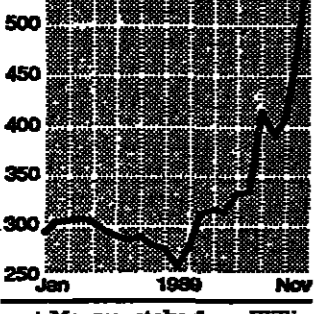


Takeover speculation has inspired a strong performance in merchant banking shares this year. It reflects the uncertainties surrounding the plasterboard market throughout Europe. Illustrating this, analysts cite the plasterboard price wars in France and Germany and also in the UK where West Germany's Knauf and Redland are now in opposition to BPB which until only a year or so ago had 90 per cent of the UK market. BPB shares fell 5 to 215p on turnover of 1m.

centicals Conference on December 6, which they believe may prove a likely determinant of the short term performance of the share price. A recommendation by County NatWest to buy Christian Salvesen before its interim results on December 6 provided support. County said: "In the midst of a results season which will have produced a fair amount of poor figures, Salvesen's interim will stand out as being very good."

this morning. Analysts expect profits of between £10m and £117m, compared with £100.2m last time. One analyst said he hoped Argyl will comment on recent market speculation that it will not convert its Presto stores in North of England and Scotland. Argyl closed 1/2 lower at 200 1/2.

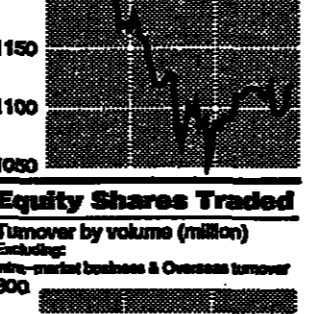
Morgan Grenfell



before closing a net 6 higher at 88p on turnover of 6m shares. The prospect of a much higher price for its Morgan Grenfell shares helped insurance broker Willis Faber edge up to 270p. In life Pearl were bid up to 685p before setting a net penny harder at 691p on 6m turnover of 13m. Dealers said that AMP, the Australian group bidding for Pearl, had probably bought some 7m of 8m shares and needed to pick up around 10m more shares to achieve victory.

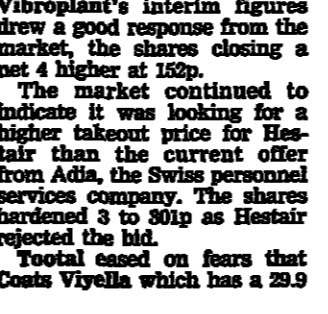
In the rest of the food manufacturing sector, a number of the leading shares went ex-dividend and this depressed prices. These were Borden, Hovis McDougall, which dropped 12 to 410p; Unilever closed 5 at 325p. But Unilever bucked the trend, and closed 2 higher at 671p, as sterling weakened against the Deutschmark. United Biscuits closed 17 per cent to 331.5m. Salvesen closed a penny lower at 155p.

FT-All-Share Index



Construction group Riggs & Hill, under siege from J.J. Lovell, rose 17 to 423p on strong trading. The group also allowed for higher takeover price for Hestair than the current offer from Adia, the Swiss personnel services company. The shares hardened 3 to 301p as Hestair rejected the bid.

Equity Shares Traded



TRADING VOLUME IN MAJOR STOCKS

Table listing trading volume for various stocks including Anglo, BHP, British Steel, etc.

per cent stake in Tootal was likely to make a lower offer for the company than that made last May. Shares fell 5 to 104p. Mr Lawrence Rubin at Kitkat & Aitken said: "We commented two weeks ago that Coats Viyella would be likely to make a lower offer for Tootal and events make this more and more likely."

BPB unsettled

The threat of yet higher interest rates, coupled with growing unease over the interim figures scheduled for Thursday, upset BPB industries, the plasterboard manufacturer. Dealers and analysts were unanimous in forecasting a sharp reduction in BPB's pre-tax profits for the half-year. A wide range of analysts' forecasts - County NatWest is at the bottom end of estimates which go from £70m to £26m compared with a comparable figure last year of £104.1m.

NEW HIGHS AND LOWS FOR 1989

- List of new highs and lows for 1989 across various sectors like Govt, FTSE, and various companies.

APPOINTMENTS

Bupa Health Insurance managing director

Mr Michael J. Smith will become managing director, BUPA HEALTH INSURANCE (UK) with effect from January 1, succeeding Mr Roy Clarke, who is retiring. Mr Smith is currently managing director, BUPA Health Services, where he will be succeeded by Mrs Susan C. Eiden, who has been promoted from development and marketing director.



CLIFFORD'S DAIRY PRODUCTS, a division of Clifford Foods, has made two new appointments in its sales and marketing department. Mr Roy McKeown (left) is to head the sales team for the southern area as regional sales manager responsible for Cool Country sales within the Cash and Carry sector.

Mr Anthony Stern have resigned as directors of United Guarantees. Mr Gareth Evans has been appointed a director of N.M. ROTHSCHILD INTERNATIONAL ASSET MANAGEMENT.

Mr Neil Clarke has been made chairman of GRENCHAM CHARTERING. He is chairman of Johnson Matthey, and Molins.

Advertisement for FT World Telecommunications Conference, London, 4 & 5 December 1989. Includes speakers list and contact information.

Lord Derwent has been appointed a director of F. & C. PACIFIC INVESTMENT TRUST.

The CARROLL GROUP has appointed Mr Adrian Woods as deputy chief executive of Carroll Investment Corp. Mr

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cyteline. To obtain your free Unit Trust Code Booklet ring the FT Cyteline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized into columns for various trust categories such as 'Global Asset Management - Contd.', 'Midland Unit Trusts Ltd - Contd.', and 'Provident Mutual Unit Trs Ltd - Contd.'. Each entry includes the trust name, its code, and a list of assets with their respective values.

GUIDE TO UNIT TRUST PRICING. This section provides detailed instructions on how to interpret the unit trust prices, including information on bid and offer prices, and how to calculate the net asset value per unit.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table of unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table of insurance products and services, including various life and general insurance policies, with associated prices and terms.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline net desk on 01-225-2128

Main table containing unit trust information with columns for Fund Name, Bid Price, Offer Price, and Yield. Includes sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY (SB RECOGNISED)'.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as British Funds, International Funds, and Offshore Funds with their respective performance metrics.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, and Americans, providing market data and fund performance.

Table of Other Offshore Funds, listing various international investment vehicles and their performance details.

Table of Money Market Trust Funds, detailing various short-term investment options and their current market values.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd

Table listing American companies such as American Express, American International Group, and American Overseas, with columns for stock price, bid, offer, and volume.

BUILDING, TIMBER, ROADS - Contd

Table listing building, timber, and road companies such as Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease PLC.

DRAPERY AND STORES - Contd

Table listing drapery and stores companies such as Debenhams, Debenhams Group, and Debenhams PLC.

ENGINEERING - Contd

Table listing engineering companies such as Balfour Beatty, Balfour Beatty Group, and Balfour Beatty PLC.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies such as British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies such as British Airways, British Airways PLC, and British Airways Group.

CANADIANS

Table listing Canadian companies such as Air Canada, Air Canada PLC, and Air Canada Group.

ELECTRICALS

Table listing electrical companies such as British Telecom, British Telecom PLC, and British Telecom Group.

FOOD, GROCERIES, ETC

Table listing food, groceries, and other companies such as Asda, Asda Group, and Asda PLC.

INSURANCES

Table listing insurance companies such as Aviva, Aviva Group, and Aviva PLC.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies such as Carlsberg, Carlsberg Group, and Carlsberg PLC.

INDUSTRIALS (Misc.)

Table listing various industrial companies such as British Airways, British Airways PLC, and British Airways Group.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies such as Abbey National, Abbey National PLC, and Abbey National Group.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as British Chemicals, British Chemicals Group, and British Chemicals PLC.

DRAPERY AND STORES

Table listing drapery and stores companies such as Debenhams, Debenhams Group, and Debenhams PLC.

HOTELS AND CATERERS

Table listing hotel and catering companies such as British Hotels, British Hotels Group, and British Hotels PLC.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies such as Bovis Lend Lease, Bovis Lend Lease Group, and Bovis Lend Lease PLC.

INDUSTRIALS (Misc.)

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LONDON SHARE SERVICE

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LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market, Third Market, Third Market, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft Trades, Motors, Aircraft Trades, etc.

COMMERCIAL VEHICLES

Table of share prices for Commercial Vehicles companies including Commercial Vehicles, Commercial Vehicles, Commercial Vehicles, etc.

COMPONENTS

Table of share prices for Components companies including Components, Components, Components, etc.

GARAGES AND DISTRIBUTORS

Table of share prices for Garages and Distributors companies including Garages and Distributors, Garages and Distributors, Garages and Distributors, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc companies including Finance, Land, Etc, Finance, Land, Etc, Finance, Land, Etc, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, Plantations, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

NOTES

Text block containing notes and additional information regarding share prices and market conditions.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, Newspapers, Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, Paper, Printing, Advertising, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, South Africans, South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles, Textiles, Textiles, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, Oil and Gas, etc.

FINANCE

Table of share prices for Finance companies including Finance, Finance, Finance, etc.

REGIONAL & IRISH STOCKS

Table of share prices for Regional & Irish Stocks companies including Regional & Irish Stocks, Regional & Irish Stocks, Regional & Irish Stocks, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Options, Traditional Options, Traditional Options, etc.

INDUSTRIALS

Table of share prices for Industrials companies including Industrials, Industrials, Industrials, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, Property, etc.

MINES

Table of share prices for Mines companies including Mines, Mines, Mines, etc.

PROPERTY

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Table of share prices for Property companies including Property, Property, Property, etc.

This service is available to every company that is a stock exchange member of the London Stock Exchange for a fee of £95 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark continues to rise

STERLING AND the dollar fell below important psychological levels against the D-Mark yesterday. The pound finished below DM2.80 and the dollar below DM1.80 in London. It was much the same story for the Japanese yen, where the D-Mark rose to its highest level for about two years, and broke through resistance at ¥80.00.

Although the West German currency continues to advance, there is some unease about its present levels. This led to comments that the currency is being bought simply because it is going up, and that the market should take care not to get carried away with itself.

The Bank of England intervened, buying the pound against the dollar and the yen, but it was mainly a D-Mark rise that caused nervousness in the market and not obvious sterling weakness.

British UK press comment at the weekend added to the overall downward movement of the pound, but dealers said there was nothing new in any of this and there seemed no overriding reason to take out new short sterling positions. Interest rate differentials continue to favour the D-Mark against the yen and also to some extent against the dollar, while sterling is suffering from political as well as economic

problems. A possible challenge to Mrs Thatcher's leadership of the Conservative Party is causing some concern, even though the immediate threat may not be very dangerous. It is generally undermining confidence in the UK Government at a time when the market is still trying to assess the attitude towards sterling of Mr John Major, the new UK Chancellor.

The pound fell to its lowest level against the D-Mark since February 1987, finishing in London 2 1/2 pfennigs lower on the day, at DM2.7925. Sterling's decline against the dollar and yen was less severe. It lost 20 points to \$1.5605 and fell to ¥223.75 from ¥224.25 in terms

of other major currencies the pound fell to FF9.5375 from FF9.6250 and to SF2.5050 from SF2.5225. Sterling's index lost 0.5 to 86.2. The dollar fell below DM1.80 and through support at DM1.7900 in New York, after the London close, in spite of surprisingly early action by the US Federal Reserve to inject liquidity from the New York banking system. This was seen as a possible sign that the Fed is not easing its credit stance.

At the London close the dollar had fallen to DM1.7900 from DM1.8050, to ¥143.35 from ¥143.45, to SF1.6945 from SF1.7150, and to FF9.1125 from FF9.1600. The dollar's index declined to 89.1 from 89.3.

The D-Mark maintained its attraction against the yen, finishing in London at ¥80.08, compared with ¥79.47 on Friday.

£ IN NEW YORK

Table with 3 columns: Nov 27, Latest, Previous. Includes 5 Spot, 1 month, 3 months, 12 months.

STERLING INDEX

Table with 3 columns: Nov 27, Latest, Previous. Lists various indices like 6.00 am, 10.00 am, 11.00 am, 2.00 pm, 3.00 pm, 4.00 pm.

CURRENCY RATES

Table with 4 columns: Nov 27, Bank, Special, European. Lists currency rates for Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with 4 columns: Nov 27, Bank, Special, European. Shows percentage changes for Sterling, US Dollar, etc.

OTHER CURRENCIES

Table with 4 columns: Nov 27, £, S, DM, Yen, F.F., S.F., H.F., Lira, C.S., S.P. Lists rates for Argentina, Australia, Brazil, etc.

FINANCIAL FUTURES AND OPTIONS

Table of financial futures and options prices for US Treasury Bills, Eurodollar, and Eurocurrency.

CHICAGO

Table of market data for Chicago, including US Treasury Bills and Japanese Yen.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency instruments like Sterling, US Dollar, etc.

POUND SPOT-FORWARD AGAINST THE POUND

Table of pound spot and forward rates for various currencies against the pound.

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange prices for various currencies.

EMU EUROPEAN CURRENCY UNIT RATES

Table of EMU European currency unit rates for various countries.

EXCHANGE CROSS RATES

Table of exchange cross rates for various currencies.

MONEY MARKETS

No strong pressure

THE POUND'S fall below DM2.80 did not provoke any strong reaction on the London money market yesterday. Wholesale rates moved nervously higher, but there was no sign of panic as three-month interbank rate to 15 1/2% from 15-15.5 per cent. A rise in bank base rates is not regarded as inevitable, with dealers suggesting that sterling still has some way to fall before the authorities will be forced into higher rates.

UK clearing bank base lending rate

15 per cent from October 5

The Bank of England kept the short end of the market tight however, and to discourage speculation against the pound did not supply enough assistance to take out the full underlying shortage. A money market credit shortage of \$300m was forecast but help of only £178m was provided.

There was an intervention in the market by the central bank before lunch, but in the afternoon £163m were bought, by way of £28m bank bills in band 1 at 14 1/2 per cent; £14m Treasury bills in band 2 at 14% per cent; and £121m bank bills in band 2 at 14 1/2-14 3/4 per cent. Late assistance of around £15m was provided. Bills maturing in official

hands, repayment of late assistance and a take-up of Treasury bills drained \$822m, with bank balances below target absorbing \$30m. These outflows were met by foreign transactions adding £110m to liquidity and a fall in the note circulation of £530m.

In New York the Federal Reserve drained reserves about one hour earlier than usual daily operations. Federal funds were trading at 8 1/2 per cent, against an assumed target level of 9 1/2 per cent, when the Fed drained liquidity via overnight matched sale and repurchase agreements.

There may have been a technical reason for the Fed's action, after the Thanksgiving holiday which tended to develop into a long week-end. On the other hand, it could mean that widespread belief that the Fed has eased its credit policy will prove unfounded.

In Paris the Bank of France left its intervention rate at 9 1/2 per cent when injecting funds through a securities repurchase tender. In Frankfurt call money rose to 7.30 per cent from 7.50 per cent as banks bid for money to meet monthly reserve requirements. The average for the first 23 days of November was DM50.2bn, against an average minimum requirement for the whole month of DM56.9bn.

FT LONDON INTERBANK FIXING

Table of FT London interbank fixing rates for 3 months and 6 months US dollars.

MONEY RATES

Table of money rates for London, New York, and other markets.

LONDON MONEY RATES

Table of London money rates for various instruments.

LONDON MONEY RATES

Detailed table of London money rates with columns for Nov 27, Overnight, 7 days, 1 month, 3 months, 6 months, 1 year.

BASE LENDING RATES

Table of base lending rates for various banks and currencies.

EUROPEAN CURRENCY UNIT RATES

Table of European currency unit rates for various countries.

EXCHANGE CROSS RATES

Table of exchange cross rates for various currencies.

COMPANY NOTICES

CONSOLIDATED COMPANY BULTFONTEIN MINE, LIMITED

Notice is hereby given that the directors of the abovesaid companies have declared dividends in respect of the six months ending 31st December 1989, payable to shareholders registered in the books of the respective companies at the close of business on 29th December, 1989. The dividends have been declared in the currency of the Republic of South Africa. Dividend warrants will be posted from the Kimberley and United Kingdom transfer offices on or about 6th February, 1990. Registered shareholders transfer offices on or before 29th December, 1989. The dividend is payable to shareholders registered in the books of the respective United Kingdom transfer offices at the rate of exchange applicable on 2nd January, 1990, less appropriate taxes. Any such shareholders may, however, elect to be paid in South African currency, provided that any such request is received at the companies' transfer offices in Kimberley or the United Kingdom on or before 29th December, 1989. The ordinary share transfer registers and registers of members will be closed from 30th December, 1989 to 12th January, 1990, both days inclusive. The dividend is payable subject to conditions which can be inspected at the head and London offices of the companies and also at the offices of the companies' transfer secretaries in Kimberley and the United Kingdom.

Table showing company names and South African currency per share.

ART GALLERIES

Advertisement for Leger, 13 Old Bond St, W1, Julian Barrow, Recent Paintings, Mon-Fri, 9.30 - 5.30.

NORDIC COUNTRIES + 1992

The Financial Times proposes to publish a Survey on the above on 25th January 1990.

For a full editorial synopsis and advertisement details, please contact: Chris Schanning or Gillian King.

on 01-873 3428 or 01-873 4823 or write to him/her at: Number One, Southwark Bridge London SE1 9HL.

JOTTER PAD

CROSSWORD

No.7,101 Set by FETLER

Crossword puzzle grid and clues.

BASE LENDING RATES

Table of base lending rates for various banks.

To Advertise PROPERTY TO RENT

Furnished lettings Company and Embassy Lets. Long and Short Term. All appear in the FT every Monday and Saturday. Further details from Richard Wallington, TELEPHONE 01-873 3307, FAX 01-873 3064.

WORLD STOCK MARKETS

Table of world stock markets including sections for Australia, Canada, Europe (UK, France, Germany, Italy, Spain, Switzerland), Japan, and New York. Each section lists various stocks with their prices and changes.

Table of world stock markets including sections for Australia, Canada, Europe (UK, France, Germany, Italy, Spain, Switzerland), Japan, and New York. Each section lists various stocks with their prices and changes.

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, Close, and Change. Includes a sub-section for AMEX Composite Prices at the bottom left.

NASDAQ NATIONAL MARKET

3pm prices November 27

Table of NASDAQ National Market listing various stocks with columns for High, Low, Close, and Change. Includes a sub-section for AMEX Composite Prices at the bottom left.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, Close, and Change.

Advertisement for FT hand delivered in Turkey, mentioning Istanbul, Izmir, Kayseri, Kibris, Kocaeli, Manisa, Mersin, Samsun, Trabzon, and contact information for Copenhagen AARHS.

Advertisement for 'Have your F.T. hand delivered' with contact information for Copenhagen AARHS and K. Mikael Heino.

